



# Performance Report

*For period ending March 2008*

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**Date:** 13<sup>th</sup> May 2008

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## Section 1 – Annual Performance Statement 2007/08

### RECORDED CRIME

- Warwickshire saw an 11.75% reduction in recorded crime this financial year. There were 39,942 recorded crimes in 2007/08 compared with 45,257 in 2006/07. NO  
TARGET

### SANCTION DETECTION RATE

- Warwickshire met its sanction detection rate target of 25% or more. Our full year sanction detection rate was 25.74%. ✓

### OFFENCES BROUGHT TO JUSTICE

*Offences Brought to Justice data due end of June 2008*

### MAGISTRATES COURT PERFORMANCE INDICATORS

- **Ineffective Trials** – Warwickshire met its ineffective trial rate target of 19% or less in the Magistrates Court. Our ineffective trial rate for the full year was 13%, this relates to 60 trials. ✓
- **Discontinuance Rate** - Warwickshire exceeded its discontinuance rate target of 11% or less. Our full year discontinuance rate in the Magistrates Court was 9.47%; this was based on 200 cases being discontinued. ✓
- **Guilty Plea Rate** - Warwickshire exceeded its guilty plea rate target of 52% or more. Our full year guilty plea rate in the Magistrates Court was 84.47%; this was based on 1784 guilty pleas. ✓
- **Post Charge Attrition** - Warwickshire exceeded its post charge attrition target of 31% or less. Our full year attrition rate (cases that do not result in a conviction or guilty plea) in the Magistrates Court was 12.5%; this relates to 264 unsuccessful outcomes. This exceeded our target. ✓
- **Timeliness** – *TIS survey due end of May 2008*

## **CROWN COURT PERFORMANCE INDICATORS**

- **Ineffective Trials** - Warwickshire met its ineffective trial rate target of 14% or less. Our full year performance was 3.5%, this relates to 3 trials. ✓
- **Discontinuance Rate** Warwickshire exceeded its discontinuance rate target of 11% or less. Our full year discontinuance rate in the Crown Court was 6.87%; this was based on 25 cases being discontinued. ✓
- **Guilty Plea Rate** Warwickshire exceeded its guilty plea rate target of 68% or more. Our full year guilty plea rate in the Crown Court was 87.09%; this figure was based on 317 guilty pleas. **Post Charge** ✓
- **Post Charge Attrition** Warwickshire exceeded its post charge attrition target of 23% or less. Our full year attrition rate (cases that do not result in a conviction or guilty plea) in the Crown Court was 9.62%; this was based on 35 unsuccessful outcomes. ✓
- **Timeliness** - Warwickshire met all of their timeliness targets in the Crown Court.
  - 82% of Committals were dealt with within 16 weeks ✓
  - 87% of Section 51's (Narey / Sent for trial) were dealt with within 26 weeks. ✓
  - 97% of sentences were dealt with within 10 weeks ✓
  - 87% of appeals were dealt with within 14 weeks. ✓These percentages were against a target of 78% or more.

## **PERSISTENT YOUNG OFFENDER PLEDGE**

- Warwickshire met both the target (an average of 71 days from arrest to sentence) and the stretch element (an average of 65 days from arrest to sentence) of the PYO pledge. Warwickshire's performance for the 2007 calendar year was 55 days. ✓

## **PUBLIC CONFIDENCE – BRITISH CRIME SURVEY**

- *Public confidence data due end of July 2008.*

## **ENFORCEMENT BASKET OF MEASURES**


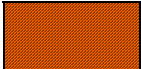
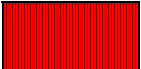
- **Asset Recovery** – Warwickshire’s asset recovery target was to secure 34 confiscation orders to the value of £755,000. We met the volume element of this target, securing 34 confiscation orders. However, we did not meet the value element of the target, securing confiscation orders to the value of £449,039.91. ✓  
✗
- **Enforcement of Confiscation Orders** – Warwickshire’s asset recovery target was to collect £250,000 from confiscation order enforcement. Warwickshire met this target collecting £313,539.25, 125% against target. ✓
- **Restraint Orders** – Warwickshire secured 4 restraint orders, against a target of 6. ✗
- **Fine Enforcement Penalty Payment Rate** – Warwickshire exceeded its fine enforcement target, our full year payment rate was 146%, and this was against a target of 89% or more. ✓
- **Fail to Appear Warrants**
  - **Courts to notify police of the issue of a warrant (90% within one working day, the remainder within 3)** – Warwickshire courts notified the police of an issue of a warrant: 95% within 1 working day, 99% within 3. ✓
  - **Number of outstanding unexecuted warrants** – Warwickshire met its target to reduce outstanding FTA warrants by 10%. Our target was to have no more than 160 FTA warrants outstanding at the end of March 2008. Our actual number was 159, equal to a stock-flow ratio of 2.6. ✓
  - **Percentage of category A warrants executed within 14 days** – Warwickshire executed 66% of category A warrants within this timeframe, slightly below our target of 70% This related to 135 warrants. ✗
  - **Percentage of category B warrants executed within 21 days** – Warwickshire executed 68% of category B warrants within this timeframe, slightly below our target of 70%. This related to 269 warrants. ✗
  - **Percentage of category C warrants executed within 28 days** – Warwickshire executed 69% of category C warrants within this timeframe, exceeding our target of 60%. This related to 145 warrants. ✓
- **Community Penalties**
  - Warwickshire failed to meet the average day measure target of 35 working days from relevant unacceptable failure to comply to resolution - Our average days performance was 46 days. ✗
  - Warwickshire also failed to meet the second target for 60% of cases to be resolved within 25 working days. Our overall performance for the 2007/08 financial year was 53%. ✗
  - Finally, Warwickshire also missed the execution of community penalty breach warrants target (75% of warrants to be executed within 20 working days for adults and 10 working days for youths). Our overall performance for the 2007/08 financial year was 61%. ✗

## Section 2 – Traffic Light Summary 2007/08

MEASURE & DATA SOURCE	TARGET & BASELINE	E&W COMPARISON	CURRENT PERFORMANCE	YTD PERFORMANCE	M S A	E & W	STATUS & TREND	
<b>NARROWING THE JUSTICE GAP</b>								
Offences Brought to Justice <i>OCJR OBTJ Performance Report</i>	Baseline 8,080 OBTJ 01/02 Target : - 11,000 OBTJ (36%) 07/08		973 OBTJ (Jan 08)	11,669 – (44%) (Jan 08) (12 month rolling data)			↓	
Sanction Detection's & Rate <i>Police ProMIS</i>	25% Sanction Detection Rate		973 SD's 25.26% (Mar 08)	10,280 SD's 25.74% (YT Mar 08)			↑	
Offences committed on bail		8% (Mar 08)	9% (Mar 08)	9.5% (FYTD Mar 08)			↓	
<b>CROWN COURT</b> *Data extracted from CPS MIS and represents only cases which have received <u>pre-charge decisions</u>								
Post charge attrition (unsuccessful outcomes)	23% or less – 2007/08	19% (Mar 08)	11.11% (2 cases) (Mar 08)	9.62% (FYTD Mar 08)	1	5	↓	
*Guilty plea rate	68% or more - 2007/08	73.1% (Mar 08)	88.89% (16 cases) (Mar 08)	87.09% (FYTD Mar 08)	1	3	↓	
*Discontinuance Rate	11% or less - 2007/08	12.4% (Mar 08)	11.11% (2 cases) (Mar 08)	6.87% (FYTD Mar 08)	6	25	↓	
Ineffective Trial Rate <i>CC Data</i>	14% or less - 2007/08	11% (Mar 07)	0% (0 cases) (Mar 08)	3.5% (3 cases) (FYTD Mar 08)			↔	
<b>MAGISTRATES' COURT</b> *Data extracted from CPS MIS and represents only cases which have received <u>pre-charge decisions</u>								
Post charge attrition (unsuccessful outcomes)	31% or less – 2006/07	19.2% (Mar 08)	6.38% (9 cases) (Mar 08)	12.5% (FYTD Mar 08)	1	1	↑	
*Guilty plea rate	52% or more - 2006/07	74.3% (Mar 08)	91.49% (129 cases) (Mar 08)	84.47% (FYTD Mar 08)	1	1	↑	
*Discontinuance Rate	11% or less - 2007/08	13.2% (Mar 08)	3.55% (5 cases) (Mar 08)	9.47% (FYTD Mar 08)	1	1	↑	
Ineffective Trial Rate <i>MC &amp; CPS Data</i>	19% or less - 2007/08	18.5% (Mar 08)	10% (4 cases) (Mar 08)	13% (FYTD Mar 08)	5	1	↑	
<b>MSA</b> = Ranking compared with Most Similar Area's <b>E&amp;W</b> = Ranking compared with England and Wales National Average		<b>MOST SIMILAR AREAS</b>		<b>GREEN</b>	<b>AMBER</b>	<b>RED</b>	Improving trend	↑
		Cambridgeshire Cheshire Essex Kent	Northamptonshire Warwickshire West Mercia Wiltshire				Declining trend	↓
							Static performance	↔

MEASURE & DATA SOURCE	TARGET & BASELINE	E&W COMPARISON	CURRENT PERFORMANCE	YTD PERFORMANCE	MSA	E&W	STATUS
<b>CONFIDENCE</b>							
Effectiveness of the CJS in bringing offenders to justice	<u>Baseline 38.2% March 2003</u> 2007/08 Aspiration Target 54.8%, target 48%	National Average year to Dec 2007 44%		Year to Dec 2007 42.6%	6	34	↑
<b>PERSISTENT YOUNG OFFENDERS</b>							
Average time from arrest to sentence <i>Youth Justice Board PNC Report</i>	71 days or less - target 65 days or less - stretch	62 days – Jan 08 65 days – 12 months ending Jan 08	90 days (Jan 08) 30 days (Feb 08)* <i>*Provisional</i>	56 days (12 months ending Jan 08)	3	8	↓
Average time from arrest to charge <i>Youth Justice Board Casetracker Report</i>			14 days (Mar 08)	15 days - 12 month rolling average Mar 08			↓

<b>MSA</b> = Ranking compared with Most Similar Area's <b>E&amp;W</b> = Ranking compared with England and Wales National Average	<b>MOST SIMILAR AREAS</b>	
	Cambridgeshire Cheshire Essex Kent	Northamptonshire Warwickshire West Mercia Wiltshire

<b>GREEN</b>	<b>AMBER</b>	<b>RED</b>	Improving trend	↑
			Declining trend	↓
			Static performance	↔

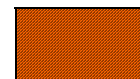
MEASURE & DATA SOURCE	TARGET & BASELINE	E&W COMPARISON	CURRENT PERFORMANCE	YTD PERFORMANCE	M S A	E & W	STATUS
<b>ENFORCEMENT</b>							
<b>FAIL TO APPEAR WARRANTS</b>							
Courts to notify police of the issue of a warrant	90% within 1 working day Remainder within 3 working days	93% (Feb 08) 99% (Feb 08)	98% (Mar 08) 100% (Mar 08)	95% (YT Mar 08) 99% (YT Mar 08)			↑
Number of outstanding, unexecuted warrants	<u>Baseline 31/3/05 220 o/s</u> Target 160 outstanding warrants March 2008		159 (Mar 08) 28% reduction Stock/flow ratio = 2.6	159 (Mar 08) 28% reduction Stock/flow ratio = 2.6			↓
% of category A warrants executed within 14 days	Target – 70% or more		62% (Mar 08)	66% (FYT Mar 08)			↑
% of category B warrants executed within 21days	Target – 70% or more		64% (Mar 08)	68% (FYT Mar 08)			↓
% of category C warrants executed within 28 days	Target – 60% or more		58% (Mar 08)	69% (FYT Mar 08)			↓
<b>ENFORCEMENT OF FINANCIAL PENALTIES</b>							
Fine Enforcement	To achieve a local average payment rate of 89%		93% (Mar 08)	146% (FYT Mar 08)			↓
<b>ASSET RECOVERY</b>							
Confiscation orders secured in the local area	At least 34 orders Value of at least £755,000		2 confiscation orders £18,312 (Mar 08)	33 confiscation orders £449,039 (YT Mar 08)			<b>VOLUME</b>
Enforcement on confiscation order	To collect £250,000 from confiscation enforcement			£313,539 (YT Mar 07) 125% of target			↑
Restraint Orders	6 orders			4 orders			↑

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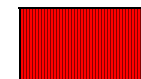
**GREEN**



**AMBER**



**RED**



Improving trend

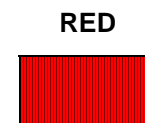
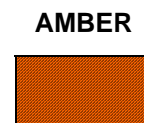
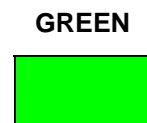
Declining trend

Static performance

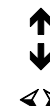


MEASURE & DATA SOURCE	TARGET & BASELINE	E&W COMPARISON	CURRENT PERFORMANCE	YTD PERFORMANCE	MSA	E&W	STATUS
<b>ENFORCEMENT (cont.)</b>							
<b>COMMUNITY PENALTIES</b>							
Community penalty breach resolution (following a second unacceptable breach) <i>COMET MI</i>	Average - 35 working days	40 days (Jan 08)	42 days (Mar 08)	46 days (FYTD Mar 08)			↑
	60% within 25 working days	60% (Jan 08)	58% (Mar 08)	53% (FYTD Mar 08)			↑
Execute 75% of Community penalty breach warrants <i>COMET MI</i>	75% Within 20 working days (adults) and 10 working days (youths)	65% (Jan 08)	63% (Mar 08)	61% (FYTD Mar 08)			↑
Percentage of new Community penalty breach warrants executed <i>Warrant Management System</i>	75% Within 20 working days (adults)		81% (Feb 08)				
	75% Within 10 working days (youths)		80% (Feb 08)				
<b>LICENCE RECALLS</b>							
Licence Recall data has been temporarily removed							

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	Cambridgeshire	Northamptonshire
	Cheshire	Warwickshire
	Essex	West Mercia
	Kent	Wiltshire

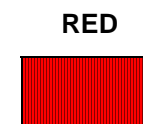
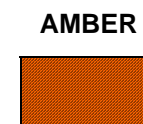
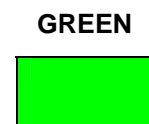


Improving trend  
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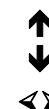


MEASURE & DATA SOURCE	TARGET & BASELINE	E&W COMPARISON	CURRENT PERFORMANCE	YTD PERFORMANCE	STATUS
<b>TIMELINESS</b>					
<b>CROWN COURT</b>					
Committals (16 weeks) <i>Crown Court IMAGE Report</i>	78% or more in time	70% (Mar 08)	85% (Mar 08)	82% (FYT Mar 08)	↑
Sent for Trial (26 weeks) <i>Crown Court IMAGE Report</i>	78% or more in time	77% (Mar 08)	89% (Mar 08)	87% (FYT Mar 08)	↑
Sentence (10 weeks) <i>Crown Court IMAGE Report</i>	78% or more in time	91% (Mar 08)	100% (Mar 08)	97% (FYT Mar 08)	↑
Appeals (14 weeks) <i>Crown Court IMAGE Report</i>	78% or more in time	87% (Mar 08)	83% (Mar 08)	87% (FYT Mar 08)	↑
<b>MAGISTRATES' COURT – Adult</b>					
Adult initial Guilty Plea <i>DCA TIS Bulletin</i>	80% or more within 59 days or less	89% (Dec 07)	87% (47 defendants) (Dec 07)		↓
Adult Trials <i>DCA TIS Bulletin</i>	80% or more within 143 days or less	73% (Dec 07)	Data not available due to sample size being too small. (Dec 07)		
Adult Committals <i>DCA TIS Bulletin</i>	80% or more within 101 days or less	95% (Dec 07)			
<b>MAGISTRATES' COURT – Youth</b>					
Youth Initial Guilty Plea <i>DCA TIS Bulletin</i>	80% or more within 59 days or less	91% (Dec 07)	98% (46 defendants) (Dec 07)		↑
Youth Trials <i>DCA TIS Bulletin</i>	80% or more within 176 days or less	93% (Dec 07)	Data not available due to sample size being too small. (Dec 07)		
Youth Committals <i>DCA TIS Bulletin</i>	80% or more within 101 days or less	95% (Dec 07)			

<b>MSA</b> = Ranking compared with Most Similar Area's <b>E&amp;W</b> = Ranking compared with England and Wales National Average	<b>MOST SIMILAR AREAS</b>	
	Cambridgeshire Cheshire Essex Kent	Northamptonshire Warwickshire West Mercia Wiltshire



Improving trend  
Declining trend  
Static performance



## Section 3 – 2004/05, 2005/06 & 2006/07 Financial Year Summary

Performance Measure	Achieved
<b>Offences Brought to Justice</b>	
<ul style="list-style-type: none"> <li>➤ During the financial year 2004/05 Warwickshire LCJB met their Offences Brought to Justice Target of 8,969.</li> <li>➤ The 12-month rolling performance as at the close of the 2004/05 financial year was 9,401 offences brought to justice, which represented a 16.3% increase on our 2001/02 baseline of 8,080.</li> <li>➤ During the financial year 2005/06 Warwickshire LCJB met their Offences Brought to Justice Target of target of 9,225.</li> <li>➤ The 12-month rolling performance as at the close of the 2005/06 financial year was 10,933 offences brought to justice which represented a 35.3% increase on our 2001/02 baseline of 8,080.</li> <li>➤ During the financial year 2006/07 Warwickshire LCJB met their Offences Brought to Justice Target of target of 10,384.</li> <li>➤ The 12-month rolling performance as at the close of the 2006/07 financial year was 12,542 offences brought to justice which represented a 55% increase on our 2001/02 baseline of 8,080.</li> </ul>	<p>✓</p> <p>✓</p> <p>✓</p> <p>✓</p>
<b>Persistent Young Offenders</b> <i>The PYO pledge is measured on the calendar year.</i>	
<ul style="list-style-type: none"> <li>➤ Warwickshire met the PYO Pledge in 2004, the 12-month rolling performance in December 2004 was 66 days against a national average of 69 days.</li> <li>➤ Warwickshire met the PYO Pledge in 2005, the 12-month rolling performance in December 2005 was 57 days against a national average of 69 days.</li> <li>➤ Warwickshire met the PYO Pledge in 2006, the 12-month rolling performance in December 2005 was 55 days against a national average of 72 days.</li> </ul>	<p>✓</p> <p>✓</p> <p>✓</p>
<b>Confidence</b>	
<ul style="list-style-type: none"> <li>➤ During the financial year 2004/05 Warwickshire LCJB met their Confidence Target of 44%.</li> <li>➤ Using the British Crime Survey data, our key figure for confidence in bringing offenders to justice for the full financial year ending March 2005 is 47.8%. This figure is based on the opinions of 1069 people, and is accurate to +/- 4% at a 95% Confidence Interval.</li> <li>➤ During the financial year 2005/06 Warwickshire LCJB met their Confidence Target of 44.2%.</li> <li>➤ Using the British Crime Survey data, our key figure for confidence in bringing offenders to justice for the full financial year ending March 2006 is 46.5%. This figure is based on the opinions of 1067 people, and is accurate to +/- 3.6% at a 95% Confidence Interval.</li> <li>➤ During the financial year 2006/07 Warwickshire LCJB failed to meet their Confidence Target of 48%.</li> <li>➤ Using the British Crime Survey data, our key figure for confidence in bringing offenders to justice for the full financial year ending March 2007 is 39.1%. This figure is based on the opinions of 1099 people, and is accurate to +/- 3.5% at a 95% Confidence Interval.</li> </ul>	<p>✓</p> <p>✓</p> <p>✗</p>

<b>Ineffective trials - Crown Court</b>	
<ul style="list-style-type: none"> <li>➤ During the financial year 2004/05 we met our ineffective trial target in the Crown Court of 18% or less. Warwickshire's ineffective trial rate for the full year was 14%.</li> <li>➤ In total during the financial year 2004/05 there were 92 Warwickshire trials listed at Warwick Crown Court, of those 36 were effective (representing 39%), 43 cracked (representing 47%) and 13 were ineffective (representing 14%).</li> <li>➤ During the financial year 2005/06 we met our ineffective trial target in the Crown Court of 16.5% or less. Warwickshire's ineffective trial rate for the full year was 9%.</li> <li>➤ In total during the financial year 2005/06 there were 98 Warwickshire trials listed at Warwick Crown Court, of those 50 were effective (representing 51%), 39 cracked (representing 40%) and 9 were ineffective (representing 9%).</li> <li>➤ During the financial year 2006/07 we met our ineffective trial target in the Crown Court of 13.5% or less. Warwickshire's ineffective trial rate for the full year was 10%.</li> <li>• In total during the financial year 2006/07 there were 96 Warwickshire trials listed at Warwick Crown Court, of those 43 were effective (representing 45%), 43 cracked (representing 45%) and 10 were ineffective (representing 10%).</li> </ul>	<p>✓</p> <p>✓</p> <p>✓</p>
<b>Ineffective Trials – Magistrates Court</b>	
<ul style="list-style-type: none"> <li>➤ During the financial year 2004/05 we met our ineffective trial target in the Magistrates Court of 15% or less. Warwickshire's ineffective trial rate for the full year was 9%.</li> <li>➤ In total during the financial year 2004/05 there were 343 trials listed at the Magistrates' Courts in Warwickshire, of those 211 were effective (representing 62%), 100 cracked (representing 29%) and 32 were ineffective (representing 9%).</li> <li>➤ During the financial year 2005/06 we met our ineffective trial target in the Magistrates Court of 14.5% or less. Warwickshire's ineffective trial rate for the full year was 9.5%.</li> <li>➤ In total during the financial year 2006/06 there were 396 trials listed at the Magistrates' Courts in Warwickshire, of those 250 were effective (representing 63%), 108 cracked (representing 27%) and 38 were ineffective (representing 9.5%).</li> <li>➤ During the financial year 2006/07 we met our ineffective trial target in the Magistrates Court of 13.5% or less. Warwickshire's ineffective trial rate for the full year was 13.5%.</li> <li>➤ In total during the financial year 2006/07 there were 340 trials listed at the Magistrates' Courts in Warwickshire, of those 194 were effective (representing 57%), 100 cracked (representing 29.5%) and 46 were ineffective (representing 13.5%).</li> </ul>	<p>✓</p> <p>✓</p> <p>✓</p>
<b>Discontinuance Rate – Crown Court</b>	
<ul style="list-style-type: none"> <li>➤ Our full year discontinuance rate in the Crown Court for 2004/05 was 7%, this bettered our target of 8% or less.</li> <li>➤ Our full year discontinuance rate in the Crown Court for 2005/06 was 7.3%, this bettered our target of 7.7% or less.</li> <li>➤ Our full year discontinuance rate in the Crown Court for 2006/07 was 5.92%, this bettered our target of 7.7% or less.</li> </ul>	<p>✓</p> <p>✓</p> <p>✓</p>

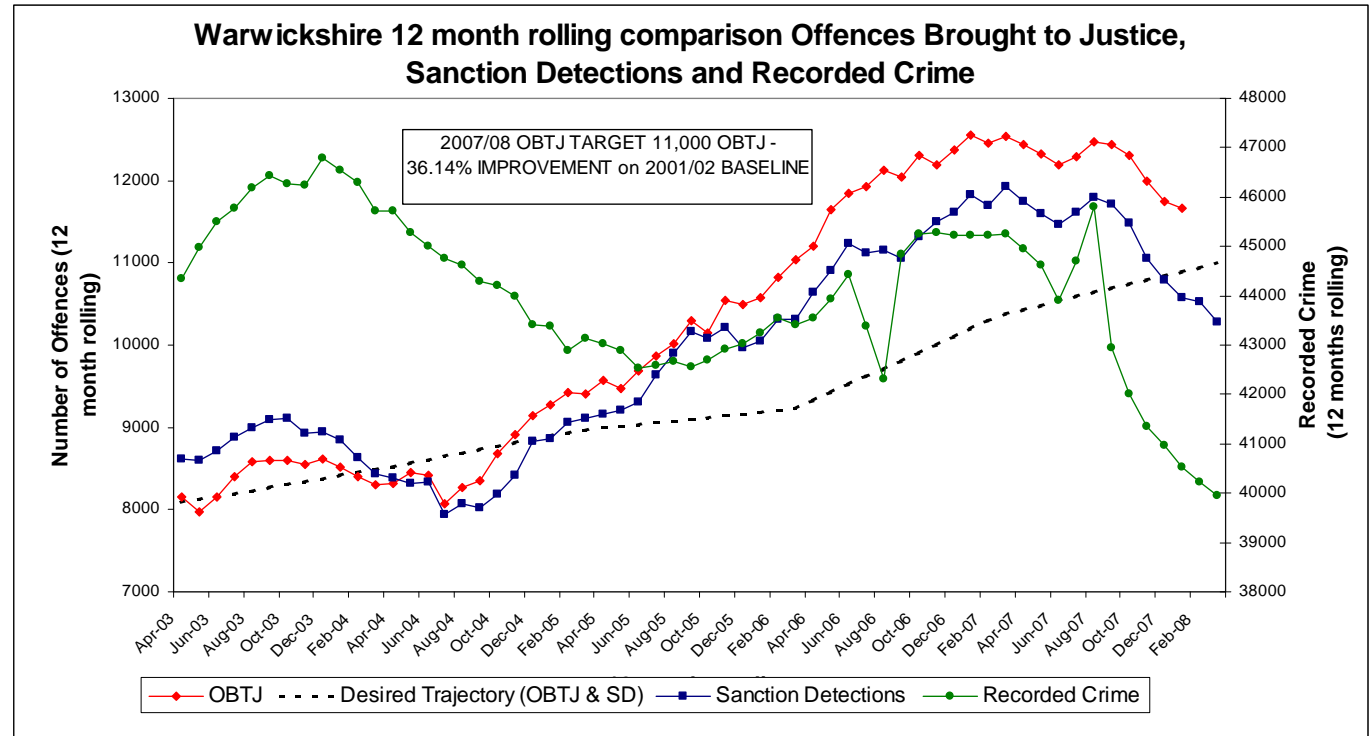
<b>Discontinuance Rate – Magistrates’ Court</b>																					
<ul style="list-style-type: none"> <li>➤ Our full year discontinuance rate in the Magistrates Court for 2004/05 was 7%, this bettered our target of 8% or less.</li> <li>➤ Our full year discontinuance rate in the Magistrates Court for 2005/06 was 11.3%, this bettered our target of 12.3% or less.</li> <li>➤ Our full year discontinuance rate in the Magistrates Court for 2006/07 was 9.67%, this bettered our target of 12.3% or less.</li> </ul>	<ul style="list-style-type: none"> <li>✓</li> <li>✓</li> <li>✓</li> </ul>																				
<b>Timeliness – Warwick Crown Court</b>																					
<ul style="list-style-type: none"> <li>➤ During the financial years 2004/05, 2005/06 and 2006/07 we met all of our timeliness target of 78% or more in the Crown Court (with the exception of committals in 2006/07). Our full years performance is as follows: -</li> </ul> <table style="margin-left: 40px; border-collapse: collapse;"> <thead> <tr> <th></th> <th style="text-align: center;"><u>2004/05</u></th> <th style="text-align: center;"><u>2005/06</u></th> <th style="text-align: center;"><u>2006/07</u></th> </tr> </thead> <tbody> <tr> <td>• Committals (16 weeks)</td> <td style="text-align: center;">83%</td> <td style="text-align: center;">79%</td> <td style="text-align: center;">72%</td> </tr> <tr> <td>• Sent for Trial (26 weeks)</td> <td style="text-align: center;">89%</td> <td style="text-align: center;">86%</td> <td style="text-align: center;">85%</td> </tr> <tr> <td>• Sentence (10 weeks)</td> <td style="text-align: center;">94%</td> <td style="text-align: center;">92%</td> <td style="text-align: center;">95%</td> </tr> <tr> <td>• Appeals (14 weeks)</td> <td style="text-align: center;">94%</td> <td style="text-align: center;">80%</td> <td style="text-align: center;">87%</td> </tr> </tbody> </table>		<u>2004/05</u>	<u>2005/06</u>	<u>2006/07</u>	• Committals (16 weeks)	83%	79%	72%	• Sent for Trial (26 weeks)	89%	86%	85%	• Sentence (10 weeks)	94%	92%	95%	• Appeals (14 weeks)	94%	80%	87%	<ul style="list-style-type: none"> <li>✓</li> <li>✓</li> <li>✓</li> </ul>
	<u>2004/05</u>	<u>2005/06</u>	<u>2006/07</u>																		
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• Appeals (14 weeks)	94%	80%	87%																		
<b>Timeliness – Magistrates’ Court</b>																					
<ul style="list-style-type: none"> <li>➤ We hit most of our timeliness targets in the Adult Magistrates Court in September and December 2004 and March 2005. The exception being that in December we missed our target of 80% of trials completed within 143 days by 5%. 75% of trials were completed within target, based on a sample size of 8 defendants. In March we missed our target of 80% of initial guilty pleas received within 59 days by 4%. 76% of initial guilty pleas were received within target based on a sample size of 54 defendants.</li> <li>➤ We have met all our timeliness targets in the Youth Magistrates Court in September and December 2004 and March 2005.</li> </ul>	<ul style="list-style-type: none"> <li>✓</li> </ul>																				
<b>Enforcement</b>																					
<p><u>Fail to Appear Warrants</u></p> <ul style="list-style-type: none"> <li>➤ We met our 2005/06 target for Courts to notify police of the issue of a warrant 90% within one working day, the remainder within three. Our full year performance was 90% were received within 1 working day, 96% within three.</li> <li>➤ We met our 2005/06 target to reduce our outstanding FTA warrants by 10%. As at 31<sup>st</sup> March 2006, we had 154 FTA warrants outstanding, representing a 30% reduction on our baseline.</li> <li>➤ We met our 2006/07 target for Courts to notify police of the issue of a warrant 90% within one working day, the remainder within three. Our full year performance was 94% were received within 1 working day, 99% within three.</li> <li>➤ We met our 2006/07 target to reduce our outstanding FTA warrants by 10% to 178 outstanding FTA warrants. As at 31<sup>st</sup> March 2006, we had 147 FTA warrants outstanding, representing a 33% reduction on our baseline.</li> </ul>	<ul style="list-style-type: none"> <li>✓</li> <li>✓</li> <li>✓</li> <li>✓</li> </ul>																				

<p><u>Fine Enforcement</u></p> <ul style="list-style-type: none"> <li>➤ We met our 2005/06 fine enforcement target of 81%, our full year performance was 106%.</li> <li>➤ We failed to meet our 2006/07 fine enforcement target of 89%, our full year performance was 76%.</li> </ul> <p><u>Asset Recovery</u></p> <ul style="list-style-type: none"> <li>➤ We met our 2005/06 confiscation order target to secure 11 confiscation orders to a value of at least £176,818. Our 2005/06 actual performance was 16 orders to the value of £237,981.</li> <li>➤ We met our 2006/07 target confiscation order target to secure 11 confiscation orders to a value of at least £319,339. Our 2005/06 actual performance was 21 orders to the value of £837,365.87.</li> </ul> <p><u>Community Penalties</u></p> <ul style="list-style-type: none"> <li>➤ We met our 2005/06 end-to-end Community Penalty Breach Proceedings targets for an average of 35 working days from relevant unacceptable failure to comply to resolution of the case. Our rolling performance at the end of March 2006 was 33 days.</li> <li>➤ We failed to meet our 2006/07 end-to-end Community Penalty Breach Proceedings targets for an average of 35 working days from relevant unacceptable failure to comply to resolution of the case. Our rolling performance at the end of March 2007 was 39 days.</li> </ul>	<p style="text-align: center;">✓</p> <p style="text-align: center;">✘</p> <p style="text-align: center;">✓</p> <p style="text-align: center;">✓</p> <p style="text-align: center;">✓</p> <p style="text-align: center;">✘</p>
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## Section 4 – Narrowing the Justice Gap

### 4.1 – Recorded Crime, Sanction Detection's & Offences Brought to Justice

- a) We met our 2006/07 target to bring 10,384 Offences Brought to Justice.
- b) Warwickshire's 12-month rolling performance as at the close of the 2006/07 financial year was 12,542 offences brought to justice which represented a 55% increase on our 2001/02 baseline of 8,080.
- c) Our target for 2007/08 is to bring 11,000 OBTJ, a 36% increase. Warwickshire's current performance for Offences Brought to for the **12-month period ending January 2008 was 11,669 OBTJ** this represents a 44% improvement on our baseline).
- d) We achieved 973 OBTJ in January 2008.
- e) To achieve our 2007/08 target of 11,000, we will need to achieve around 916 Sanction Detection's (assuming a 100% conversion rate) / OBTJ each month. Our year to date average sanction detection performance at the end of March was 857, below trajectory to hit target, however based on our recent conversion rate I anticipate coming in on target.



- f) Based on our average performance year to date our Sanction Detection to OBTJ conversion rate is 109%.
- g) We achieved 852 sanction detection's in March 2008, a sanction detection rate of 24.98%, against a target of 25%.
- h) Our full year sanction detection rate was 25.74% hitting target.
- i) Recorded crime has come down across the county. Crime is down 11.75% for the full financial year 2007/08, compared to the last financial year (2006/07).

Month	Recorded Crime	Detected Crime	Detection Rates	TIC	Street Warnings for Cannabis	Fixed Penalty Notices	Caution	Charge/ Summons	Sanction Detection's	Sanction Detection's Rate	OBTJ	SD to OBTJ Conversion Rate
Apr 07	3,507	802	22.87%	79	34	55	267	358	793	22.61%	859	108%
May 07	3,555	881	24.78%	41	37	54	327	415	874	24.59%	1,020	116%
Jun 07	3,213	985	30.66%	25	30	60	418	449	982	30.56%	969	99%
Jul 07	3,549	908	25.58%	46	25	49	362	423	905	25.5%	988	109%
Aug 07	3,858	1280	33.18%	156	54	40	583	446	1,279	33.15%	1,416	111%
Sept 07	3,064	830	27.09%	103	21	50	298	356	828	27.02%	950	115%
Oct 07	3,236	850	26.27%	101	40	46	269	390	846	26.14%	968	114%
Nov 07	3,200	694	21.69%	20	37	59	257	320	693	21.66%	815	118%
Dec 07	3,033	663	21.86%	48	20	67	212	315	662	21.83%	727	110%
Jan 08	3,250	826	25.42%	66	40	58	280	377	821	25.26%	973	119%
Feb 08	3,066	746	24.33%	41	31	66	246	361	745	24.30%		
Mar 08	3,411	855	25.07%	48	32	72	278	422	852	24.98%		
<b>YTD</b>	39,942	10,320							10,280 (07/08)	25.74%	9685	115% (07/08)
									<b>ACCUMALATIVE YEAR TO DATE</b>			
									<b>AVERAGE YEAR TO DATE</b>	856 (07/08)	1,033	

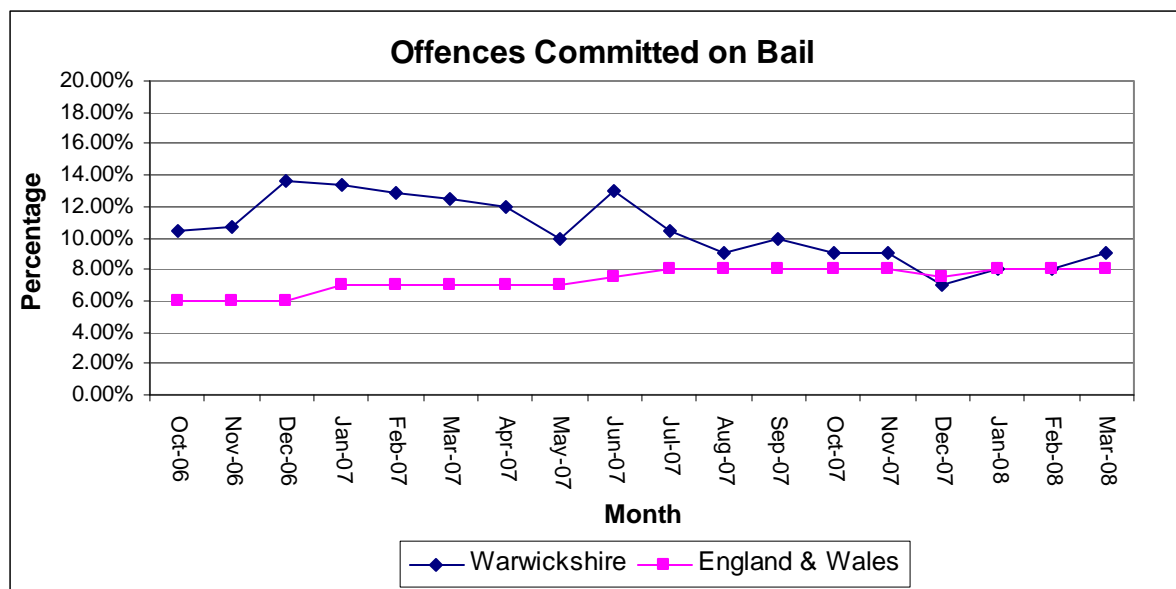
*Data taken from ProMIS & OCJR OBTJ Reports*

## 4.2 – Offences Committed whilst on Bail

	Apr 07	May 07	Jun 07	Jul 06	Aug 07	Sept 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD (07/08)
Number	268	211	278	290	227	187	206	193	142	212	166	175	2,555
Percentage	12%	10%	13%	10.5%	9%	10%	9%	9%	7%	8%	8%	9%	9.5%
E&W Average	7%	7%	8%	8%	8%	8%	8%	8%	7.5%	8%	8%	8%	7.8%

Data taken from Judicial Services Performance Report.

- During March we maintained our recent improvement in the number of offences being committed whilst on bail.
- Various measures have been put in place across all custody sites with regard to bail management in order to maintain this improved performance.
- Percentage of offences committed whilst on bail varies significantly across the county. Bail management remains a priority for all three custody sites.
- Current best practice identified at Nuneaton has been implemented across the county. This can be attributed to the improvement experienced over recent months.
- The introduction of CJSSS is being monitored closely due to its potential detrimental effect on bail management.



- Data for March: -
  - Nuneaton – 7% (67)
  - Leamington – 9% (63)
  - Rugby – 11% (43)

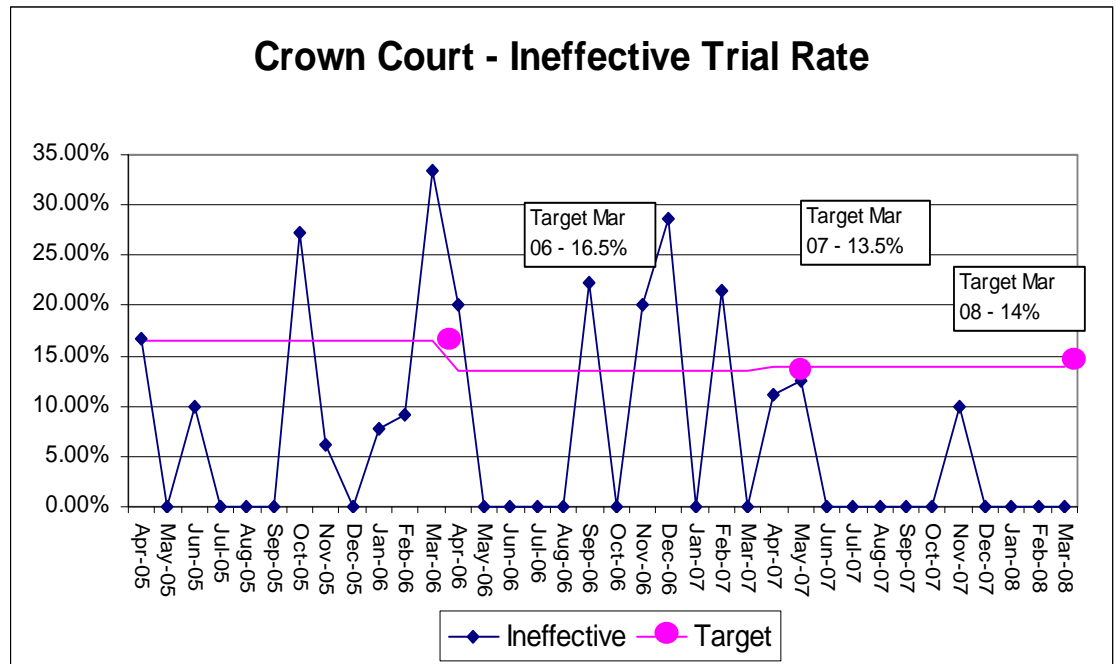
## Section 5 – Ineffective Trials & Broader Measures

### 5.1 - Crown Court - Effective, Ineffective & Cracked Trials

Target 14%	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD	E&W Average (Mar 07)
Effective	44.5% (4)	75% (6)	37.5% (3)	75% (6)	50% (3)	50% (4)	33% (4)	50% (5)	33% (1)	37.5% (3)	60% (3)	33% (1)	49% (43)	47%
Ineffective	11% (1)	12.5% (1)	0% (0)	0% (0)	0% (0)	0% (0)	0% (0)	10% (1)	0% (0)	0% (0)	0% (0)	0% (0)	3.5% (3)	11%
Cracked	44.5% (4)	12.5% (1)	62.5% (5)	25% (2)	50% (3)	50% (4)	67% (8)	40% (4)	67% (2)	62.5% (5)	40% (2)	67% (2)	47.5% (42)	42%

Data taken from Crown Court - Cracked and Ineffective Trials Report.

- We met our 2007/08 ineffective trial target in the Crown Court of 14% or less. Our full year performance was 3.5% (3 ineffective trials).
- In March 2 Warwickshire trials were listed at Warwick Crown Court.
- There were no ineffective trials in the Crown Court in March 2007. Giving us an ineffective trial rate of 0%.
- 2 trials cracked, (representing 67% of total listed trials).
- Based on our March performance we were better than the E&W national average. **Warwickshire's performance placed us joint 1<sup>st</sup> out of 42 criminal justice areas.** Compared with our 'Most Similar Areas', our performance placed us top of the group the next best performer was Cambridgeshire whose ineffective trial rate was 5.26%.

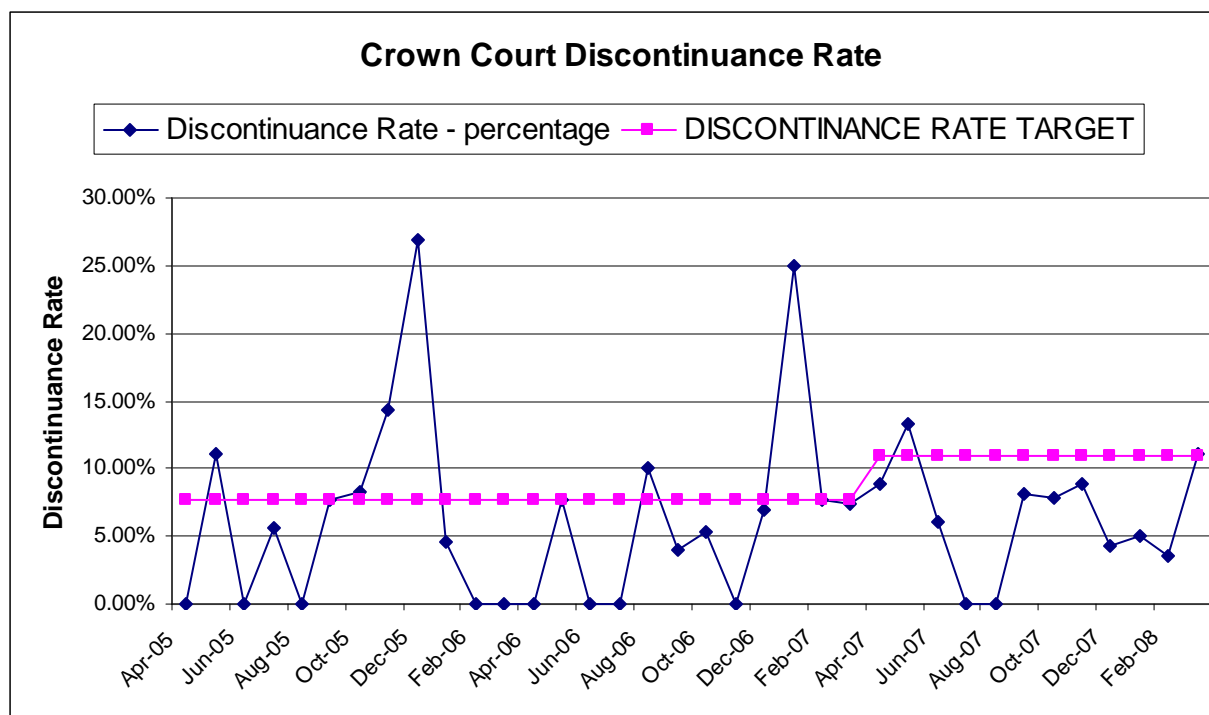


## 5.2 - Crown Court - Discontinuance Rate (Pre-charge decision cases only)

Target 11% or less	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD
Warwickshire performance	8.82% (3)	13.33% (6)	6.06% (2)	0% (0)	0% (0)	8.11% (3)	7.89% (3)	8.8% (3)	4.35% (1)	5% (1)	3.57% (1)	11.11% (2)	6.87% (25)
E&W Performance	13.14%	12.38%	13.8%	13.4%	12.7%	13.3%	13%	12%	12.3%	13.2%	12%	12.4%	

Data taken from the National Area Benefits Realisation PCD Cases Report (extracted from CPS MIS)

- Our full year discontinuance rate in the Crown Court for 2007/08 was 6.87%, this bettered our target of 11% or less.
- The Crown Court discontinuance rate in March was 11.11% (2 cases). This relates to pre-charge decision cases only. This is slightly worse than our 2007/08 Crown Court discontinuance rate target of 11% or less. We met this target in 10 out of the 12 months this financial year.
- This was also better than the England and Wales national average.
- **Warwickshire's performance in March placed us 25<sup>th</sup> out of 42 criminal justice areas.**
- Compared with our 'Most Similar Areas', Warwickshire's performance in February placed us 6<sup>th</sup> in the group; the top performer was Cambridgeshire with 7.5%.

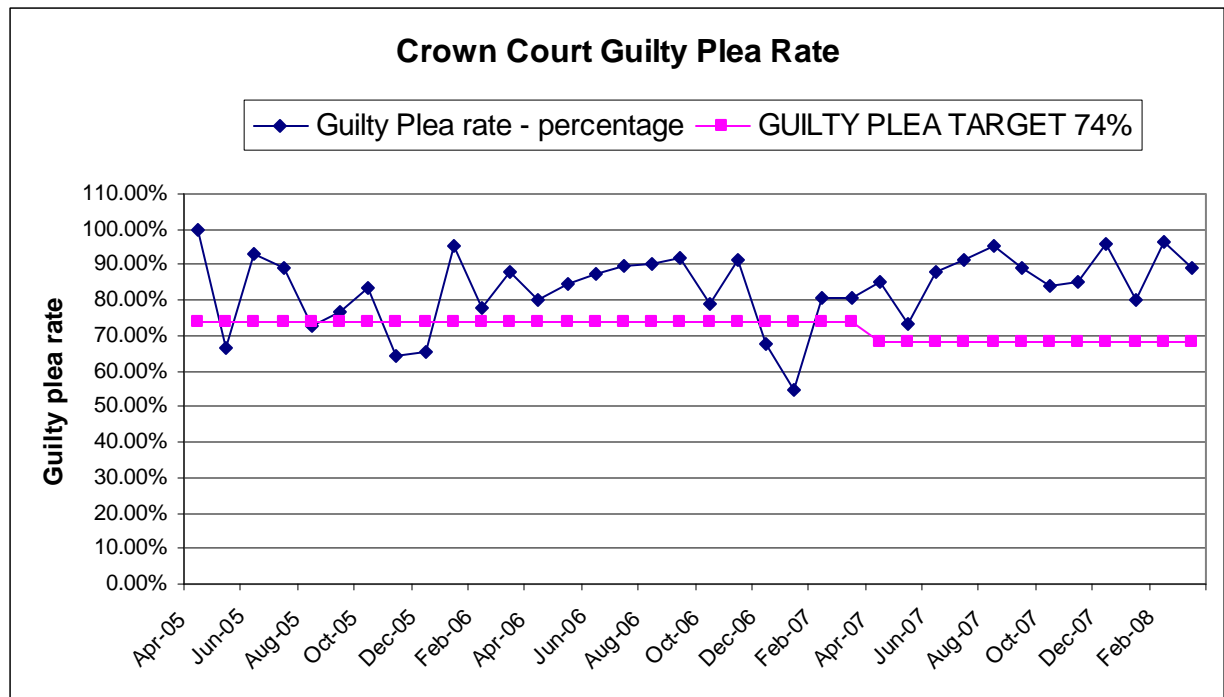


### 5.3 - Crown Court - Guilty Plea rate (Pre-charge decision cases only)

Target 68% or more	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD
Warwickshire performance	85.29% (29)	73.33% (33)	87.88% (29)	91.67% (11)	95.24% (40)	89.19% (33)	84.21% (32)	85.29% (29)	95.65% (22)	80% (16)	96.43% (27)	88.89% (16)	87.09% (317)
E&W Performance	68.26%	69.83%	70.4%	70.8%	70.8%	69.8%	70.8%	71.1%	72%	71.6%	72.7%	73.1%	

Data taken from the National Area Benefits Realisation PCD Cases Report (extracted from CPS MIS)

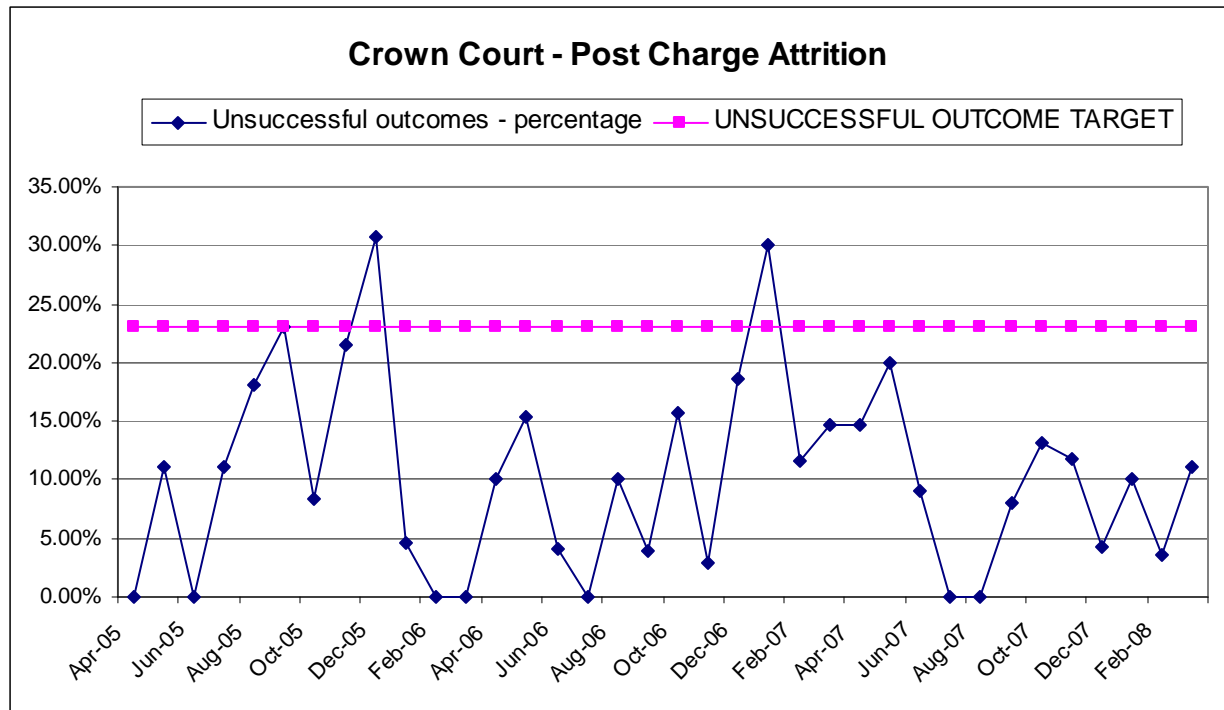
- a) Our full year guilty plea rate in the Crown Court for 2007/08 was 87.09%, bettering our target of 68% or more.
- b) The Crown Court guilty plea rate in March was 88.89%. This relates to pre-charge decision cases only and is better than our Crown Court 2007/08 guilty plea rate target of 68% or more. We have consistently met this target this financial year.
- c) We have also outperformed the England and Wales national average consistently this financial year.
- d) **Warwickshire's performance in March placed us 3<sup>rd</sup> out of 42 criminal justice areas.**
- e) Compared with our 'Most Similar Areas', Warwickshire's performance placed us top in the group, the next best performer was west Mercia with 84%.



#### 5.4 - Crown Court - Attrition Rate, Proportion of Unsuccessful Outcomes

Target 23% or less	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD
Warwickshire performance	14.71% (5)	20% (9)	9.09% (3)	0% (0)	0% (0)	8.11% (3)	13.16% (5)	11.76% (4)	4.35% (1)	10% (2)	3.57% (1)	11.11% (2)	9.62% (35)
E&W Performance	21.47%	20.77%	22.2%	21.6%	21.4%	21.8%	20.9%	20.6%	20.1%	20.4%	19.9%	19%	

- a) Our full year attrition rate in the Crown Court for 2007/08 was 9.62%, bettering our target of 23% or less.
- b) The Crown Court attrition rate in March was 11.11%. This relates to pre-charge decision cases only and is better than our 2007/08 Crown Court attrition rate target of 23% or less. We have consistently met this target this financial year.
- c) We have also outperformed the England and Wales national average this financial year.
- d) **Warwickshire's performance in March placed us 5<sup>th</sup> out of 42 criminal justice areas.**
- e) Compared with our 'Most Similar Areas', Warwickshire's performance placed us top of the group, the next best performer was Cheshire with 11.2%



### 5.5 - Crown Court - Timeliness

Target 78%	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD Warwick	E&W (YTD)
Committals (16 weeks)	82%	77%	88%	83%	79%	90%	71%	80%	81%	75%	80%	85%	82%	70%
Sent for Trial (26 weeks)	89%	79%	94%	88%	96%	96%	94%	85%	85%	89%	56%	89%	87%	77%
Sentence (10 weeks)	100%	90%	95%	97%	97%	95%	96%	95%	100%	100%	100%	100%	97%	91%
Appeals (14 weeks)	86%	75%	50%	100%	100%	75%	90%	80%	80%	80%	100%	83%	87%	87%

Data extracted from Crown Court Monthly Workload Report (IMAGe Report)

### 5.6 - Crown Court - Outstanding cases (by Court Area)

		Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	E&W
Less than 8 weeks	Custody	44%	44%	43%	42%	43%	49%	43%	41%	44%	43%	48%	47%	37%
	Bail	46%	38%	43%	48%	36%	29%	30%	43%	48%	39%	35%	37%	33%
> = 8 weeks but < 16 weeks	Custody	32%	29%	31%	37%	30%	19%	30%	28%	22%	30%	28%	28%	25%
	Bail	29%	33%	28%	21%	32%	30%	24%	15%	16%	28%	29%	26%	24%
> = 16 weeks but < 36 weeks	Custody	21%	21%	24%	20%	26%	28%	27%	25%	25%	17%	15%	20%	26%
	Bail	16%	20%	19%	23%	22%	30%	37%	31%	26%	22%	19%	22%	29%
36 weeks or more	Custody	4%	5%	3%	1%	1%	3.5%	0%	6%	9%	10%	10%	6%	11%
	Bail	9%	9%	10%	8%	9%	12%	9%	10%	10%	11%	17%	15%	13%
No of cases outstanding	Custody	82	75	75	79	80	85	74	71	68	81	94	90	
	Bail	162	149	160	159	158	142	136	137	141	134	119	131	
Total cases outstanding		244	224	235	238	238	227	210	208	209	215	206	221	

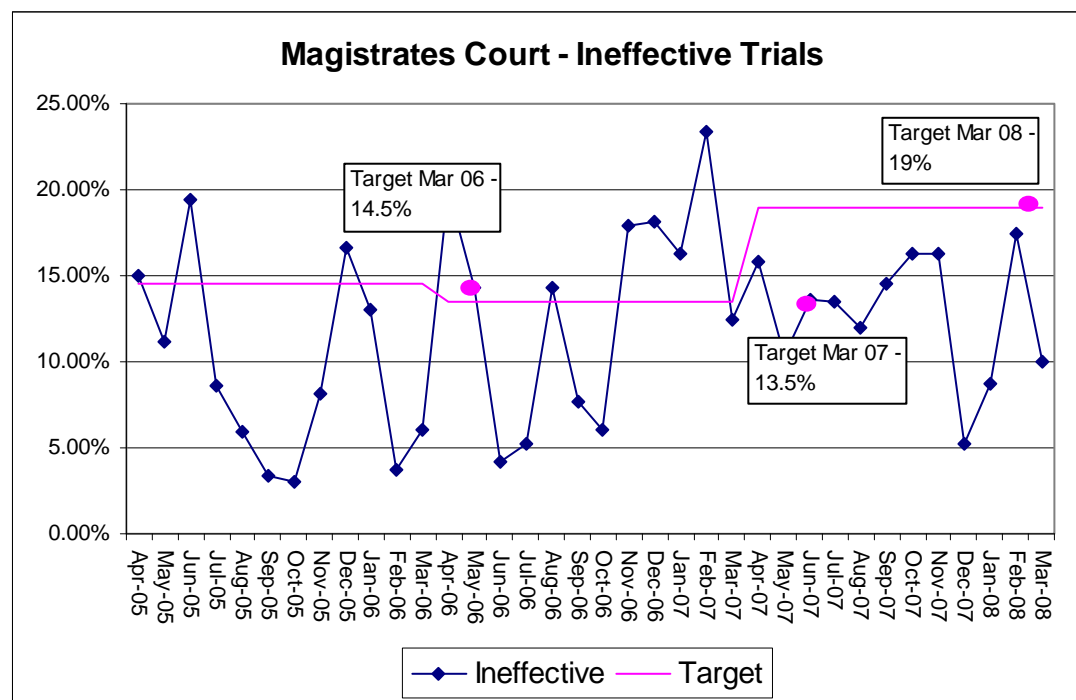
Data extracted from Crown Court Monthly Workload Report (IMAGe Report)

### 5.7 - Magistrates Court - Effective, Ineffective & Cracked Trials

Target 19%	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD	E&W (Mar 08)
Effective	47% (9)	41.5% (12)	77.5% (17)	57% (21)	66% (33)	62.5% (30)	51% (25)	49% (24)	68% (13)	63% (29)	70% (32)	50% (20)	58.5% (265)	43%
Ineffective	16% (3)	10.5% (3)	13.5% (3)	13% (5)	12% (6)	14.5% (7)	16% (8)	16% (8)	5% (1)	9% (4)	17% (8)	10% (4)	13% (60)	18.5%
Cracked	37% (7)	48% (14)	95 (2)	30% (11)	22% (11)	23% (11)	33% (16)	35% (17)	26% (5)	28% (13)	13% (6)	40% (16)	28.5% (129)	38.5%

Data taken from Magistrates' Court Cracked & Ineffective Trials Report & cross referenced with CPS.

- a) We have met our 2007/08 ineffective trial target in the Magistrates Court of 19% or less.
- b) Our ineffective trial rate, for the full financial year was 13%, (60 ineffective trials), our cracked trial rate was 28.5% (129 trials), and our effective trial rate was 58.5% (265 trials).
- c) In March there were 40 trials listed 20 were effective (50%), 16 cracked (40%) and 4 were ineffective (10%) – coming in on target.
- d) 4 trials were ineffective: -
  - 1 due to defendant absent (in custody)
  - 1 due to the defendant being ill
  - 1 due to the prosecution witness being absent - Victim was summonsed but failed to attend despite telling officers she would.
  - 1 due to the defence not being ready
- e) 16 trials cracked: -
  - 15 due to acceptable late guilty pleas
  - 1 due to the prosecution ending the case (public interest grounds)

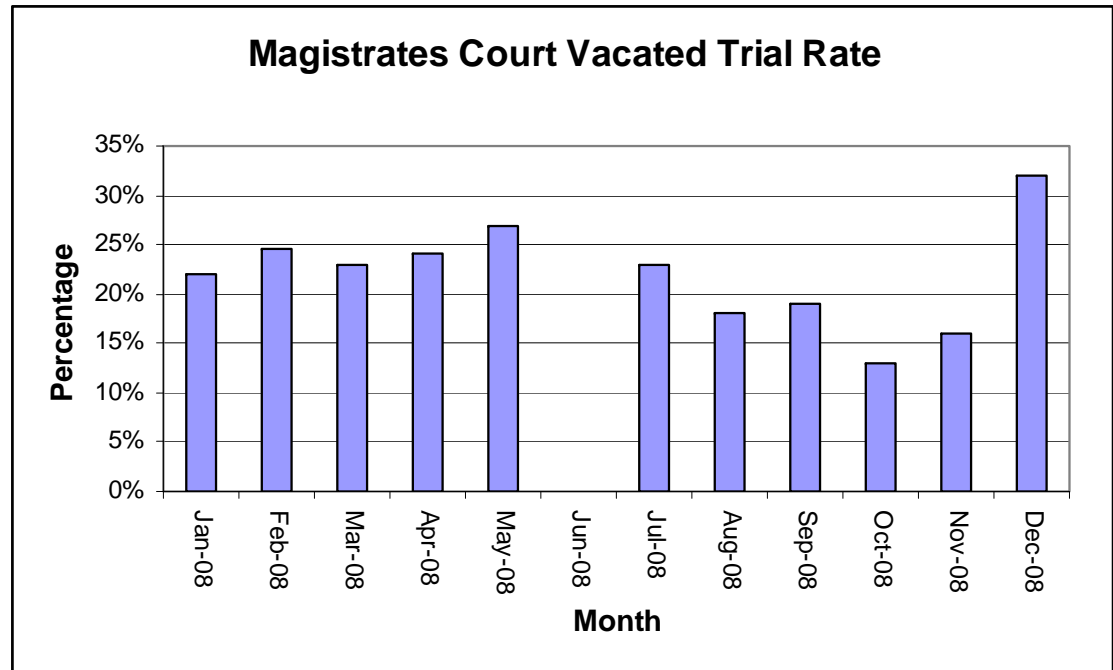


### 5.8 - Magistrates Court - Vacated Trials

	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08
Warwickshire performance	24% (6)	26.83% (11)	0% (0)	22.92% (11)	18.03% (11)	19% (11)	13% (7)	16% (9)	32% (9)	22% (13)	24.5% (15)	23% (12)

Data taken from Magistrates' Court Vacated Trial Monitoring Sheet

- a) 12 trials were vacated in Mach 2008: -
- 1 due to the prosecution discontinuing the case prior to the trial date.
  - 4 due to the prosecution witness being absent (police witness)
  - 6 due to the defendant changing their plea to guilty.
  - 1 due to guilty plea with exceptional hardship pleaded.

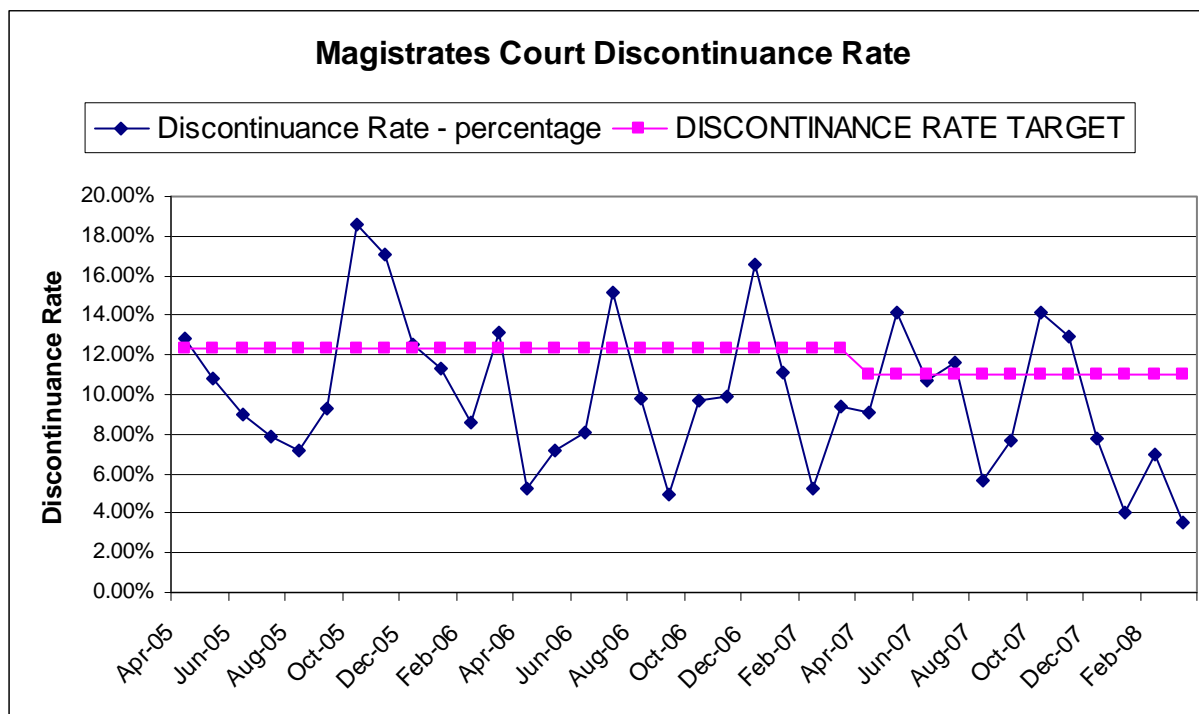


### 5.9 - Magistrates Court - Discontinuance Rate (Pre-charge decision cases only)

Target 11% or less	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD
Warwickshire performance	9.09% (15)	14.14% (28)	10.67% (19)	11.63% (20)	5.7% (13)	10% (13)	14.12% (36)	12.94% (22)	7.81% (10)	4.02% (7)	6.94% (12)	3.55% (5)	9.47% (200)
E&W Performance	14.51%	14.84%	15.5%	15.6%	14.8%	15.5%	14.3%	14.2%	14.8%	14.1%	13.7%	13.2%	

Data taken from the National Area Benefits Realisation PCD Cases Report (extracted from CPS MIS)

- a) Our full year discontinuance rate in the Magistrates Court for 2007/08 was 9.47%, this bettered our target of 11% or less.
- b) The Magistrates Court discontinuance rate in March was 3.55% (5 cases). This relates to pre-charge decision cases only and is better than our 2007/08 Magistrates Court discontinuance rate target of 11% or less.
- c) We have outperformed the England and Wales national average this financial year.
- d) **Warwickshire's performance in March placed us 1<sup>st</sup> out of 42 criminal justice areas.**
- e) Compared with our 'Most Similar Areas', Warwickshire's performance placed us top in the group; the next best performer was Cheshire with 8.7%.

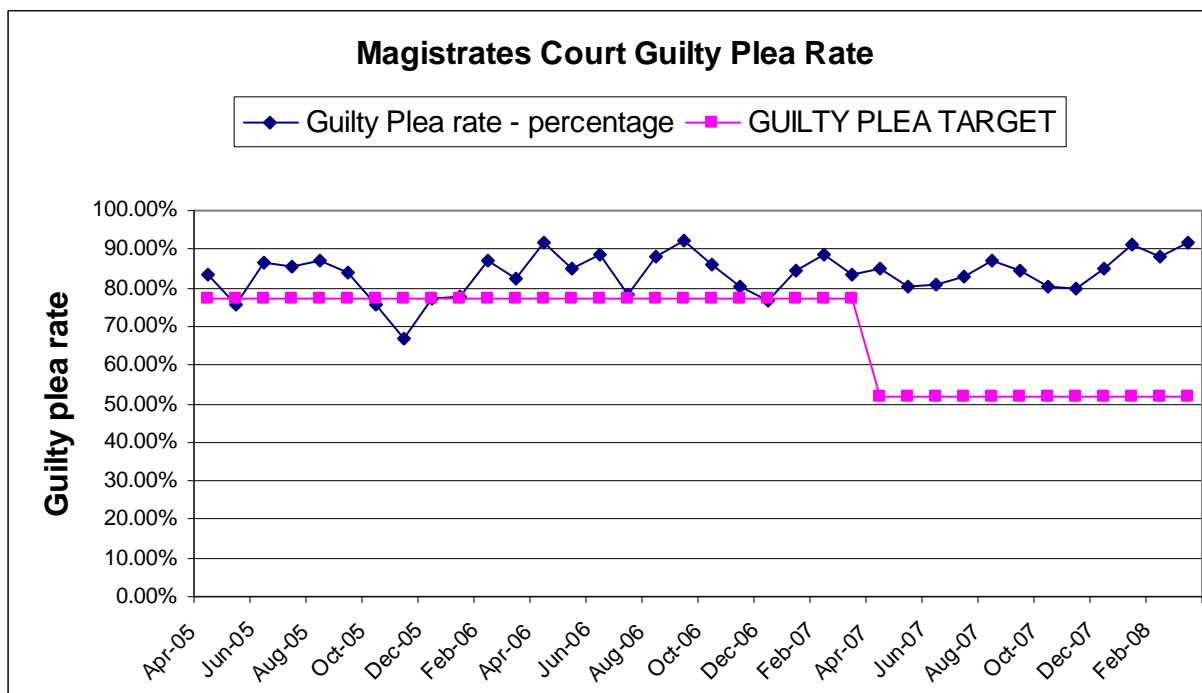


### 5.10 - Magistrates Court - Guilty Plea rate (Pre-charge decision cases only)

Target 52% or more	Apr 06	May 06	Jun 06	Jul 06	Aug 06	Sep 06	Oct 06	Nov 06	Dec 06	Jan 07	Feb 07	Mar 07	YTD
Warwickshire performance	84.85% (140)	80.3% (159)	80.9% (144)	83.14% (143)	86.84% (198)	84.62% (110)	80.39% (205)	80% (136)	85.16% (109)	91.38% (159)	87.86% (152)	91.49% (129)	84.47% (1784)
E&W Performance	70.53%	70.37%	71.8%	71.4%	72.6%	71.5%	72.1%	72.3%	71.7%	72.8%	73%	74.3%	

Data taken from the National Area Benefits Realisation PCD Cases Report (extracted from CPS MIS)

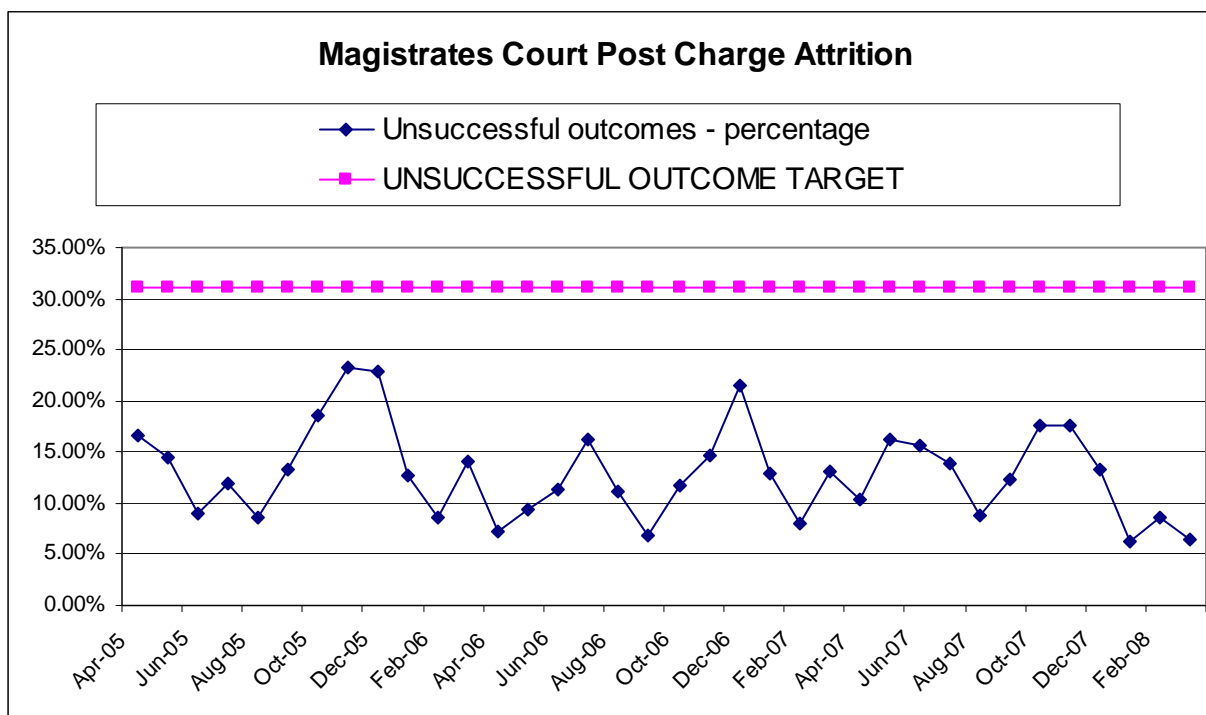
- a) Our full year guilty plea rate in the Magistrates Court for 2007/08 was 84.47%, bettering our target of 52% or more.
- b) The Magistrates Court guilty plea rate in March was 91.49% (129 cases). This relates to pre-charge decision cases only, this is better than our 2007/08 Magistrates Court guilty plea rate target of 52% or more.
- c) We have also out performed the England and Wales national average in this financial year.
- d) **Warwickshire's performance in March placed us 1<sup>st</sup> out of 42 criminal justice areas.**
- e) Compared with our 'Most Similar Areas', Warwickshire's performance placed us top in the group, 2nd was Cheshire with 78.9%.



### 5.11 - Magistrates Court - Attrition Rate, Proportion of Unsuccessful Outcomes

Target 31% or less	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD
Warwickshire performance	10.3% (17)	16.16% (32)	15.73% (28)	13.95% (24)	8.77% (20)	12.31% (16)	17.65% (45)	17.65% (30)	13.28% (17)	6.32% (11)	8.67% (15)	6.38% (9)	12.5% (264)
E&W Performance	20.77%	21.25%	21.7%	21.9%	20.9%	22%	21%	20.5%	21.3%	20.5%	19.9%	19.2%	

- a) Our full year attrition rate in the Magistrates Court for 2007/08 was 12.5%, bettering our target of 31% or less.
- b) The Magistrates Court attrition rate in March was 6.38% (9 cases). This relates to pre-charge decision cases only and is better than our 2007/08 Magistrates Court attrition rate target of 31% or less. We also outperformed the England and Wales national average this financial year.
- c) **Warwickshire's performance in March placed us 1<sup>st</sup> out of 42 criminal justice areas.**
- d) Compared with our 'Most Similar Areas', Warwickshire's performance placed us top in the group; the next best performer was Cheshire with 8.7%.



## 5.12 - Magistrates Court - Timeliness

Magistrates Court Timeliness		March 07	June 2007	September 2007	December 2007
<b>ADULT</b> Initial Guilty Plea (80% or more within 59 days)	Warwickshire	86% (44 defendants)	93% (61 defendants)	93% (55 defendants)	87% (47 defendants)
	<b>E&amp;W</b>	85%	87%	87%	89%
<b>ADULT</b> Trials (80% or more within 143 days)	Warwickshire	<i>Sample size too small</i>			
	<b>E&amp;W</b>	66%	68%	69%	73%
<b>ADULT</b> Committals (80% or more within 101 days)	Warwickshire	<i>Sample size too small</i>			
	<b>E&amp;W</b>	91%	94%	93%	95%
<b>YOUTH</b> Initial Guilty Plea (80% or more within 59 days)	Warwickshire	<i>Sample size too small</i>	98% (57 defendants)	97% (38 defendants)	98% (46 defendants)
	<b>E&amp;W</b>	88%	88%	91%	91%
<b>YOUTH</b> Trials (80% or more within 176 days)	Warwickshire	<i>Sample size too small</i>			
	<b>E&amp;W</b>	89%	91%	90%	93%
<b>YOUTH</b> Committals (80% or more within 101 days)	Warwickshire	<i>Sample size too small</i>			
	<b>E&amp;W</b>	93%	95%	97%	95%

*Data taken from the DCA TIS Survey*

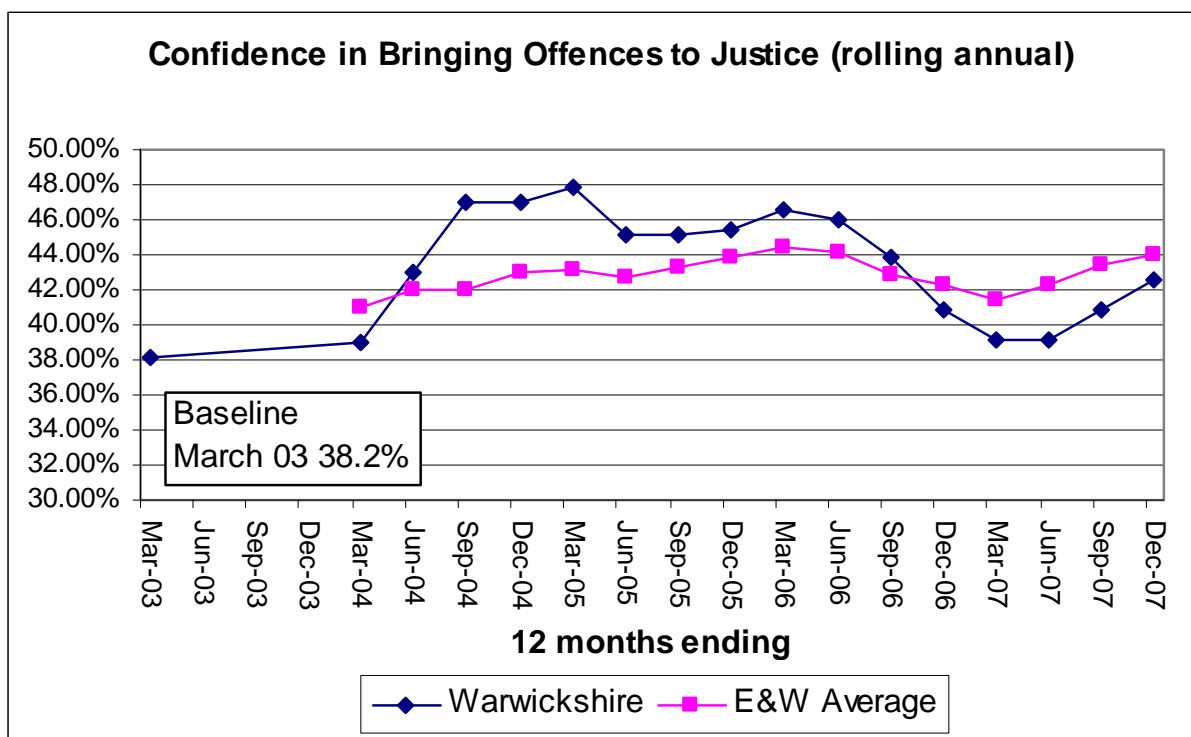
## Section 6 – Confidence

### 6.1 British Crime Survey

<u>2007/08 Targets:</u> - >48% target 54.8% - aspirational	Mar 03	Mar 04	Jun 04	Sep 04	Dec 04	Mar 05	Jun 05	Sep 05	Dec 05	Mar 06	Jun 06	Sep 06	Dec 06	Mar 07	Jun 07	Sept 07	Dec 07
Warwickshire performance	38.2%	39%	43%	47%	47%	47.8%	45.2%	45.1%	45.4%	46.5%	46%	43.8%	40.9%	39.1%	39.1%	40.8%	42.6%
National performance		41%	42%	42%	43%	43.2%	42.7%	43.3%	43.8%	44.4%	44.2%	42.8%	42.3%	41.4%	42.3%	43.5%	44%

Data taken from the British Crime Survey (12 month rolling)

- Our 2007/08 Confidence target is >48%, our aspirational target a set by OCJR is 54.8%.
- Our performance for the 2006/07 financial year was 39.1%, this is a declining trend and was below our 2006/07 target of 48%.
- Our performance for the 12 months ending December 2007 was 42.6%,
- The national average for the 12 months ending December 2007 was 44%.



e) Warwickshire's performance for the 12 months ending December 2007 placed us 34<sup>th</sup> out of 42 criminal justice areas.

f) Compared with our 'Most Similar Areas', Warwickshire's performance placed us 6<sup>th</sup> in the group, Cheshire came top with 51.4%. Confidence figures across the Country range from 34.6% to 51.4%.

g) The table to the right compares the latest figure with the baseline (and not the previous quarter), as the target relates to an increase on the baseline.

h) A new measure 'treats witnesses well' was introduced in October 2003. The baseline figure for this measure is the October to March 2004 figure.

	Year to March 2003 (%)	Year to March 2005 (%)	Year to March 2006 (%)	Year to March 2007 (%)	Year to Dec 2007 (%)	Nat. Average Year to Dec 2007 (%)
Respects the rights of and treats fairly people accused of committing a crime	80.3	<b>83.8</b>	<b>84.6</b> ↗	<b>83.3</b>	<b>83.9</b>	79.8↗
Effective in bringing people to justice	38.2	<b>47.8</b> ↗	46.5↗	39.1%	42.6	44↗
Effective in reducing crime	29.4	39.7↗	37.9↗	35.9↗	38.2↗	37.5↗
Deals with cases promptly and efficiently	35	40.1	42.5↗	41.7↗	41.9↗	41.7↗
Meets the needs of victims	26.2	36.6↗	35.1↗	32.3↗	36↗	35.6↗
Effective in dealing with young people accused of crime	20.2	26.5↗	<b>24.5</b>	22.4	23.7	24.4↗
Meets the needs of witnesses (October to March 2004 BASELINE)	63.4	67.6	69.6	70.3	<b>72.4</b> ↗	68.5↗

Statistically Significant Increase compared to Year to March 2003:  
 Statistically Significant Decrease compared to Year to March 2003:  
 Statistically Significant Difference from the National Average:

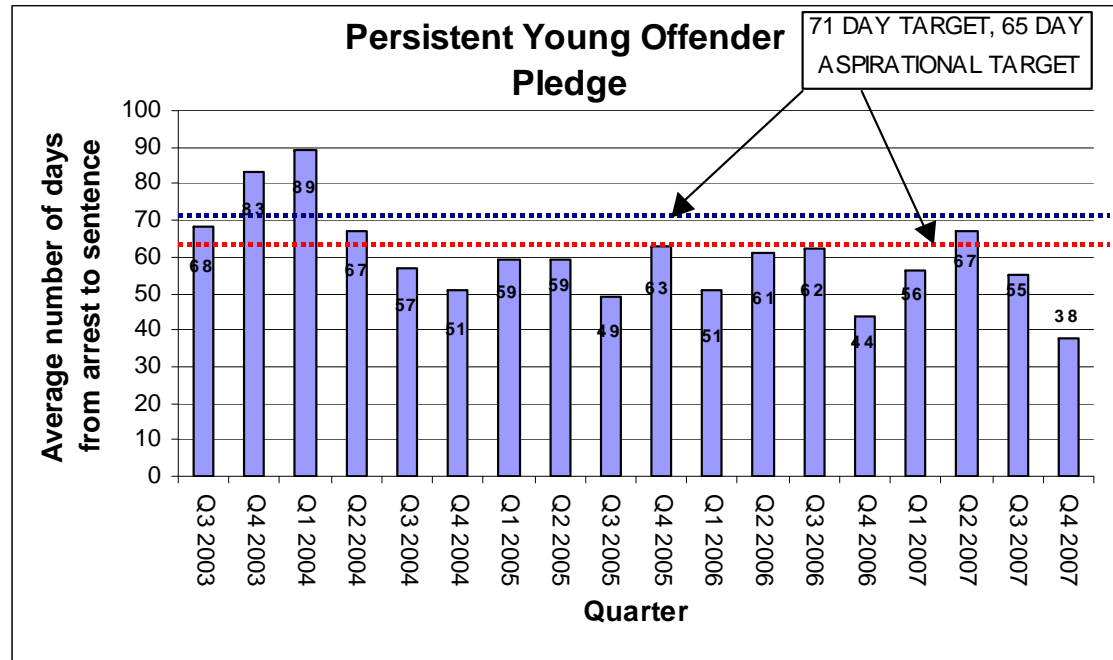
↗  
 ↘  
**Figure in bold**

## Section 7 - Persistent Young Offenders

Target 71 days, stretch 65 days or less	Jan 08	Feb 08	Mar 08	Apr 08	May 08	Jun 08	Jul 08	Aug 08	Sep 08	Oct 08	Nov 08	Dec 08	12 month rolling performance
Warwickshire performance	90	30 (prov)											<b>56</b>
E&W performance	62												<b>65</b>

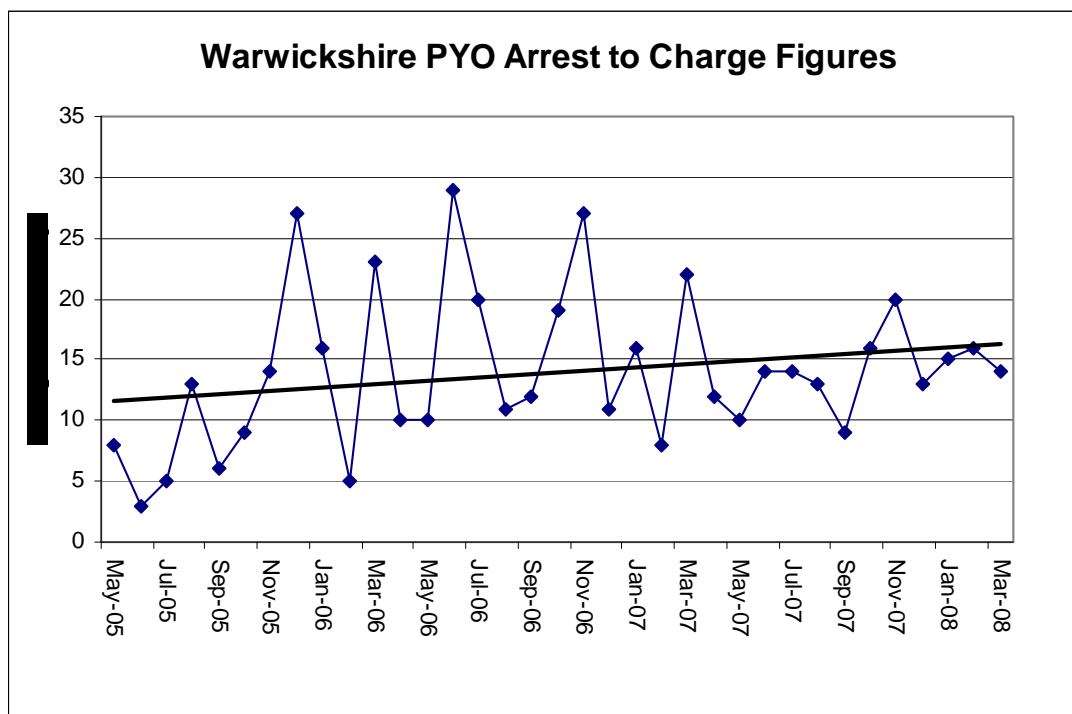
Data taken from PNC Report from the Youth Justice Board

- Warwickshire's performance for the 2007 calendar year was 55 days, placing us 5<sup>th</sup> out of 42 criminal justice areas.
- From January 2007, we are looking to meet the PYO stretch target of 65 days or less. We met this stretch target during the 4<sup>th</sup> quarter of 2007 (Oct - Dec). The average days for this quarter from arrest to sentence were 38 days. This figure was based on 46 cases being finalised. This was against a national average of 60 days for the same period.
- In January 2008, our average period from arrest to sentence was 90 days, coming in over target. This figure was based on 11 cases being finalised, and was against a national average of 62 days for the same period. This poor performance was primarily due to a complex Crown Court matter that was finalised at 521 days.
- Provisional PNC data for February is indicating 30 days.
- In January, 55% were dealt with in less than 35 days, 18% between 35 – 71 days, 9% 101 = 150 days, 9% between



151 – 200 days, the final 9% were dealt with over 250 days. 9% equates to one matter.

- f) Our 12 months rolling performance at the end of January placed us 8<sup>th</sup> in E&W, 3<sup>rd</sup> compared with our MSA. Cheshire was top with 48 days, compared to our 56 days.
- g) Based on indicative performance data from the **YJB Casetracker report** our arrest to sentence average for the months of February and March 2008 was 29 and 40 days, this was based on 19 and 21 PYO's being finalised respectively. This performance is better than the Magistrates' Court target of 60 days, and is an improvement on last month.
- h) **Crown Court** – There were 3 cases finalised in March, with an average arrest to sentence timescale of 285 days.
- i) In March 67% of cases were dealt with in less than 35 days, a further 19% were dealt with between 36 and 71 days, (86% being dealt with within the 71 day target). The final 14% 72 and 100 days. This is better than the suggested completed caseload breakdown (outlined across the page).
- j) Warwickshire had 15 live PYO proceedings in the Magistrates' Courts in March - 2 exceeding the recommend arrest – now performance of 60 days.
- k) Our average arrest to now performance in March was 28 days, better than the recommended performance of 60 days; this demonstrates a continued improvement in performance.
- l) Our arrest to charge performance in March was 14 days. Our 3 and 12 month rolling performance is 15 and 15 days respectively.



- **YJB Casetracker Reports** - It must be noted that the Casetracker report does not include matters being progressed through the Crown Court or by another area and therefore this data must be used with caution.
- **Completed Cases** - Areas should aim to meet the 60-day Magistrates' Court target (arrest to sentence).
- Areas should also aim to achieve the following completed caseload breakdown: 50% within 35 days, 70% within 71 days. No greater than 15-20% over 100 days and no more than 5% over 200 days.
- **Live cases** – Areas should aim for an arrest to now of no greater than 60 days, with no more than 15-20% of live case exceeding 100 days

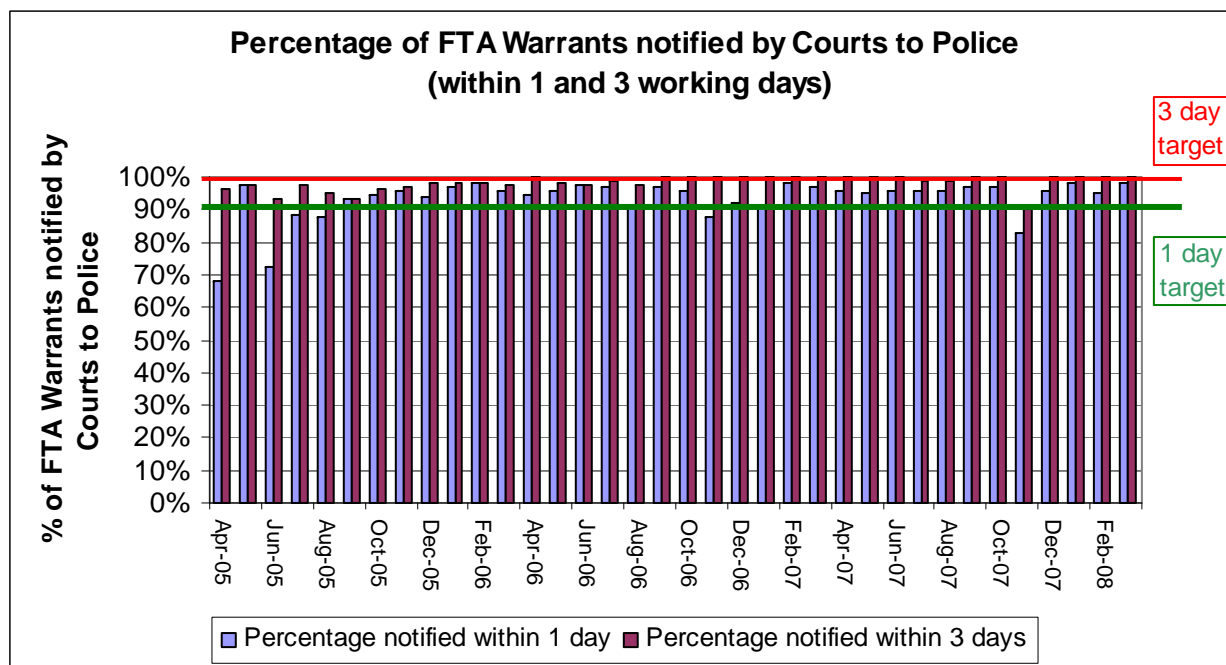
## Section 8 - Enforcement

### 8.1 Fail to Appear Warrants

FTA Warrants	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD Average
<b>Courts to notify police of the issue of a warrant</b> – 90% within 1 working day (top figure), the remainder within three (bottom figure). N.B. the three working days figure is the total number of warrants where the courts notified the police within the time period, i.e. includes both 1 and 3 working days figures.													
Warwickshire performance	96%	95%	96%	96%	96%	97%	97%	83%	96%	98%	95%	98%	95%
	100%	100%	100%	99%	99%	100%	100%	90%	100%	100%	100%	100%	99%
E&W performance	88%	91%	93%	94%	94%	94%	93%	94%	92%	-	93%		
	97%	98%	98%	98%	99%	99%	98%	99%	98%	-	99%		

Data taken from the GDC16 Data submission workbook (extracted from the warrant management system)

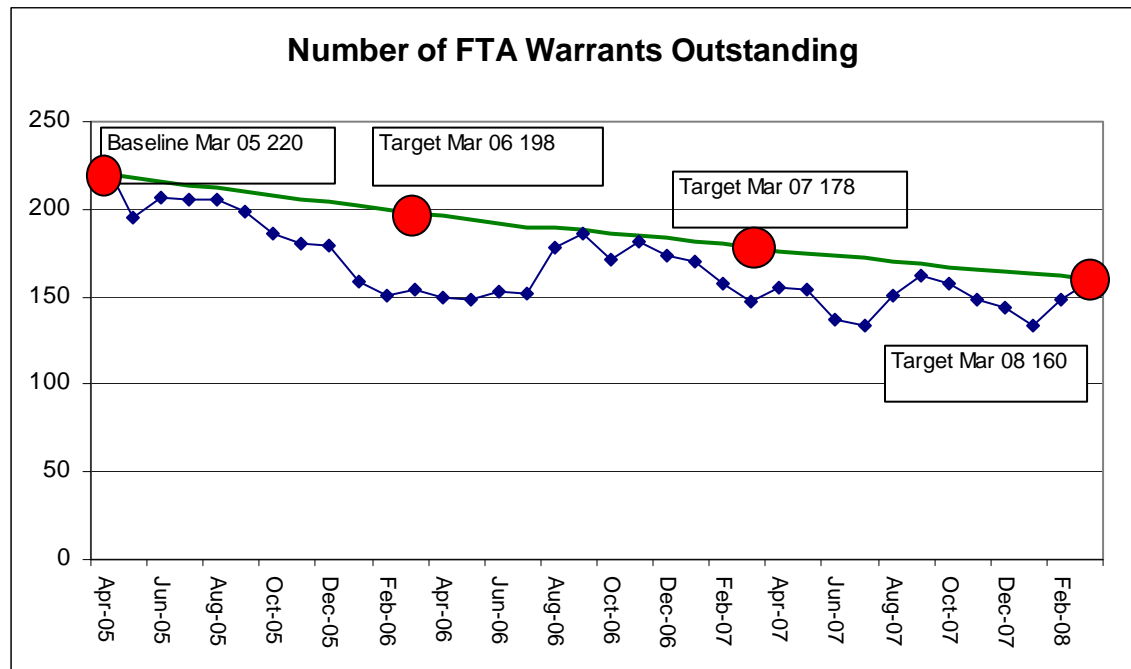
- We met our 2007/08 target for Courts to notify police of the issue of a warrant – 90% within one working day, 100% within three.
- Our 2007/08 performances - 95% received within 1 working day, 99% within three.
- In March 98% of warrants were received within 1 working day and 100% within 3 days.
- We have only missed the target once this financial year.



FTA Warrants	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD
<b>Number of outstanding unexecuted warrants – Baseline 31/3/05 220 FTA warrants outstanding. Target at 31/03/08 160 FTA warrants outstanding (38% reduction on baseline)</b>													
Category A	38	34	31	32	42	40	38	35	33	30	38	38	38
Category B	62	69	60	64	65	65	69	73	77	72	74	81	81
Category C	55	51	46	38	44	57	51	40	34	31	36	40	40
TOTAL	155	154	137	134	151	162	158	148	144	133	148	159	159

Data taken from the GDC25c Data submission workbook (extracted from the warrant management system)

- a) We met our 2007/08 target to reduce our outstanding FTA warrants to 160 outstanding. As at 31<sup>st</sup> March 2008, we had 159 FTA warrants outstanding, representing a 28% reduction on our baseline.
- b) Our target as at 31<sup>st</sup> March 2009 remains at 160 FTA warrants outstanding, equating to a stock flow of 2.0 or less.
- c) Of the 159 FTA warrants currently outstanding, of which 30 (19%) have been sent outside of the area for execution.
- d) Our stock/flow ratio is currently 2.6 (this is calculated by dividing the number of outstanding warrants by the average number of warrants issued (over the previous three months). Nationally they are looking to achieve a stock/flow ratio of 2 by March 2009.

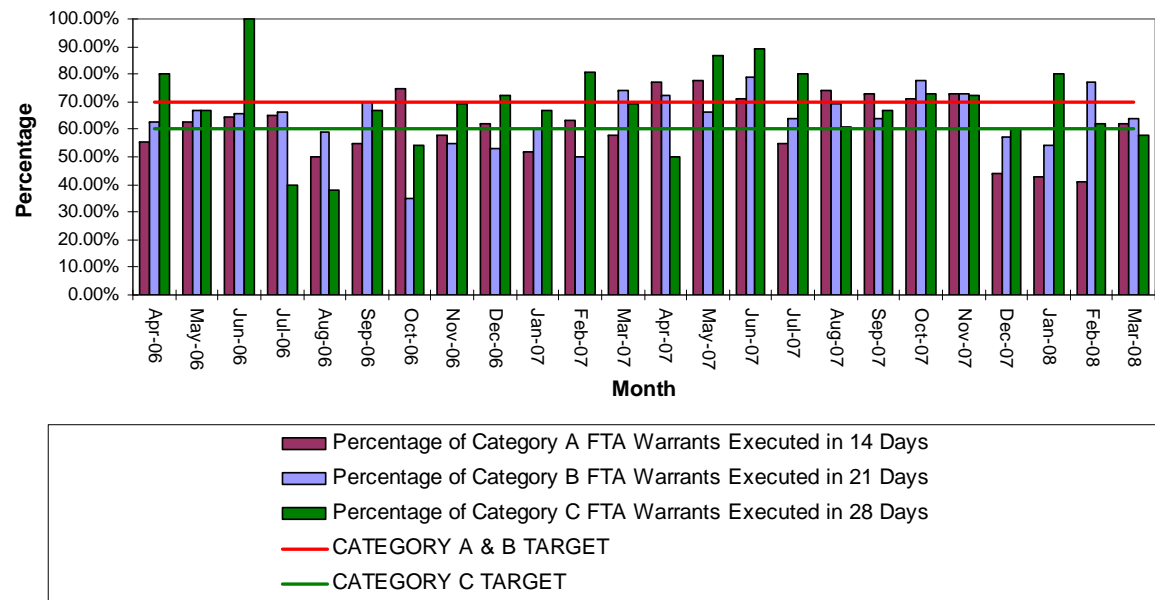


FTA Warrants	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD Average
% of category A warrants executed within 14 days (TARGET 70%), % of category B warrants executed within 21 days (TARGET 70%), % of category C warrants executed within 28 days – (TARGET 60%). <i>The figures in the brackets below show the number of warrants executed in each category.</i>													
<b>Category A</b>	77%	78%	71%	55%	74%	73%	71%	73%	44%	43%	41%	62%	66%
Warwickshire	(17)	(14)	(12)	(12)	(26)	(11)	(10)	(11)	(4)	(3)	(7)	(8)	(135)
<b>Category B</b>	72%	66%	79%	64%	69%	64%	78%	73%	57%	54%	77%	64%	68%
Warwickshire	(18)	(19)	(22)	(27)	(24)	(21)	(28)	(22)	(17)	(14)	(34)	(23)	(269)
<b>Category C</b>	50%	87%	89%	80%	61%	67%	73%	72%	60%	80%	62%	58%	69%
Warwickshire	(13)	(27)	(8)	(8)	(14)	(18)	(11)	(13)	(6)	(12)	(8)	(7)	(145)

- a) **Percentage of category A, B & C warrants executed within 14, 21 and 28 days respectively.**
- b) Warwickshire target - 70% of more for category A & B warrants. 60% or more for category C warrants.
- c) We have failed to meet the category A target for the past four months and are now slightly below target based on our full years performance for category A & B warrants. Category C was also below target in March, although remains on target based on our full year performance.
- d) The Nuneaton is showing poorer performance compared with Leamington & Rugby. There is now a full time administrator in post in Nuneaton. Going forward more onus and responsibility needs to be taken by the Safer neighbourhood teams county wide which should drive up performance. Cell capacity also remains an issue.

<b>(Mar 08)</b>	<b>Leamington</b>	<b>Nuneaton</b>	<b>Rugby</b>
<b>Cat A</b>	100%	17%	100%
<b>Cat B</b>	86%	31%	50%
<b>Cat C</b>	80%	43%	-

**Percentage of Category A, B and C Warrants Executed within Timescales**

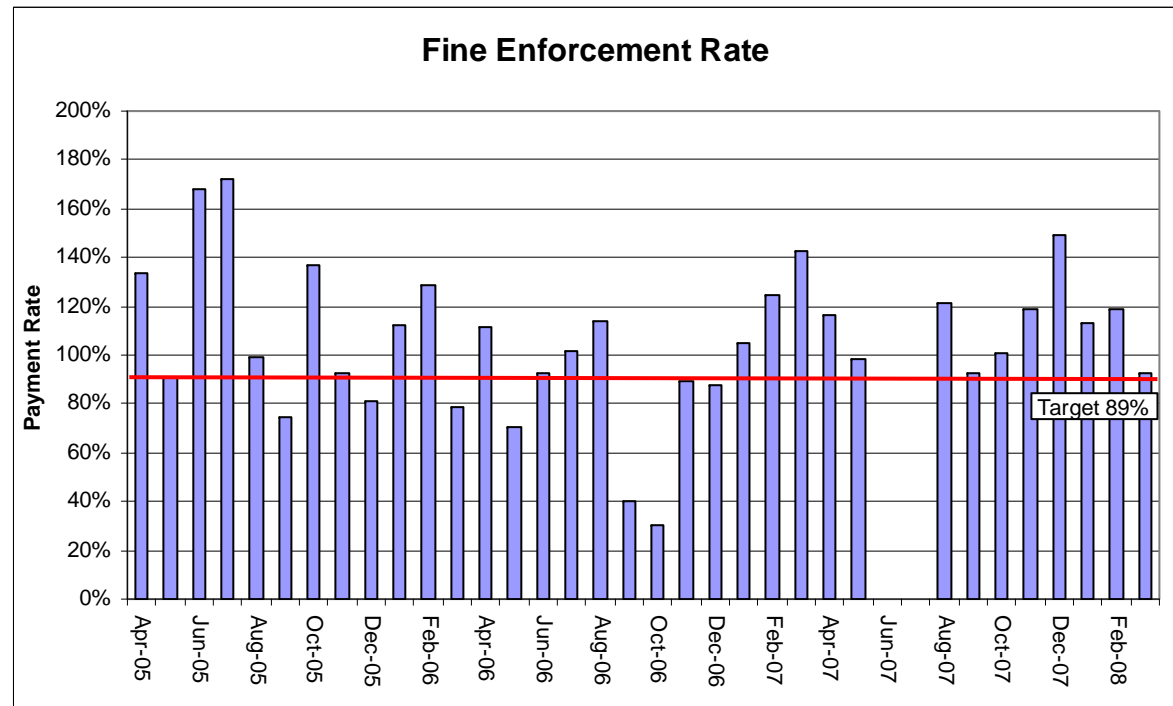


## 8.2 Enforcement of Financial Penalties

Target 89%	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD Average
Warwickshire performance	116%	98%	-407%	-157%	121%	93%	101%	119%	149%	113%	119%	93%	146% (Mar08)
E&W performance	93%	98%	-	-	-	-	-	-	-	-	-	-	

Data taken from the Magistrates Court DAR Return

- a) We have met our 2007/08 fine enforcement target of 89%, our full year performance was 146%.
- b) We have met this target consistently this financial year.
- c) Our fine enforcement target for 2008/09 remains at 89%.
- d) A minus figure payment rate is not poor performance and is encountered when the amount legally written off is greater than the fines imposed.
- e) Our fine enforcement rate in March was 93%.

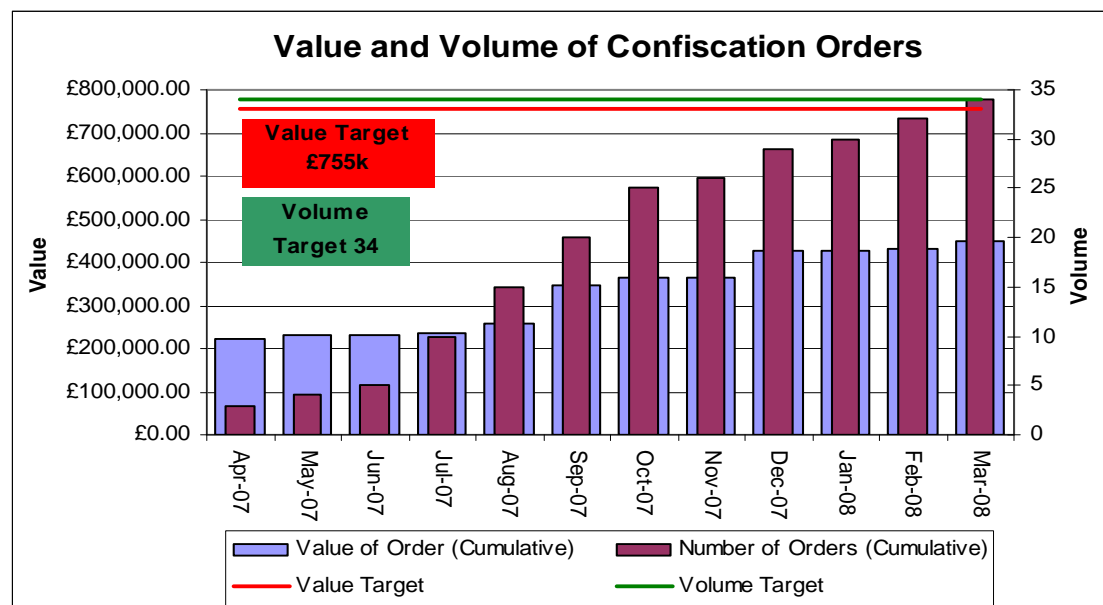


### 8.3 Asset Recovery

To secure 34 confiscation orders to a value of at least £755,000													
	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD
Warwickshire performance	£223,661 (3)	£8,410 (1)	£1 (1)	£5,344 (5)	£21,117 (5)	£86,255 (5)	£17,671 (5)	£2,687 (1)	£62,594 (3)	£69 (1)	£2,916 (2)	£18,312 (2)	£449,039.31 (34)

Data taken from JARD

- We have a target to secure 34 confiscation orders to the value of £755,000 during 2007/08.
- We have met the volume element of the target as we secured 34 confiscation orders this financial year, however we did not meet the value element of this target. We secured confiscation orders to the value of £449,039.91.
- We secured 2 confiscation orders in March 2008 to the value of £18,312.
- We have also secured 4-restraint order, against a target of 6.
- Enforcement of Confiscation Orders – Warwickshire's asset recovery target was to collect £250,000 from confiscation order enforcement.
- Warwickshire met this target collecting £313,539.25, 125% against target.



To collect £250,000 from confiscation order enforcement													
Collection Rate to Date	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	% achieved
Warwickshire		£14,327	£14,327	£111,140	£112,221	£112,221	£141,621	£216,145	£224,732	£234,822	£214,018	313,539	125%

Data taken from the HMCS One Performance Truth (OPT)

## 8.4 Licence Recall

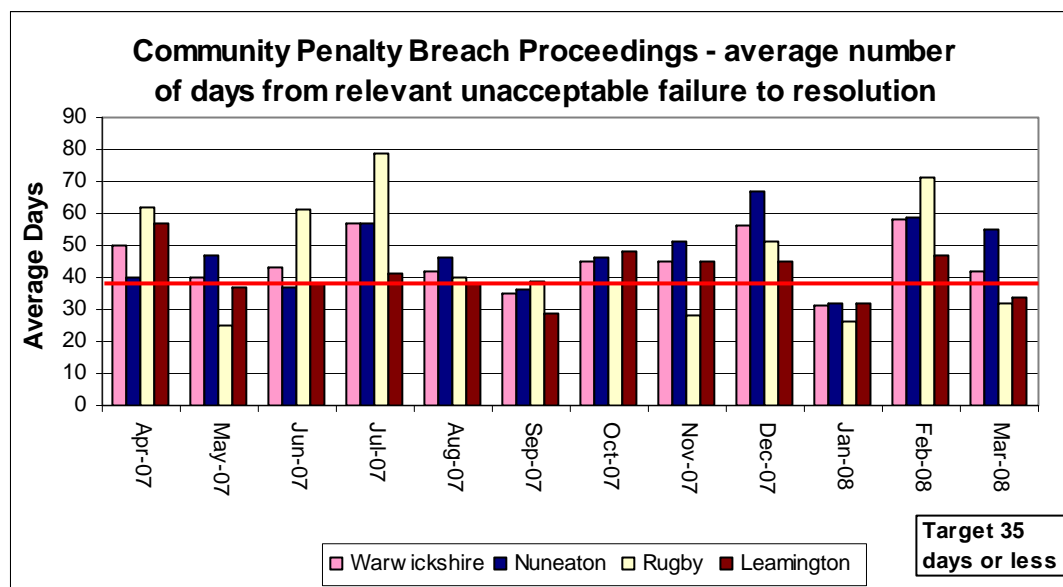
**Licence Recall data has  
been temporarily removed**

**8.5 Community Penalties – Community Penalty Breach Proceedings should take an average of 35 working days from second unacceptable failure to comply to resolution of the case**

	Apr 07	May 07	Jun 07	Jul 06	Aug 07	Sept 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD (07/08)
Warwickshire	50	40	43	57	42	35	45	45	56	31	58	42	46
Nuneaton	40	47	37	57	46	36	46	51	67	32	59	55	47
Rugby	62	25	61	79	40	39	38	28	51	26	71	32	48
Leamington	57	37	38	41	38	29	48	45	45	32	47	34	42

Data taken from COMET MI Report

- a) We have missed this target for the 2007/08 financial year. Our average days from second unacceptable failure to comply to resolution of the case was 46 days against a target of 35 days or less.
- b) Our current average-days for the month of March was 42 days, this is worse than the 35 day target, but does represent an improvement on last month. Of those resolved in March, 58% were dealt with within 25 days, a further 16% between 26 and 35 days, 10% between 36 and 50 days, the final 13% were dealt with in 51 days or more. We have only met this target twice this financial year. See breakdown below: -
- c) **Nuneaton** - We have missed the end-to-end target by 20 days, performance has been affected by one very old case which was over 2 years old at disposal.
- d) **Rugby** - end-to-end performance was good, coming in on target for the fourth time this year.
- e) **Leamington** - This is an excellent performance and the best one of the year for South Warwickshire. South Warwickshire have now met the target 3 time this financial year.

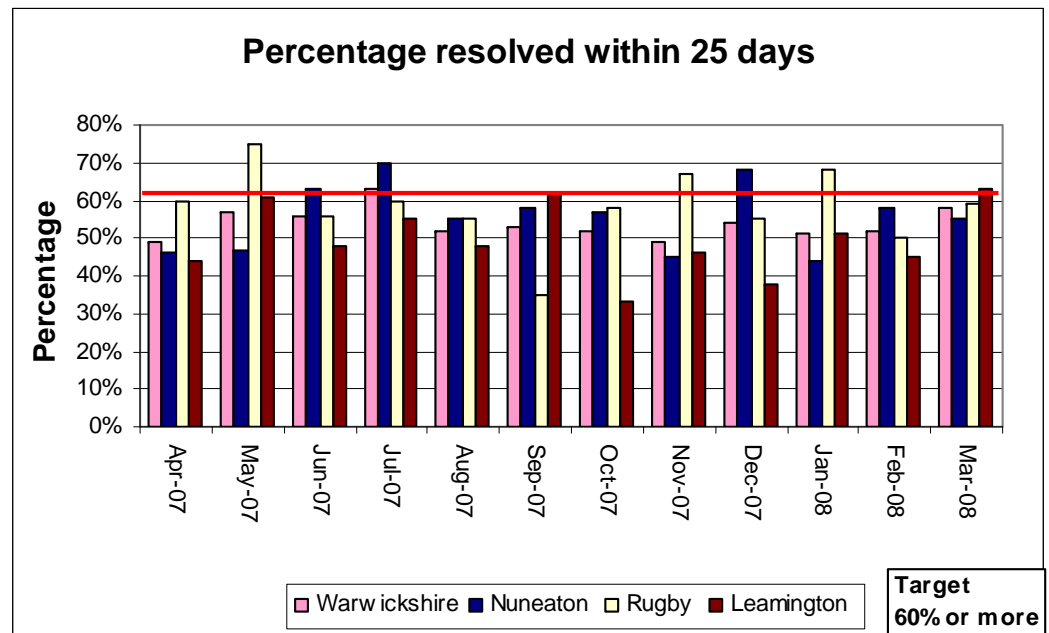


**Community Penalties – 60% of all breach proceedings to be resolved within 25 working days of the second failure to comply**

	Apr 07	May 07	Jun 07	Jul 06	Aug 07	Sept 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD (07/08)
Warwickshire	49%	57%	56%	63%	52%	53%	52%	49%	54%	51%	52%	58%	53%
Nuneaton	46%	47%	63%	70%	55%	58%	57%	45%	68%	44%	58%	55%	55%
Rugby	60%	75%	56%	60%	55%	35%	58%	67%	55%	68%	50%	59%	59%
Leamington	44%	61%	48%	55%	48%	62%	33%	46%	38%	51%	45%	63%	49%

Data taken from COMET MI Report

- a) Due to the low number of cases the measure '60% of all breach proceedings to be resolved within 25 working days of the relevant failure to comply' is a better indicator of consistent performance – we missed the target for the 2007/08 financial year, 53% of breach proceedings were resolved within 25 days.
- b) Our performance in March was 58%, this represents an improving trend and is only slightly below target.
- c) **Nuneaton** - 55% of cases were resolved within 25days which is slightly down on last month. Attendance at first hearing was down to 57% this month from 68% last month. However 58% of cases were resolved at first hearing up from 42% last month.
- d) **Rugby** - Rugby only narrowly missed this target. Rugby has the best attendance rate in the county with a 65% attendance rate at first hearing, which has helped to keep performance up. 60% of cases were also dealt with at first hearing.
- e) **Leamington** - 50% of first hearings was not attended however 54% of cases were dealt with at first hearing, which is a significant improvement. .

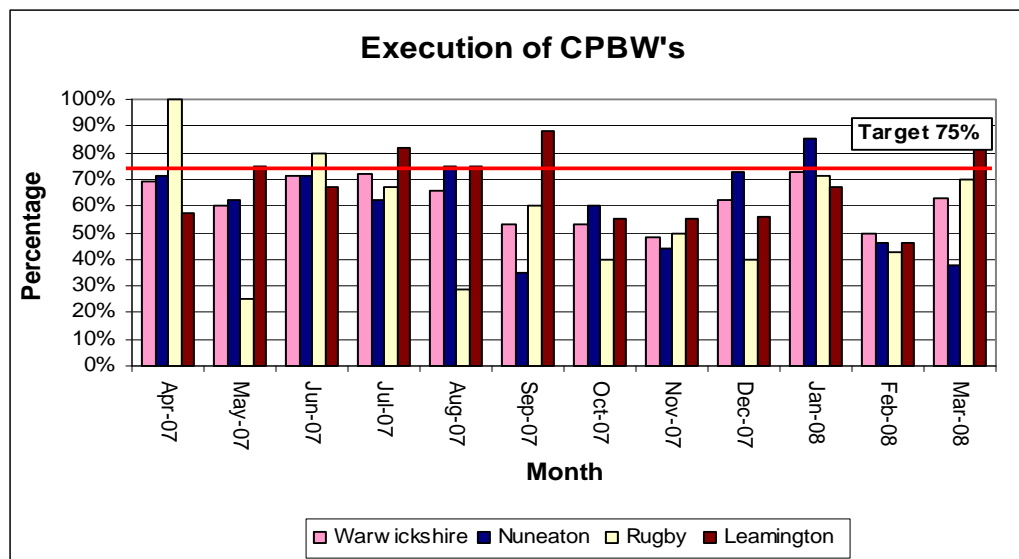


**Community Penalties – Execute 75% of CPBW's within 20 working days for adults and 10 working days for youths**

	Apr 07	May 07	Jun 07	Jul 06	Aug 07	Sept 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD (07/08)
Warwickshire	69%	60%	71%	72%	66%	53%	53%	48%	62%	73%	50%	63%	61%
Nuneaton	71%	62%	71%	62%	75%	35%	60%	44%	73%	85%	46%	38%	61%
Rugby	100%	25%	80%	67%	29%	60%	40%	50%	40%	71%	43%	70%	51%
Leamington	57%	75%	67%	82%	75%	88%	55%	55%	56%	67%	46%	89%	68%

Data taken from COMET MI Report

- a) We failed to meet this target for the 2007/08 financial year, overall for the year we executed 61% of community penalty breach warrants with 20 working days for adults and 10 working days for youths, this was against a target of 75%
- b) Our performance in March was 63%.
- c) **Nuneaton** - Warrant performance was down at 38%, 13 warrants were executed in total (5 within target). There was a purge on old warrant which has adversely affected performance in the short term but will help as we go in to the new financial year.
- d) **Rugby** – 7 out of the 10 warrants executed were in target, representing 70% slightly under target.
- e) **Leamington** - 9 out of the 10 warrants executed were in target, representing 89% meeting target.



Data taken from COMET

IN MONTH OF ISSUE – Percentage of Community penalty breach warrants within 20 working days for adults and 10 working days for youths													
	Apr 07	May 07	Jun 07	Jul 06	Aug 07	Sept 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	
Adult	70%	83%	82%	67%	76%	66%	70%	63%	66%	82%	81%	74%	Data taken from WMS
	(20)	(29)			(28)	(24)	(18)	(19)	(20)	(34)	(18)	(31)	
Youths	100%	0%	-	0%	0%	67%	100%	75%	50%	75%	80%	100%	
	(1)	(0)				(2)	(1)	(3)	(1)	(4)	(4)	(1)	

## Section 9 – 2007/08 Quarterly Summaries

<b>MEASURE</b>	<b>QUARTER 1</b>	<b>QUARTER 2</b>	<b>QUARTER 3</b>	<b>QUARTER 4</b>
OBTJ	2,848	3,353	2,506	9,727
Sanction Detection's	2,649	3,012	2,201	2,418
Sanction Detection rate	25.78%	28.77%	23.234	24.86%
<b>Crown Court</b>				
Caseload	112	91	95	66
Unsuccessful outcomes	15.18% (17)	3.3% (3)	10.53% (10)	7.58% (5)
Guilty Plea rate	81.25% (91)	92.31% (84)	87.37% (83)	89.39% (59)
Discontinuance Rate	9.82% (11)	3.3% (3)	7.37% (7)	6.06% (4)
Ineffective Trials	8% (2)	0% (0)	4% (1)	0% (0)
<b>Magistrates Court</b>				
Caseload	541	530	553	488
Unsuccessful outcomes	14.23% (77)	11.32% (60)	16.64% (92)	7.17% (35)
Guilty Plea rate	81.89% (443)	85.09% (451)	81.37% (450)	90.16% (440)
Discontinuance Rate	11.46% (62)	8.68% (46)	12.3% (68)	4.92% (24)
Ineffective Trials	12.86% (9)	13.33% (18)	14.53% (17)	12.12% (16)
<b>Confidence</b>				
Confidence	39.1%	40.8%	42.6%	
<b>PYO's<sup>1</sup></b>				
PYO's <sup>1</sup>	56 days	67 days	55 days	38 days
<b>Enforcement</b>				
Courts to notify police of the issue of a warrant				
90% within 1 day	96%	96%	92%	97%
100% 3 days	100%	99%	97%	100%
Number of outstanding, unexecuted warrants	137	162	144	159
% of category A warrants executed within 14 days	75%	68%	66%	49%
% of category B warrants executed within 21days	72%	65%	70%	67%
% of category C warrants executed within 28 days	73%	67%	70%	68%
Fine Enforcement	180%	212%	118%	
Asset Recovery	5 orders £232,072.81	15 orders £112,716.41	9 orders £82,952.18	5 orders £21,297.91
Community Penalties				
Average days – end-to-end	44 days	45 days	47 days	44 days
Percentage within 25 days	53%	56%	52%	54%
Percentage of warrants executed with timeframe	66%	64%	53%	61%

<sup>1</sup> - please note that the quarterly data for PYO's is based on the calendar year, not financial year, therefore for PYO's only quarter 1 relates to January - March 2007.

## Section 10 - Glossary of Terms & Abbreviations

Term	Definition
Attrition Rate	Cases which do not result in a conviction or guilty plea.
Average Waiting Time	The average time, in weeks, starting from the date when a case is <b>committed</b> or <b>sent for trial</b> in magistrates' court until the date at which the trial starts (i.e. becomes effective) in Crown Court.
Bail warrant	A warrant for arrest where the person is eligible for bail.
Baseline	The reference point used as a basis for the comparison of subsequent performance. Usually the point in time when measurement of performance against the target began.
British Crime Survey (BCS)	The <b>BCS</b> measures the amount of crime in England and Wales by asking people about crimes they have experienced in the last year. It looks at people's attitudes to crime and the Criminal Justice System, including the police and the courts.
Caution	A <b>caution</b> can be given when there is sufficient evidence for a conviction and it is not considered to be in the public interest to institute criminal proceedings. For a <b>caution</b> to be issued there must be evidence of the offender's guilt sufficient to give a realistic prospect of conviction; the offender must admit the offence; and the offender must understand the significance of a caution and give informed consent to being cautioned.
Committal for Trial	A case which is committed by magistrates for trial in the Crown Court.
Community Order	The Community Order replaces all existing community sentences for adults. An order consists of one or more requirements, mainly dependent on the seriousness of the offending. This is due to The Criminal Justice Act 2003 which introduced changes to the sentencing structure for adults who commit offences on or after 4 April 2005: <ul style="list-style-type: none"> <li>• All existing community sentences (CPOs, DTTOs etc) have been replaced by the new Community Order with a range of 12 requirements.</li> <li>• For offences committed before 4 April 2005, pre CJA sentences apply.</li> <li>• For offenders already serving a sentence for an offence committed before 4 April 2005, the pre CJA measures apply.</li> </ul>
Community Penalty	The <b>Community Penalty</b> targets will include all community penalty breach cases, except: <ul style="list-style-type: none"> <li>• Cases whose second <b>unacceptable failure to comply</b> was prior to 1 April 2005; and</li> <li>• Crown Court orders which are not enforced by the Magistrates' Court.</li> <li>• For Youths, all Community Penalty cases should be included in the targets except for Attendance Centre Orders and Referral Orders.</li> </ul> <p>This means that all community penalty breach cases are included in the targets, regardless of: the risk status of the case, the age of the offender, whether the offender pleads guilty or not-guilty, whether the case is adjourned and heard later, whether a warrant was issued, and regardless of who executes any warrant issued.</p>
Community Penalty Breach Warrant	A <b>community penalty breach warrant</b> is a warrant issued by a magistrate for the arrest of an offender who has failed to comply with the conditions of a community penalty. <b>Community penalties</b> include <b>community rehabilitation orders</b> , <b>community punishment orders</b> and suspended sentence supervision orders.
Confiscation Order	Confiscation Order: An order made post <b>conviction</b> requiring a person to pay a sum of money to the State equivalent to the value of their proceeds of crime. This order can be made under either The Drug Trafficking Act 1994 (DTA), The Criminal Justice

	Act 1988 (as amended) (CJA) or The Proceeds of Crime Act 2002 (POCA).
Convicted Unsentenced	Defendants who have been convicted and remanded into custody pending sentencing.
Conviction	A <b>conviction</b> is each finding of guilt for every (notifiable) offence considered by a criminal court for each convicted person. A finding of guilt would include a plea of guilty.
Confidence Intervals	A <b>confidence interval</b> is a statistical way of expressing the margin for error of an estimate. For example, if a survey yields a figure of 40%, then that is only an estimate of the figure applicable to the whole population and there must be some range of error. To say that a figure of 40% is accurate to $\pm 4\%$ within 95% confidence limits means that we can be 95% certain that the true figure lies between 36% and 44%. This is particularly relevant to <b>BCS</b> data.
Conversion Rate	<p>The conversion rate is the rate at which <b>sanction detections</b> are converted into <b>offences brought to justice</b>. The rate being measured is the ratio of sanction detections to <b>OBTJ</b> over the same twelve-month period. The conversion rate is important as we want to prevent cases from falling out of the system post-charge. To maximise offences brought to justice it is necessary to increase the likelihood of a sanction detection resulting in OBTJ. Therefore, as part of the OBTJ target setting process, LCJBs have been asked to <u>increase</u> the rate at which sanction detections are converted into OBTJ.</p> <p>The conversion rate is expressed as a percentage and is calculated as follows: <math>(\text{Number of OBTJ} / \text{Number of sanction detections}) * 100</math>. It is possible to have a conversion rate greater than 100% as one sanction detection can result in more than one OBTJ. This is because sanction detections are measured in crimes whereas OBTJ are measured in offences. One crime can lead to several offenders charged and <b>convicted</b>, each offender being convicted of more than one offence. For example in Area A, a single SD is recorded for the crime, but each of three offenders is charged with committing an offence, which results in 3 convictions, thus giving an OBTJ conversion ratio of 300%. Alternatively one crime can lead to one SD but several offences for a single offender. For example in Area B, a single SD is recorded for a crime and one defendant is charged and convicted of several offences associated with the one crime.</p>
CPO	<b>Community Punishment Orders</b> are a community sentence for offenders aged 16 years+, who have committed an offence punishable by imprisonment. The Order requires offenders to perform unpaid work in the community, from a minimum of 40 hours, to a maximum of 240.
CPRO	<b>Community Punishment and Rehabilitation Orders</b> are similar to CPOs. Offenders perform unpaid work (40 hours minimum to 100 maximum) under the supervision of a probation officer for between 12 months and 3 years.
Cracked trial (Discontinuance)	A trial which fails to go ahead on the listed date because the prosecution end the case. This type of cracked trial constitutes a non-result.
Cracked trial (Guilty Pleas)	A trial which fails to go ahead on the listed date because the defendant has made a late guilty plea or has pleaded guilty to an alternative new charge or has been bound over. This type of cracked trial constitutes a result.
CRO	<b>Community Rehabilitation Orders</b> are a community sentence for offenders aged 16 years+ with a pattern of offending which could be dealt with by being in regular contact with the Probation Service. Orders range from six months to three years. Offenders attend regular meetings with a probation officer, initially once a week, tapering off towards the end of the order if progress is adequate.
Discontinuance Rate	The proportion of defendants' cases which are dropped prior to trial compared to the total of defendants' cases for the month.

Effective Trial	An effective trial is a trial which goes ahead as planned on the listed date. In the Crown Court this occurs when the jury is sworn in.
Fine Payment Rate Indicator	The value of fines that are collected within a given time period, expressed as a percentage of total fines imposed over the same time period.
Fixed Penalty Notice (FPN)	<b>FPNs</b> , including the <b>Penalty Notices for Disorder (PND)</b> scheme, have been introduced as a means of dealing with low-level, anti-social and nuisance offending, which does not require a court hearing. Once a penalty notice has been issued, the recipient must either pay the amount shown on the notice or request a court hearing. This must be done within 21 days of the date of issue. Payment of the penalty by the recipient discharges their liability to conviction of the offence for which the notice is issued. Payment involves no admission of guilt and removes both the liability to conviction and a record of criminal conviction.
Formal warning for possession of cannabis	A <b>formal (street) warning</b> for the possession of cannabis is given when a police officer has evidence that a person has committed the offence and that the evidence is such that, if the offender were prosecuted for the offence, there would be a realistic prospect of conviction. Furthermore, the offender must admit they committed the offence. The officer must be satisfied that it would not be in the public interest to prosecute the offender.
FTA Warrant	<b>Failure To Appear Bench Warrants</b> are issued following the failure of the defendant to appear before a Magistrates' or Crown Court.
FTA Warrants; Received, Executed and Withdrawn	<b>Received:</b> Police have received warrant from the Courts. <b>Executed:</b> Police have carried out the warrant on the defendant (arrested them or served them with another notice to appear in court at a later date) <b>Withdrawn:</b> Warrant has been withdrawn by the courts.
Guilty Plea Rate	The number of guilty pleas entered before a jury is sworn in expressed as a percentage of the total number of defendants dealt with by the courts.
Ineffective Trial	On the trial date, expected progress is not made due to action or inaction by one or more of the prosecution, the defence or the court and a further listing for trial is required..
Licence	If an offender is released from prison under <b>licence</b> , they are placed under the care of the Probation Service. Certain conditions are attached to the release. Breach of these conditions will result in the offender being returned to prison.
Monthly performance	Performance data measured in monthly blocks e.g. the number of convictions in January 2004.
Most Similar Force (MSF) (or Most Similar Area (MSA))	For each police force, it is possible to draw up a list of other forces that are similar to that force in terms of factors such as population density, unemployment level etc. These <b>Most Similar Forces</b> can then be used as a basis for comparison. These groups of <b>MSFs</b> are unique for each area. <b>Most Similar Areas (MSAs)</b> is an interchangeable term but is defined by LCJB areas rather than police forces.
No-bail warrant	A warrant for an arrest where the person is not eligible for bail.
Non-Sanction Detection (administrative detection)	Where the guilt of a person is clear but for one (or more) of the reasons listed below, a sanction detection is not possible or appropriate. <ul style="list-style-type: none"> <li>• Offender, victim or essential witness is dead or too ill to continue.</li> <li>• Victim refuses or is unable to give evidence.</li> <li>• Offender is under the age of criminal responsibility.</li> <li>• Police or CPS decides that no useful purpose would be served in proceeding.</li> <li>• The time limit of six months for commencing prosecution has been exceeded.</li> </ul>

OBTJ	<p>Offences Brought to Justice. These are successful outcomes to the investigation of an offence and comprise 5 categories:</p> <ul style="list-style-type: none"> <li>• Convictions</li> <li>• Cautions</li> <li>• Fixed Penalty Notices (FPNs)</li> <li>• Offences taken into consideration (TICs)</li> <li>• Formal warnings</li> </ul>
Outstanding Cases	At a point in time, the number of cases in the Crown Court which have not yet reached a completion.
Outstanding collectable balance rate	<p>Magistrates' Courts have a target to reduce the Outstanding Balance Rate (OBR) for all collectable orders to 50% for 2005/06 for orders made under POCA.</p> <p>The OBR measures all orders made under POCA to ensure that both new and old POCA orders are being enforced. The OBR is measured using the following fields from JARD: Total Amount Outstanding Including Interest x 100, divided by the Original Order Amount (including variations made).</p>
PCD (Pre-Charge Decision) Case	A case where the police have consulted the CPS for pre-charge decision advice under the Charging Scheme.
POCA confiscation order	A <b>confiscation order</b> made under The Proceeds of Crime Act 2002 (POCA) where the offence or any of the offences for which the defendant has been convicted began on or after 24 March 2003.
PTPM Target	Prosecution Team Performance Management target (as opposed to LCJB target).
PYO	A <b>Persistent Young Offender</b> is a young person aged 10 to 17 who has been sentenced by any criminal court in the UK on three or more separate occasions for one or more recordable offences, and within three years of the last sentencing occasion is subsequently arrested or has an information laid against them for a further recordable offence.
Quarterly performance	Performance data measured in 3-monthly blocks. Thus the rolling quarterly performance to June 2004 would consist of aggregate performance over the 3-month period from April 2004 to June 2004.
Remand Receptions	The number of defendants received into custody, either awaiting trial ( <b>Untried</b> ) or awaiting sentence ( <b>Convicted Unsented</b> ).
Remand Populations	The number of prisoners held on remand, either awaiting trial ( <b>Untried</b> population) or awaiting sentence (the <b>Convicted Unsented</b> population).
Resolution/resolved	<p>A <b>Community Penalty</b> breach is <b>resolved</b> when:</p> <ul style="list-style-type: none"> <li>• A judicial decision is made in court on all outstanding matters (such as original matters and breach proceedings). An adjournment does not mean the case is resolved; or</li> <li>• The case is withdrawn (The court approves an application from the Offender Manager to withdraw the case).</li> </ul>
Rolling annual performance / rolling twelve-monthly performance	Performance data measured in 12-monthly totals. Thus the rolling annual performance to June 2004 would consist of aggregate performance over the 12-month period from July 2003 to June 2004. Notice that in comparing rolling annual performance to July 2004 with rolling annual performance to June 2004, one is effectively comparing the month of July 2004 with the month of July 2003 because the other 11 months are the same in both periods.
Rolling annual monthly average	Monthly performance figure which is an average of the last twelve monthly figures.
Sanction Detection	There are several methods of counting a crime as detected. <b>Sanction Detections</b> are recorded offences that were detected where an offender has...

	<ul style="list-style-type: none"> <li>• been charged</li> <li>• been reported for summons</li> <li>• been cautioned (including reprimands and final warnings)</li> <li>• been given a formal warning for possession of cannabis</li> <li>• been issued with a fixed penalty notice for certain offences (disorder, minor retail theft and minor criminal damage)</li> <li>• asked for an offence to be taken into consideration at court (regardless of whether the offence was previously recorded).</li> </ul> <p>Alternatively, if the police decide to take no further action the detection is classified as a <b>non-sanction detection</b>.</p>
Sanction Detection rate	The number of <b>sanction detections</b> expressed as a percentage of the number of recorded crimes occurring over a 12 month period.
Sent for Trial	A case which is sent by magistrates for trial in the Crown Court.
TIC	An offence may be <b>taken into consideration (TIC)</b> by a court when deciding on sentence and compensation awards. It is an alternative to charging an offender with a substantial number of offences. The offender must admit their guilt before the court can take the offence(s) into consideration.
Trajectory	The projected performance required to achieve a target from the <b>baseline</b> starting point.
Trend lines (3-point, 6-point and 12-point)	The expected future performance if the trend of performance in the previous 3, 6 and 12 months is continued.
Unacceptable failure to comply	This defines the beginning of breach proceedings, and can consist of unacceptable absences and/or unacceptable behaviour while on community penalty. For adults, breach proceedings generally begin after two unacceptable failures to comply. For youths, breach proceedings generally begin after three unacceptable failures to comply. However, breach proceedings could be initiated sooner, e.g. for violent behaviour while serving a community sentence. It is the Offender Manager's responsibility to determine the relevant unacceptable failure to comply and instigate breach proceedings.
Untried	A defendant who has been remanded into custody, awaiting trial.
Vacated Trial	A vacated trial is a trial where prior to the trial date a request to postpone the trial date is made. A further listing may or may not be required, and the court time may or may not be filled with another case, depending on how far in advance the vacation occurs. This differs from an <b>ineffective trial</b> which is a postponement that occurs on the day of the trial itself, often leaving no time to fill the vacant slot.
WAVES	The Witness and Victim Experience Survey (WAVES) is a quarterly survey that examines victims' and witnesses' experiences of the Criminal Justice System at the LCJB level. It asks individuals who were victims and witnesses in certain cases (i.e. violence against the person, robbery, burglary, theft and handling stolen goods and criminal damage) which resulted in a charge about their experiences at each stage of the criminal justice process (from reporting to the police to giving evidence in court) and about their satisfaction with the Criminal Justice System.
Year-to-date performance	Performance data measured from the start of the reporting year (April) to the most recent available month.