



## Performance Report - *period ending June 2008*

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**Date:** 25<sup>th</sup> July 2008

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## Section 1 – Overview & Exception Report



### 1.1 - Overview

The monthly LCJB Performance Report has been revised to take into account the new CJS targets for 2008/09, which are based largely on the new Justice for All PSA framework. The framework aims to deliver a more effective, transparent and responsive CJS for victims and the public, primarily through LCJBs working with local partners to ensure resources are focused more effectively on local priorities and needs, serious crime and reducing re-offending.

In addition to the performance data you will be more familiar with, this report now includes a range of data new to the LCJB as follows. Please note that some data has not yet been populated, due to quarterly reporting or datalags: -

- Recorded Crime & Sanction Detections broken down by Serious Violent & Sexual Offences, Serious Acquisitive Crime and Other Crime (page 16).
- Proportion of Offences Brought to Justice broken down by Serious Violent & Sexual Offences, Serious Acquisitive Crime and Other Crime (page 17)
- CJSSS – a range of measurement relating the CJSSS, measured through the Time Interval Survey (TIS), for adult charged cases. This data has been aggregated to provide 12 month rolling information (page 24).
- Victim Satisfaction with the Police (page 32)
- Victim & Witness Satisfaction with the CJS (page 33)
- Ethnicity data to identify and address unfair race disproportionality in the CJS (this is yet to be populated). (page 34)
- Reducing the number of first-time entrants to the Youth Justice System. (page 46)

## 1.2 - Exception Report

| Measure  | Comment   |
|--|---|
| <b>Recorded Crime, Sanction Detections &amp; Offences Brought to Justice</b> | <ul style="list-style-type: none"> <li>➤ The LCJB are not longer targeted on achieving an overall increase in offences brought to justice. The existing all crime detection target has now also been removed from the force priorities.</li> <li>➤ The LCJB will be focusing on key crime areas that pose the biggest threat to the communities of Warwickshire. This obviously represents a shift in our approach and aligns closely with Police and LAA priorities focusing on detecting the most serious violent crime, serious acquisitive crime and criminal damage.</li> <li>➤ <b>All Violent Crime Sanction Detection Rate</b> - The target of detecting 50 per cent of all violent crime will be replaced later in the year by a priority of detecting 45 per cent of the most serious violence. The existing violence detection rate includes offences such as harassment and common assault that do not lead to physical injury yet fall into the death and injury area of understanding how we are protecting from harm. This raised the question about whether this is the most effective way to measure levels of protection. From 1st September the target of detecting 50 per cent of all violent crime will be replaced by a priority of detecting 45 per cent of the most serious violence.</li> </ul> |
| <b>CJSSS data</b><br><br><b>STATUS:</b>                                      | CJSSS sets out a range of new targets, which are outlined on page 8 in the traffic light summary. We are achieving target and above the national average for % of guilty pleas disposed of on the day and average days from charge to completion. We are however some way off the target of disposing of contested and no plea cases within 2/3 hearings, and although there is currently no data available through TIS, local data is also indicating that we are not currently listing 80% of trials within 6 weeks.  |
| <b>AMBER</b>   |    |
| <b>Confidence in the CJS</b><br><br><b>STATUS:</b>                           | Our performance for the 2007/08 financial year was 44.3%, although this is below our target of 48%, we have seen an improvement throughout this financial year, have come in above the National average of 44.3%. Our 2007/08 performance placed us 17 <sup>th</sup> out of 42 CJA's.<br><br>Confidence has remained a priority within the LCJB Delivery Plan during 2007/08. Our priorities are currently being reviewed to align with the new PSA targets for 2008 – 2010, our primary focus will be on community and staff engagement and will be articulated in our Strategic Plan due to be made available in October.   |
| <b>RED</b>   |    |

|   |  |
|---|--|
| <p><b>Confiscation Orders – Value, Volume &amp; Enforcement</b></p> <p><b>STATUS:</b></p> <p><b>RED</b></p> | <p><b>Confiscation</b> - Warwickshire LCJB now has a target to secure 41 confiscation orders to the value of £988,000. This would require between 3 and 4 orders being secured each month to the value of £82,000. As at the end of June 2008 we had secured 7 orders to the value of £35,168, with other work in the pipeline. The LCJB are already aware through the previous scoping exercise undertaken by the Asset Recovery Group that current capacity within both the Police &amp; CPS make these targets extremely challenging and potentially unrealistic. In response to these increased targets and the steer provided from the Chief Constable, the Police have recently undertaken a scoping exercise which looks at increasing the forces capacity in this area. The report has only recently been submitted and we are currently awaiting the outcome.</p> <p><b>Enforcement</b> - Warwickshire LCJB also has a target to enforce £750,000 of these orders. Currently, as at the end of June we have enforced £12,256. The active outstanding balance of £1,032,528, is broken down as follows: -</p> <ul style="list-style-type: none"> <li>➤ HMCS - £186,602 (13 cases)</li> <li>➤ RCPO AFD – 107,001 (2 cases)</li> <li>➤ CPS OCD – £351,664 (2 cases)</li> <li>➤ CPS Branch - £104,221 (9 cases)</li> <li>➤ Other - £283,039 (3 cases)</li> </ul> <p>It should be noted however, that locally we are limited to directly influencing the collection of the outstanding balances for HMCS &amp; CPS Branch a total of £290,823. The Regional Confiscation Team Manager is currently drawing together a list of all-outstanding cases so that we can assess the state of play and if necessary ask the LCJB to contact these other agencies.</p> |
| <p><b>FTA Warrants – Categories A, B &amp; C</b></p> <p><b>STATUS:</b></p> <p><b>AMBER</b></p>              | <p>Warwickshire LCJB failed to meet their FTA targets for timeliness of execution for category A &amp; B warrants last financial year. Performance varied significantly across the County, The WJC being the lower performer. The WJC has recently seen the appointment of a warrants administrator, who now attends the daily tasking and co-ordination meetings. As a result we have seen a marked improvement in performance at Nuneaton, which has also had an impact Countywide; we are meeting all our targets based on our year to date performance. Following agreement at the LCJB, the Enforcement Group now has operational attendance at their meetings and a one off meeting has been set up to review the existing FTA Warrant Protocol and identify further potential blockages to performance and suggested improvement activity as appropriate.</p>   |
| <p><b>Community Penalties</b></p> <p><b>STATUS:</b></p> <p><b>GREEN</b></p>                                 | <p>The Enforcement Group, along with relevant practitioners is continuing to work hard to achieve our Community Penalty Targets. A range of improvement activity has been undertaken as well as some significant changes made to the policy and processes we follow. Our headline target is now to achieve “60% of all breach proceeding to be resolved within 25 working days from the second failure to comply”. We met this target in April (61%), were just slightly below target in May (59%), and came in comfortably above target in June at (71%), coming in on target for our year to date performance at (63%). Local variations to performance are also being monitored and it is anticipated that the breach bus trial at Stratford will commence shortly. Performance continues to be monitored closely to ensure that these changes are delivering sustainable performance improvements.</p>   |

## Section 2 – Traffic Light Summary 2008/09

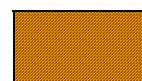
| MEASURE & DATA SOURCE   | TARGET & BASELINE   | E&W COMPARISON | CURRENT PERFORMANCE        | YTD PERFORMANCE                                       | MSA | E&W | STATUS & TREND |
|---|---|----------------|----------------------------|---|-----|-----|----------------|
| <b>JUSTICE FOR ALL - Indicator 1: Improving the efficiency &amp; effectiveness of the CJS in bringing offences to justice</b> |   |                |                            |   |     |     |                |
| <i>Recorded Crime, Sanction Detections &amp; Offences Brought to Justice</i>  |   |                |                            |   |     |     |                |
| Recorded Crime<br><i>Police ProMIS</i>  | <i>No overall crime reduction target set</i>                              |                | 3,262<br>(Jun 08)          | 9,272<br>(YT Jun 08)                                  |     |     | ↓              |
| Sanction Detection's & Rate<br><i>Police ProMIS</i>   | <i>No overall detection rate target</i>                                   |                | 804 SD's 24.4%<br>(Jun 08) | 2,315 SD's 25%<br>(YT Jun 08)                         |     |     | ↑              |
| Offences Brought to Justice<br><i>OCJR OBTJ Performance Report</i>  | <u>Baseline 8,080 OBTJ 01/02</u><br>Target : -<br>11,000 OBTJ (36%) 07/08 |                | 767 OBTJ<br>(May 08)       | 11,368 – (41%)<br>(May 08)<br>(12 month rolling data) |     |     | ↓              |
| Offences committed on bail  | Comparable to E&W national average – 8%                                   | 8%<br>(Jun 08) | 8%<br>(Jun 08)             | 8.7% (Jun 08)<br>(12-month rolling)                   |     |     | ↔              |
| <i>Recorded Crime &amp; Sanction Detections - Serious Violent &amp; sexual Offences</i>                                       |   |                |                            |   |     |     |                |
| Most Serious Violent Crime Reduction  | -5% violent crime reduction on 2007/08 outturn                            |                | 0% (29)<br>(Jun 08)        | -11.4% (70)<br>(YT Jun 08)                            |     |     | ↓              |
| All Violent Crime Sanction Detection Rate   | 50% violent crime sanction detection rate                                 |                | 38.3% (295)<br>(Jun 08)    | 45.4% (867)<br>(YT Jun 08)                            |     |     | ↓              |
| Serious Sexual Offences Sanction Detection Rate   | 35% serious sexual offences sanction detection rate                       |                | 13.6% (3)<br>(Jun 08)      | 38.6% (27)<br>(Jun 08)                                |     |     | ↓              |
| Domestic Abuse Arrests as a percentage of incidents   | 25% arrest rate   |                |                            | 25.1% (311)<br>(Jun 08)                               |     |     |                |
| <i>Recorded Crime &amp; Sanction Detections - Serious Acquisitive Crime</i>   |   |                |                            |   |     |     |                |
| Serious Acquisitive Crime Reduction   | -5% serious acquisitive crime reduction on 2007/08 outturn                |                | -3.8% (654)<br>(Jun 08)    | -14.3% (1,778)<br>(YT Jun 08)                         |     |     | ↓              |
| Serious Acquisitive Crime Sanction Detection Rate   | 13% serious acquisitive crime sanction detection rate                     |                | 18.3% (120)<br>(Jun 08)    | 14.1% (250)<br>(YT Jun 08)                            |     |     | ↑              |

|   |   |   |
|---|---|---|
| <b>MSA</b> = Ranking compared with Most Similar Area's<br><b>E&amp;W</b> = Ranking compared with England and Wales National Average | <b>MOST SIMILAR AREAS</b>   |   |
|   | Cambridgeshire<br>Cheshire<br>Devon & Cornwall<br>Gloucestershire | North Yorkshire<br>Warwickshire<br>West Mercia<br>Wiltshire |

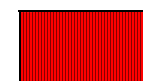
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**AMBER**



**RED**







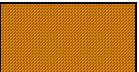
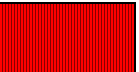
Improving trend

Declining trend

Static performance


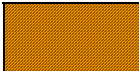
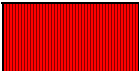





| MEASURE & DATA SOURCE   | TARGET & BASELINE                                   | E&W COMPARISON | CURRENT PERFORMANCE              | YTD PERFORMANCE                                    | MSA | E&W | STATUS & TREND |
|---|---|----------------|----------------------------------|--|-----|-----|----------------|
| <i>Recorded Crime, Sanction Detections - Other Crime</i>  |   |                |                                  |  |     |     |                |
| Criminal Damage Reduction   | -5% criminal damage reduction on 2007/08 outturn    |                | -3.9% (669) (Jun 08)             | -12.5% (2,039) (YT Jun 08)                         |     |     | ↓              |
| Criminal Damage Sanction Detection Rate   | 15% criminal damage sanction detection rate         |                | 16.9% (113) (Jun 08)             | 16.3% (333) (YT Jun 08)                            |     |     | ↑              |
| <i>Proportion of Offences Brought to Justice - Serious Violent &amp; Sexual Offences (Tier 1)</i> |   |                |                                  |  |     |     |                |
| Serious Violent Offences<br>Serious Sexual Offences   | <i>Ambition: To increase the proportion of OBTJ</i> |                | 30 (May 08)<br>15 (May 08)       | 289 (rolling annual)<br>153 (rolling annual)       |     |     |                |
| Serious Violent OBTJ<br>Serious Sexual OBTJ   |   |                | 8 (May 08)<br>5 (May 08)         | 55 (rolling annual)<br>70 (rolling annual)         |     |     |                |
| % of Serious Violent OBTJ<br>% of Sexual OBTJ   |   |                | 26.7% (May 08)<br>33.3% (May 08) | 19% (rolling annual)<br>45.8% (rolling annual)     |     |     |                |
| <i>Proportion of Offences Brought to Justice - Serious Acquisitive Crime (Tier 2)</i>             |   |                |                                  |  |     |     |                |
| Serious Acquisitive Offences<br>Serious Acquisitive OBTJ  | <i>Ambition: To increase the proportion of OBTJ</i> |                | 548 (May 08)<br>59 (May 08)      | 7,733 (rolling annual)<br>996 (rolling annual)     |     |     |                |
| % of Acquisitive OBTJ   |   |                | 10.8% (May 08)                   | 12.9% (rolling annual)                             |     |     |                |
| <i>Proportion of Offences Brought to Justice - Other Crime (Tier 3)</i>                           |   |                |                                  |  |     |     |                |
| Other offences<br>Other OBTJ  | <i>Ambition: To maintain performance</i>            |                | 2,461<br>695                     | 30,778 (rolling annual)<br>10,244 (rolling annual) |     |     |                |
| % of other offence OBTJ   |   |                | 28.8%                            | 33.3% (rolling annual)                             |     |     |                |

|   |   |   |   |   |   |                                       |                 |   |
|---|---|---|---|---|---|---------------------------------------|-----------------|---|
| <b>MSA</b> = Ranking compared with Most Similar Area's<br><b>E&amp;W</b> = Ranking compared with England and Wales National Average | <b>MOST SIMILAR AREAS</b>   |   |   | <b>GREEN</b>  | <b>AMBER</b>  | <b>RED</b>                            | Improving trend | <br><br> |
|   | Cambridgeshire<br>Cheshire<br>Devon & Cornwall<br>Gloucestershire | North Yorkshire<br>Warwickshire<br>West Mercia<br>Wiltshire |  |  |  | Declining trend<br>Static performance |                 |   |

| MEASURE & DATA SOURCE  | TARGET & BASELINE     | E&W COMPARISON    | CURRENT PERFORMANCE          | YTD PERFORMANCE                  | MSA | E & W | STATUS & TREND |
|--|-----------------------|-------------------|------------------------------|----------------------------------|-----|-------|----------------|
| <b>CROWN COURT - Reducing the time taken to deal with cases in the Crown Court so that the majority of cases are commenced &amp; concluded within 16 weeks</b> |                       |                   |                              |                                  |     |       |                |
| Committals (16 weeks)<br><i>Crown Court IMAGE Report</i>   | 78% or more in time   | 73%<br>(Jun 08)   | 90%<br>(Jun 08)              | 86%<br>(TY Jun 08)               |     |       | ↓              |
| Sent for Trial (26 weeks)<br><i>Crown Court IMAGE Report</i>   | 78% or more in time   | 77%<br>(Jun 08)   | 88%<br>(Jun 08)              | 90%<br>(YT Jun 08)               |     |       | ↑              |
| Sentence (10 weeks)<br><i>Crown Court IMAGE Report</i>   | 78% or more in time   | 91%<br>(Jun 08)   | 94%<br>(Jun 08)              | 95%<br>(YT Jun 08)               |     |       | ↓              |
| Appeals (14 weeks)<br><i>Crown Court IMAGE Report</i>  | 78% or more in time   | 87%<br>(Jun 08)   | 100%<br>(Jun 08)             | 95%<br>(YT Jun 08)               |     |       | ↔              |
| <b>CROWN COURT - Effectiveness &amp; *Pre Charge Decision Cases Benefits Realisation</b>   |                       |                   |                              |                                  |     |       |                |
| Ineffective Trial Rate<br><i>CC Data</i>   | No target             | 12%<br>(May 08)   | 0% (0 cases)<br>(Jun 08)     | 8% (2 cases)<br>(YTD Jun 08)     | 1   | 1     | ↔              |
| Post charge attrition<br>(unsuccessful outcomes)   | 23% or less – 2008/09 | 18.8%<br>(Jun 08) | 6.2% (2 cases)<br>(Jun 08)   | 8.4% (8 cases)<br>(YTD Jun 08)   | 1   | 2     | ↓              |
| *Guilty plea rate  | 68% or more – 2008/09 | 73.2%<br>(Jun 08) | 90.6% (29 cases)<br>(Jun 08) | 86.3% (82 cases)<br>(YTD Jun 08) | 1   | 1     | ↑              |
| *Discontinuance Rate   | 11% or less – 2008/09 | 11.1%<br>(Jun 08) | 3.1% (1 case)<br>(Jun 08)    | 6.3% (6 cases)<br>(YTD Jun 08)   | 1   | 4     | ↑              |

|   |   |   |
|---|---|---|
| <b>MSA</b> = Ranking compared with Most Similar Area's<br><b>E&amp;W</b> = Ranking compared with England and Wales National Average | <b>MOST SIMILAR AREAS</b>   |   |
|   | Cambridgeshire<br>Cheshire<br>Devon & Cornwall<br>Gloucestershire | North Yorkshire<br>Warwickshire<br>West Mercia<br>Wiltshire |

**GREEN** 
**AMBER** 
**RED** 

Improving trend   
 Declining tend   
 Static performance 

| MEASURE & DATA SOURCE   | TARGET & BASELINE     | E&W COMPARISON                        | CURRENT PERFORMANCE                         | YTD PERFORMANCE                         | MSA | E & W | STATUS |
|---|-----------------------|---------------------------------------|---|---|-----|-------|--------|
| <b>MAGISTRATES' COURT – CJSSS Target 1: 60% of First Hearing 'Guilty Pleas' disposed of on the day</b>                    |                       |                                       |   |   |     |       |        |
| Disposal<br><i>TIS data</i>   | Baseline: 51%         | 68.8%<br><i>(Rolling average)</i>     | 61.7% (47 cases)<br><i>(Qtr 4 – Mar 08)</i> | 75.2%<br><i>(Rolling average)</i>       |     |       | ↑      |
| <b>MAGISTRATES' COURT – CJSSS Target 2: 70% of First Hearings 'Not Guilty' and 'No Pleas' Disposed of in 2/3 hearings</b> |                       |                                       |   |   |     |       |        |
| 2 Hearings<br><i>TIS data</i>   | No baseline data      | 29.4%<br><i>(Rolling average)</i>     | No data                                     | 41.8%<br><i>(Rolling average)</i>       |     |       |        |
| 3 Hearings<br><i>TIS data</i>   | No baseline data      | 49.6%<br><i>(Rolling average)</i>     | No data                                     | 60.4%<br><i>(Rolling average)</i>       |     |       |        |
| <b>MAGISTRATES' COURT – CJSSS Target 3: Average time from Charge to Completion (in days) – 6 weeks (42 days)</b>          |                       |                                       |   |   |     |       |        |
| Average time<br><i>TIS data</i>   | No baseline target    | 56.2 days<br><i>(Rolling average)</i> | 62.3 days (69 cases)                        | 42.4 days<br><i>(Rolling average)</i>   |     |       |        |
| <b>MAGISTRATES' COURT – CJSSS Secondary Target: 80% of Trials Commenced within 6 weeks of First Hearing</b>               |                       |                                       |   |   |     |       |        |
| Timeliness of trials<br><i>TIS data</i>   | No baseline data      | 26.8%<br><i>(Rolling average)</i>     | No data                                     | No data                                 |     |       |        |
| <b>MAGISTRATES' COURT – Effectiveness &amp; *Pre Charge Decision Cases Benefits Realisation</b>                           |                       |                                       |   |   |     |       |        |
| <i>Ineffective Trial Rate</i><br><i>MC Data</i>   | No target             | 18.5%<br><i>(May 08)</i>              | 15.5% (7 trials)<br><i>(Jun 08)</i>         | 18.5% (22 cases)<br><i>(YT Jun 08)</i>  | 4   | 17    | ↑      |
| <i>Vacated Trial Rate</i><br><i>MC Data</i>   | No target             |                                       | 20% (10 cases)<br><i>(May 08)</i>           |   |     |       |        |
| Post charge attrition<br>(unsuccessful outcomes)  | 23% or less – 2008/09 | 18.7%<br><i>(Jun 08)</i>              | 12.2% (16 cases)<br><i>(Jun 08)</i>         | 13.8% (65 cases)<br><i>(YT Jun 08)</i>  | 2   | 4     | ↑      |
| *Guilty plea rate   | 68% or more - 2008/09 | 74.9%<br><i>(Jun 08)</i>              | 84.7% (111 cases)<br><i>(Jun 08)</i>        | 83.4% (393 cases)<br><i>(YT Jun 08)</i> | 1   | 2     | ↑      |
| *Discontinuance Rate  | 13% or less - 2008/09 | 12.8%<br><i>(Jun 08)</i>              | 9.9% (13 cases)<br><i>(Jun 08)</i>          | 10.6% (50 cases)<br><i>(YT Jun 08)</i>  | 3   | 9     | ↓      |

|  | MOST SIMILAR AREAS                   |
|--|--------------------------------------|
| MSA = Ranking compared with Most Similar Area's                | Cambridgeshire      North Yorkshire  |
| E&W = Ranking compared with England and Wales National Average | Cheshire                Warwickshire |
|  | Devon & Cornwall      West Mercia    |
|  | Gloucestershire        Wiltshire     |

GREEN     
 AMBER     
 RED

Improving trend      ↑  
 Declining tend      ↓  
 Static performance      ↔

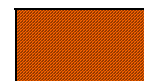
| MEASURE & DATA SOURCE  | TARGET & BASELINE  | E&W COMPARISON                          | CURRENT PERFORMANCE                | YTD PERFORMANCE           | M S A | E & W | STATUS |
|--|--|---|------------------------------------|---------------------------|-------|-------|--------|
| <b>JUSTICE FOR ALL PSA – Indicator 2: Improving public confidence in the fairness and effectiveness of the CJS</b>                       |  |   |                                    |                           |       |       |        |
| Effectiveness of the CJS in bringing offenders to justice  | Baseline 38.2% March 2003<br>2007/08 Aspiration Target 54.8%, target 48% | National Average year to Mar 2008 44.3% |                                    | Year to Mar 2008 44.3%    | 5     | 17    | ↑      |
| <b>JUSTICE FOR ALL PSA - Indicator 3: Improving victim &amp; witness satisfaction with the police &amp; victim satisfaction with CJS</b> |  |   |                                    |                           |       |       |        |
| Victim Satisfaction with the police – Whole Experience   | 2007/08 outturn 81.6%<br>Target 2% improvement                           |   | 89%<br>(Quarter 1)                 | 89%<br>(Quarter 1)        |       |       | ↑      |
| Victim & Witness Satisfaction with the CJS   |  |   |                                    |                           |       |       |        |
| <b>JUSTICE FOR ALL PSA - Indicator 4: Providing consistent collection, analysis &amp; use of good quality ethnicity data</b>             |  |   |                                    |                           |       |       |        |
| Data not yet available   |  |   |                                    |                           |       |       |        |
| <b>JUSTICE FOR ALL PSA – Indicator 5: Asset Recovery</b>   |  |   |                                    |                           |       |       |        |
| Confiscation orders secured in the local area - Value  | At least 41 orders   |   | 1 order<br>(Jun 08)                | 7 orders<br>(YT Jun 08)   |       |       | ↑      |
| Confiscation orders secured in the local area - Volume   | Value of at least £988,000   |   | £905<br>(Jun 08)                   | £35,168.20<br>(YT Jun 08) |       |       | ↑      |
| Enforcement on confiscation order  | To collect £750,000 from confiscation enforcement                        |   | 7% of required trajectory achieved | £12,256<br>(YT May 08)    |       |       | ↑      |
| Restraint Orders   | 7 orders   |   |                                    | 1 orders                  |       |       | ↔      |

|   |   |   |
|---|---|---|
| <b>MSA</b> = Ranking compared with Most Similar Area's<br><b>E&amp;W</b> = Ranking compared with England and Wales National Average | <b>MOST SIMILAR AREAS</b>   |   |
|   | Cambridgeshire<br>Cheshire<br>Devon & Cornwall<br>Gloucestershire | North Yorkshire<br>Warwickshire<br>West Mercia<br>Wiltshire |

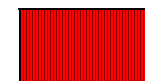
**GREEN**



**AMBER**



**RED**



Improving trend


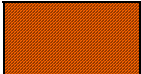
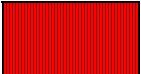
Declining trend

Static performance



| MEASURE & DATA SOURCE  | TARGET & BASELINE  | E&W COMPARISON | CURRENT PERFORMANCE                                     | YTD PERFORMANCE   | MSA | E&W | STATUS |
|--|--|----------------|---|---|-----|-----|--------|
| <b>JUSTICE FOR ALL PSA – Indicator 6: Compliance &amp; Enforcement</b>                           |  |                |   |   |     |     |        |
| <b>FAIL TO APPEAR WARRANTS</b>   |  |                |   |   |     |     |        |
| Number of outstanding, unexecuted warrants   | Baseline 31/3/05 220 o/s<br>Target 160 outstanding warrants March 2009 |                | 166 (Jun 08)<br>25% reduction<br>Stock/flow ratio = 2.2 | 166 (Jun 08)<br>25% reduction<br>Stock/flow ratio = 2.2 |     |     | ↓      |
| % of category A warrants executed within 14 days   | Target – 75% or more   |                | 83% (Jun 08)  | 72% (FYT Jun 08)  |     |     | ↑      |
| % of category B warrants executed within 21 days   | Target – 70% or more   |                | 69% (Jun 08)  | 73% (FYT Jun 08)  |     |     | ↓      |
| % of category C warrants executed within 28 days   | Target – 65% or more   |                | 57% (Jun 08)  | 67% (FYT Jun 08)  |     |     | ↓      |
| <b>COMMUNITY PENALTIES</b>   |  |                |   |   |     |     |        |
| Community penalty breach resolution (following a second unacceptable breach)<br><i>COMET MI</i>  | 60% within 25 working days   |                | 71% (Jun 08)  | 63% (YTD Jun 08)  |     |     | ↑      |
|  | Average - 35 working days  |                | 36 days (Jun 08)  | 43 days (YTD Jun 08)                                    |     |     | ↑      |
| Execute 75% of Community penalty breach warrants<br><i>COMET MI</i>                              | 75% Within 20 working days (adults) and 10 working days (youths)       |                | 61% (Jun 08)  | 61% (YTD Jun 08)  |     |     | ↔      |
| Percentage of new Community penalty breach warrants executed<br><i>Warrant Management System</i> | 75% Within 20 working days (adults)                                    |                | 79% - 24 issued/18executed (May 08)                     |   |     |     |        |
|  | 75% Within 10 working days (youths)                                    |                | 50% - 2 issued/1 executed (May 08)                      |   |     |     |        |
| <b>ENFORCEMENT OF FINANCIAL PENALTIES</b>  |  |                |   |   |     |     |        |
| Fine Enforcement   | To achieve a local average payment rate of 89%                         |                | 91% (May 08)  | 116% (FYT May 08)                                       | 4   | 28  | ↓      |

|   |   |   |
|---|---|---|
| <b>MSA</b> = Ranking compared with Most Similar Area's<br><b>E&amp;W</b> = Ranking compared with England and Wales National Average | <b>MOST SIMILAR AREAS</b>   |   |
|   | Cambridgeshire<br>Cheshire<br>Devon & Cornwall<br>Gloucestershire | North Yorkshire<br>Warwickshire<br>West Mercia<br>Wiltshire |

|   |   |   |                    |   |
|---|---|---|--------------------|---|
| <b>GREEN</b>  | <b>AMBER</b>  | <b>RED</b>  | Improving trend    | ↑ |
|  |  |  | Declining trend    | ↓ |
|   |   |   | Static performance | ↔ |

| MEASURE & DATA SOURCE  | TARGET & BASELINE                                     | E&W COMPARISON                                      | CURRENT PERFORMANCE   | YTD PERFORMANCE   | M S A | E & W | STATUS |
|--|---|---|---|---|-------|-------|--------|
| <b>LICENCE RECALLS</b>   |   |   |   |   |       |       |        |
| <b>Standard Recall</b><br><b>END-TO-END TARGET - 144 hours in 75% of cases</b> <ul style="list-style-type: none"> <li>The Probation Service completes the revocation request; 24 hours of the decision to recall in 90% of cases</li> <li>The Post Release Section issues the revocation notice to the Police); Within 24 hours (or rejects the request in 90% of cases</li> <li>The Police arrest the offender within 96 hours in 75% of cases</li> </ul> |   |   | 10 recalls<br>60% end to end<br>80% Probation<br><br>90% Post release<br><br>50% Police | 15 recalls<br>60% end to end<br>80% Probation<br><br>93% Post release<br><br>47% Police |       |       | ↕      |
| <b>Emergency Recall</b><br><b>END-TO-END TARGET - 74 hours in 75% of cases</b> <ul style="list-style-type: none"> <li>The Probation Service initiates recall within; 24 hours in 90% of cases</li> <li>The Post Release Section processes the recall; Within two hours in 100% of cases</li> <li>The Police arrest the offender within 48 hours in 75% of cases.</li> </ul>  |   |   | 2 recalls<br>0% end to end<br>100% Probation<br><br>100% Post release<br><br>0% Police  | 6 recalls<br>50% end to end<br>67% Probation<br><br>100% Post release<br><br>50% Police |       |       | ↓      |
| <b>JUSTICE FOR ALL PSA – Indicator 7: PYO Pledge</b>   |   |   |   |   |       |       |        |
| Average time from arrest to sentence<br><i>Youth Justice Board PNC Report</i>  | 71 days or less - target<br>65 days or less - stretch | 57 days – Apr 08<br>60 days – Quarter ending Mar 08 | 30 days (Apr 08)<br>21 days (May 08)*<br><i>*Provisional</i>                            | 57 days<br>(12 months ending Mar 08)  |       |       | ↑      |
| Average time from arrest to charge<br><i>Youth Justice Board Casetracker Report</i>  |   |   | 21 days (Jun 08)  | 15 days - 12 month rolling average Jun 08   |       |       | ↓      |

|   |   |   |
|---|---|---|
| <b>MSA</b> = Ranking compared with Most Similar Area's<br><b>E&amp;W</b> = Ranking compared with England and Wales National Average | <b>MOST SIMILAR AREAS</b>   |   |
|   | Cambridgeshire<br>Cheshire<br>Devon & Cornwall<br>Gloucestershire | North Yorkshire<br>Warwickshire<br>West Mercia<br>Wiltshire |

|              |              |            |                    |             |
|--------------|--------------|------------|--------------------|-------------|
| <b>GREEN</b> | <b>AMBER</b> | <b>RED</b> |                    |             |
|              |              |            | Improving trend    | ↑<br>↓<br>↔ |
|              |              |            | Declining trend    |             |
|              |              |            | Static performance |             |

## Section 3 – Annual Performance Statement 2007/08

### RECORDED CRIME

- Warwickshire saw an 11.75% reduction in recorded crime this financial year. There were 39,942 recorded crimes in 2007/08 compared with 45,257 in 2006/07. NO  
TARGET

### SANCTION DETECTION RATE

- Warwickshire met its sanction detection rate target of 25% or more. Our full year sanction detection rate was 25.74%. ✓

### OFFENCES BROUGHT TO JUSTICE

- We met our 2007/08 target to bring 11,000 Offences to Justice. Warwickshire's 12-month rolling performance as at the close of the 2007/08 financial year was 11,503. 42% above our 2001/02 baseline), 4.5% above our target of 11,000. ✓

### MAGISTRATES COURT PERFORMANCE INDICATORS

- **Ineffective Trials** – Warwickshire met its ineffective trial rate target of 19% or less in the Magistrates Court. Our ineffective trial rate for the full year was 13%, this relates to 60 trials. ✓
- **Discontinuance Rate** - Warwickshire exceeded its discontinuance rate target of 11% or less. Our full year discontinuance rate in the Magistrates Court was 9.47%; this was based on 200 cases being discontinued. ✓
- **Guilty Plea Rate** - Warwickshire exceeded its guilty plea rate target of 52% or more. Our full year guilty plea rate in the Magistrates Court was 84.47%; this was based on 1784 guilty pleas. ✓
- **Post Charge Attrition** - Warwickshire exceeded its post charge attrition target of 31% or less. Our full year attrition rate (cases that do not result in a conviction or guilty plea) in the Magistrates Court was 12.5%; this relates to 264 unsuccessful outcomes. This exceeded our target. ✓
- **Timeliness** – Timeliness in the Magistrates' Courts is reported through the Time Interval Statistical Bulletin published quarterly by the Ministry of Justice. There are national standards, area performance is measured against achieving 80% or more cases within these standards. The standard relates to the charge/laying of information to completion stage. ✓

#### Adult Charged Cases

- Initial guilty plea – 59 days – 90% ✓
- Trials – 143 days – *sample size too small*
- Committals – 101 days – *sample size too small*

#### Youth Cases

- Initial guilty plea – 59 days – 100% ✓
- Trials – 176 days - *sample size too small*
- Committals – 101 days - *sample size too small*

## **CROWN COURT PERFORMANCE INDICATORS**

- **Ineffective Trials** - Warwickshire met its ineffective trial rate target of 14% or less. Our full year performance was 3.5%, this relates to 3 trials. ✓
- **Discontinuance Rate** Warwickshire exceeded its discontinuance rate target of 11% or less. Our full year discontinuance rate in the Crown Court was 6.87%; this was based on 25 cases being discontinued. ✓
- **Guilty Plea Rate** Warwickshire exceeded its guilty plea rate target of 68% or more. Our full year guilty plea rate in the Crown Court was 87.09%; this figure was based on 317 guilty pleas. **Post Charge** ✓
- **Post Charge Attrition** Warwickshire exceeded its post charge attrition target of 23% or less. Our full year attrition rate (cases that do not result in a conviction or guilty plea) in the Crown Court was 9.62%; this was based on 35 unsuccessful outcomes. ✓
- **Timeliness** - Warwickshire met all of their timeliness targets in the Crown Court.
  - 82% of Committals were dealt with within 16 weeks ✓
  - 87% of Section 51's (Narey / Sent for trial) were dealt with within 26 weeks. ✓
  - 97% of sentences were dealt with within 10 weeks ✓
  - 87% of appeals were dealt with within 14 weeks. ✓These percentages were against a target of 78% or more.

## **PERSISTENT YOUNG OFFENDER PLEDGE**

- Warwickshire met both the target (an average of 71 days from arrest to sentence) and the stretch element (an average of 65 days from arrest to sentence) of the PYO pledge. Warwickshire's performance for the 2007 calendar year was 55 days. ✓

## **PUBLIC CONFIDENCE – BRITISH CRIME SURVEY**

- Our performance for the 2007/08 financial year was 44.3%, although this is below our target of 48%, we have seen an improvement throughout this financial year, have come in above the National average of 44.3%. Our 2007/08 performance placed us 17<sup>th</sup> out of 42 CJA's. ✗

## **ENFORCMENT BASKET OF MEASURES**

- **Asset Recovery** – Warwickshire’s asset recovery target was to secure 34 confiscation orders to the value of £755,000. We met the volume element of this target, securing 34 confiscation orders. However, we did not meet the value element of the target, securing confiscation orders to the value of £449,039.91. ✓  
✗
- **Enforcement of Confiscation Orders** – Warwickshire’s asset recovery target was to collect £250,000 from confiscation order enforcement. Warwickshire met this target collecting £313,539.25, 125% against target. ✓
- **Restraint Orders** – Warwickshire secured 4 restraint orders, against a target of 6. ✗
- **Fine Enforcement Penalty Payment Rate** – Warwickshire exceeded its fine enforcement target, our full year payment rate was 146%, and this was against a target of 89% or more. ✓
- **Fail to Appear Warrants**
  - **Courts to notify police of the issue of a warrant (90% within one working day, the remainder within 3)** – Warwickshire courts notified the police of an issue of a warrant: 95% within 1 working day, 99% within 3. ✓
  - **Number of outstanding unexecuted warrants** – Warwickshire met its target to reduce outstanding FTA warrants by 10%. Our target was to have no more than 160 FTA warrants outstanding at the end of March 2008. Our actual number was 159, equal to a stock-flow ration of 2.6. ✓
  - **Percentage of category A warrants executed within 14 days** – Warwickshire executed 66% of category A warrants within this timeframe, slightly below our target of 70% This related to 135 warrants. ✗
  - **Percentage of category B warrants executed within 21 days** – Warwickshire executed 68% of category B warrants within this timeframe, slightly below our target of 70%. This related to 269 warrants. ✗
  - **Percentage of category C warrants executed within 28 days** – Warwickshire executed 69% of category C warrants within this timeframe, exceeding our target of 60%. This related to 145 warrants. ✓
- **Community Penalties**
  - Warwickshire failed to meet the average day measure target of 35 working days from relevant unacceptable failure to comply to resolution - Our average days performance was 46 days. ✗
  - Warwickshire also failed to meet the second target for 60% of cases to be resolved within 25 working days. Our overall performance for the 2007/08 financial year was 53%. ✗
  - Finally, Warwickshire also missed the execution of community penalty breach warrants target (75% of warrants to be executed within 20 working days for adults and 10 working days for youths). Our overall performance for the 2007/08 financial year was 61%. ✗

# JUSTICE FOR ALL PSA – Indicator 1

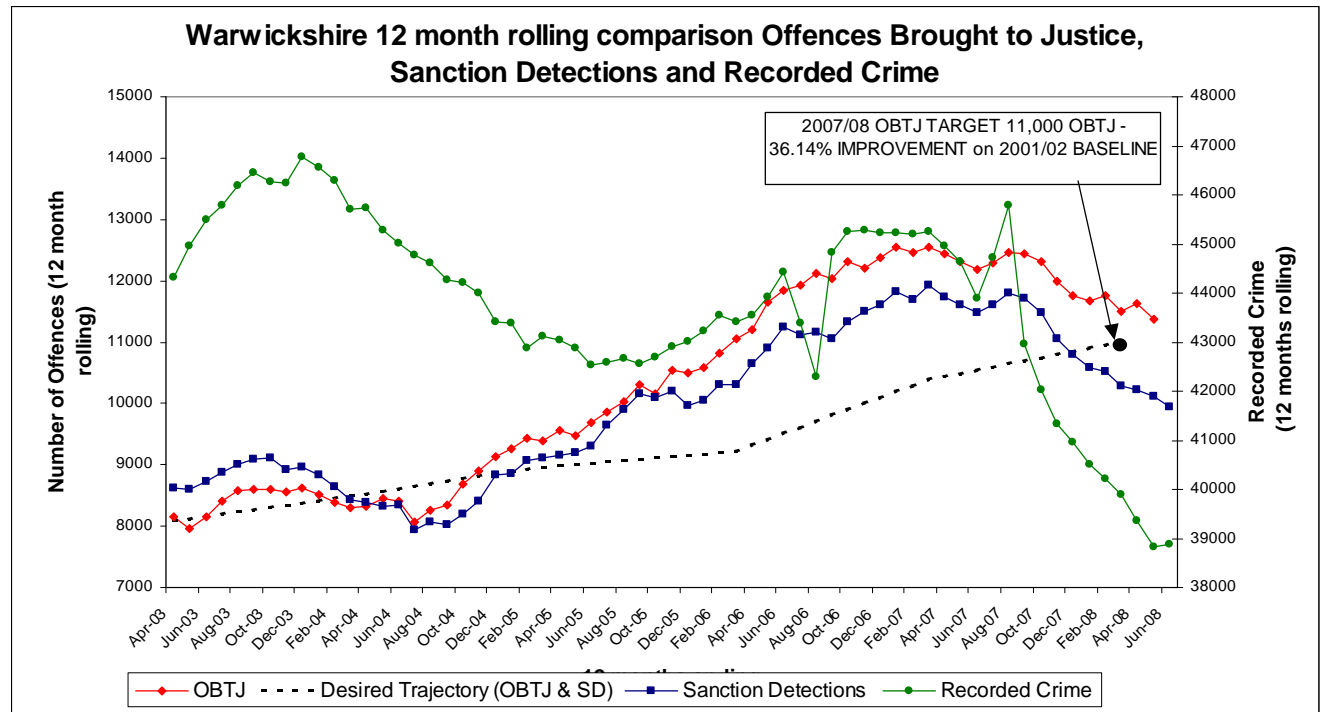
## Improving the efficiency and effectiveness of the criminal justice system in bringing offences to justice

### 1.1 – All Recorded Crime, Sanction Detection’s & Offences Brought to Justice

| Sanction Detection Rate<br>Target – 25% | Apr 08 | May 08 | Jun 08 | Jul 08 | Aug 08 | Sept 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | YTD   |
|---|--------|--------|--------|--------|--------|---------|--------|--------|--------|--------|--------|--------|-------|
| Recorded Crime                          | 2,981  | 3,029  | 3,262  |        |        |         |        |        |        |        |        |        | 9,272 |
| Sanction Detections                     | 738    | 773    | 804    |        |        |         |        |        |        |        |        |        | 2,315 |
| Sanction Detection Rate                 | 24.3%  | 25.1%  | 24.4   |        |        |         |        |        |        |        |        |        | 25%   |
| OBTJ                                    | 977    | 767    |        |        |        |         |        |        |        |        |        |        | 1,744 |
| SD – OBTJ Conversion                    | 132%   | 95%    |        |        |        |         |        |        |        |        |        |        | 115%  |

Data taken from PROMIS & OBTJ Report

- a) We met our 2007/08 target to bring 11,000 Offences to Justice. Warwickshire’s 12-month rolling performance as at the close of the 2007/08 financial year was 11,503, (42% above our 2001/02 baseline), 4.5% above our target of 11,000.
- a) Crime was down 11.75% for the full financial year (2007/08), compared to the last financial year (2006/07).
- b) We achieved 804 sanction detection’s in June 2008, a sanction detection rate of 24.4%, against a target of 25%.
- c) We achieved 767 OBTJ for the month of May; our OBTJ performance for the 12 months ending May 2008 was 11,368.



## 1.2 – Recorded Crime & Sanction Detections

### (a) Serious Violent & Sexual Offences

|   | Base line       | Target       | Apr 08            | May 08         | Jun 08         | Jul 08 | Aug 08 | Sept 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | YTD            |
|---|-----------------|--------------|-------------------|----------------|----------------|--------|--------|---------|--------|--------|--------|--------|--------|--------|----------------|
| Most Serious Violent Crime Reduction            | 256             | -5%<br>(243) | -8%<br>(23)       | -36%<br>(16)   | 0%<br>(29)     |        |        |         |        |        |        |        |        |        | -11.4%<br>(70) |
| All Violent Crime Sanction Detection Rate       | 47.9%<br>(3978) | 50%          | 43.6%<br>(273)    | 53.7%<br>(335) | 38.3%<br>(295) |        |        |         |        |        |        |        |        |        | 45.4%<br>(867) |
| Serious Sexual Offences Sanction Detection Rate | 27%<br>(78)     | 35%          | 50%<br>(9)        | 48.4%<br>(15)  | 13.6%<br>(3)   |        |        |         |        |        |        |        |        |        | 38.6%<br>(27)  |
| Domestic Abuse Arrests as a % of Incidents      | 28.1%           | 25%          | Not yet available |                |                |        |        |         |        |        |        |        |        |        | 25.1%<br>(311) |

### (b) Serious Acquisitive Crime

|   | Base line       | Target        | Apr 08        | May 08          | Jun 08         | Jul 08 | Aug 08 | Sept 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | YTD               |
|---|-----------------|---------------|---------------|-----------------|----------------|--------|--------|---------|--------|--------|--------|--------|--------|--------|-------------------|
| Serious Acquisitive Crime Reduction               | 7997            | -5%<br>(7597) | -15%<br>(585) | -22.6%<br>(548) | -3.8%<br>(656) |        |        |         |        |        |        |        |        |        | -14.3%<br>(1,778) |
| Serious Acquisitive Crime Sanction Detection Rate | 12.5%<br>(1001) | 13%           | 11.3%<br>(66) | 12%<br>(66)     | 18.3%<br>(120) |        |        |         |        |        |        |        |        |        | 14.1%<br>(250)    |

### (c) Other Crime

|   | Base line       | Target        | Apr 08          | May 08          | Jun 08         | Jul 08 | Aug 08 | Sept 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | YTD               |
|---|-----------------|---------------|-----------------|-----------------|----------------|--------|--------|---------|--------|--------|--------|--------|--------|--------|-------------------|
| Criminal Damage Reduction               | 9233            | -5%<br>(8762) | -12.6%<br>(714) | -18.2%<br>(668) | -3.9%<br>(669) |        |        |         |        |        |        |        |        |        | -12.5%<br>(2,039) |
| Criminal Damage Sanction Detection Rate | 14.7%<br>(1353) | 15%           | 21.1%<br>(151)  | 10.3%<br>(69)   | 16.9%<br>(113) |        |        |         |        |        |        |        |        |        | 16.3%<br>(333)    |

*Data taken from Warwickshire Police's Daily Performance Report (month end)*

### 1.3 Proportion of Offences Brought to Justice

#### (a) Serious Violent & Sexual Offences (Tier 1)

| <i>To increase the proportion of OBTJ</i> | Target | Apr 08 | May 08 | Jun 08 | Jul 08 | Aug 08 | Sept 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | Rolling Annual |
|---|--------|--------|--------|--------|--------|--------|---------|--------|--------|--------|--------|--------|--------|----------------|
| Serious Sexual Offences                   |        | 18     | 30     |        |        |        |         |        |        |        |        |        |        | 289            |
| Serious Violent Offences                  |        | 23     | 15     |        |        |        |         |        |        |        |        |        |        | 153            |
| SUB TOTAL                                 |        | 41     | 45     |        |        |        |         |        |        |        |        |        |        | 442            |
| Serious Sexual OBTJ                       |        | 2      | 8      |        |        |        |         |        |        |        |        |        |        | 55             |
| Serious Violent OBTJ                      |        | 4      | 5      |        |        |        |         |        |        |        |        |        |        | 70             |
| SUB TOTAL                                 |        | 6      | 13     |        |        |        |         |        |        |        |        |        |        | 125            |
| % of Serious Sexual OBTJ                  |        | 11.1%  | 26.7%  |        |        |        |         |        |        |        |        |        |        | 19%            |
| % of Serious Violent OBTJ                 |        | 17.4%  | 33.3%  |        |        |        |         |        |        |        |        |        |        | 45.8%          |
| SUB TOTAL                                 |        | 14.6%  | 28.9%  |        |        |        |         |        |        |        |        |        |        | 28.3%          |

#### (b) Serious Acquisitive Crime (Tier 2)

| <i>To increase the proportion of OBTJ</i> | Target | Apr 08 | May 08 | Jun 08 | Jul 08 | Aug 08 | Sept 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | Rolling Annual |
|---|--------|--------|--------|--------|--------|--------|---------|--------|--------|--------|--------|--------|--------|----------------|
| Serious Acquisitive Offences              |        | 585    | 548    |        |        |        |         |        |        |        |        |        |        | 7,733          |
| Serious Acquisitive OBTJ                  |        | 67     | 59     |        |        |        |         |        |        |        |        |        |        | 996            |
| % of Acquisitive OBTJ                     |        | 11.5%  | 10.8%  |        |        |        |         |        |        |        |        |        |        | 12.9%          |

#### (c) Other Crime (Tier 3)

| <i>To reduce the budgeted CJS spend on OBTJ</i> | Target | Apr 08 | May 08 | Jun 08 | Jul 08 | Aug 08 | Sept 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | Rolling Annual |
|---|--------|--------|--------|--------|--------|--------|---------|--------|--------|--------|--------|--------|--------|----------------|
| Other Offences                                  |        | 2,403  | 2,461  |        |        |        |         |        |        |        |        |        |        | 30,778         |
| Other OBTJ                                      |        | 901    | 695    |        |        |        |         |        |        |        |        |        |        | 10,244         |
| % of Other OBTJ                                 |        | 37.6%  | 28.2%  |        |        |        |         |        |        |        |        |        |        | 33.3%          |

Definitions of what is included in the OBTJ tiers can be found in the glossary at the back of this document (page 51).

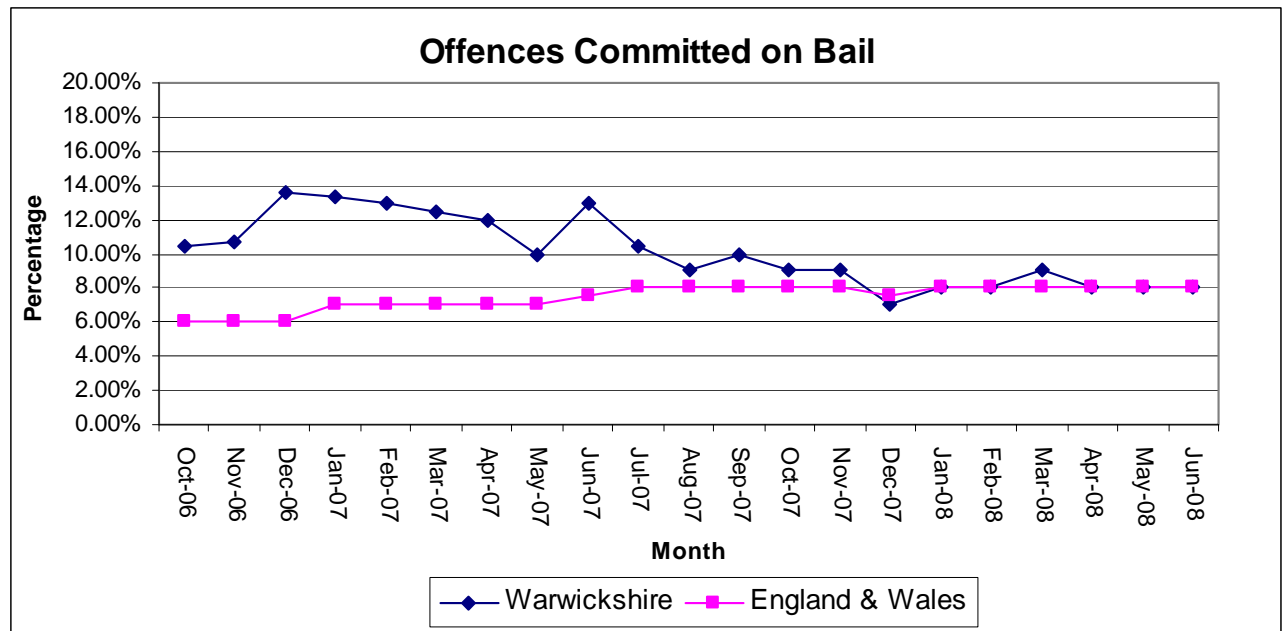
## 1.4 – Offences Committed whilst on Bail

| Target – performance comparable to E&W | Apr 08 | May 08 | Jun 08 | Jul 08 | Aug 08 | Sept 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | Rolling 12 months |
|--|--------|--------|--------|--------|--------|---------|--------|--------|--------|--------|--------|--------|-------------------|
| Number                                 | 196    | 173    | 212    |        |        |         |        |        |        |        |        |        | 200               |
| Total percentage*                      | 8%     | 8%     | 8%     |        |        |         |        |        |        |        |        |        | 8.7%              |
| E&W Average                            | 8%     | 8%     | 8%     |        |        |         |        |        |        |        |        |        | 7.9%              |

Data taken from Judicial Services Performance Report.

\* Includes NFA'd-arrestees and manual input

- We continue to see the proportion of offences committed on bail comparable to the England and Wales National average at 8%
- Various measures have been put in place across all custody sites with regard to bail management in order to maintain this improved performance.
- Percentage of offences committed whilst on bail still varies across the county, although this is susceptible to variation.
  - Nuneaton – 10% (101)
  - Leamington – 7% (70)
  - Rugby – 10% (35)



**1.5 - Crown Court - Reduce the time taken to deal with cases in the Crown Court, so that the majority of cases are commenced and concluded within 16 weeks (HMCS HIGH LEVEL TARGET).**

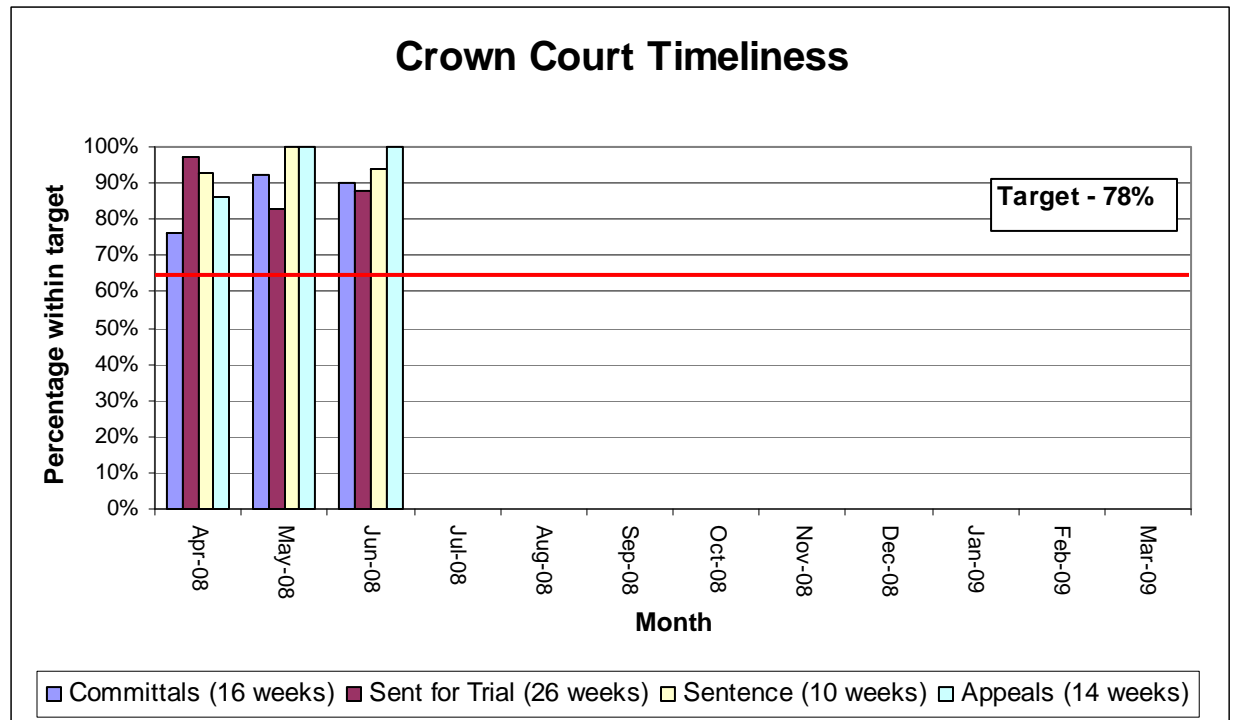
| HMCS High Level Target<br>78% | Apr 08 | May 08 | Jun 08 | Jul 08 | Aug 08 | Sep 08 | Oct 08 | Nov 08 | Dec08 | Jan 09 | Feb 09 | Mar 09 | YTD<br>Warwick | E&W<br>(YTD) |
|-------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|-------|--------|--------|--------|----------------|--------------|
| Committals<br>(16 weeks)      | 76%    | 92%    | 90%    |        |        |        |        |        |       |        |        |        | 86%            | 73%          |
| Sent for Trial<br>(26 weeks)  | 97%    | 83%    | 88%    |        |        |        |        |        |       |        |        |        | 90%            | 77%          |
| Sentence<br>(10 weeks)        | 93%    | 100%   | 94%    |        |        |        |        |        |       |        |        |        | 95%            | 91%          |
| Appeals<br>(14 weeks)         | 86%    | 100%   | 100%   |        |        |        |        |        |       |        |        |        | 95%            | 87%          |

Data extracted from Crown Court Monthly Workload Report (IMAGE Report)

- We met all of their timeliness targets in the Crown Court in 2007/08.
  - 82% of Committals were dealt with within 16 weeks
  - 87% of Section 51's (Narey / Sent for trial) were dealt with within 26 weeks.
  - 97% of sentences were dealt with within 10 weeks
  - 87% of appeals were dealt with within 14 weeks.

These percentages were against a target of 78% or more.

- We also met all of the Crown Court timeliness targets in June and are meeting them based on our year to date performance
- Our performance is also better than the England and Wales national average across all measures.

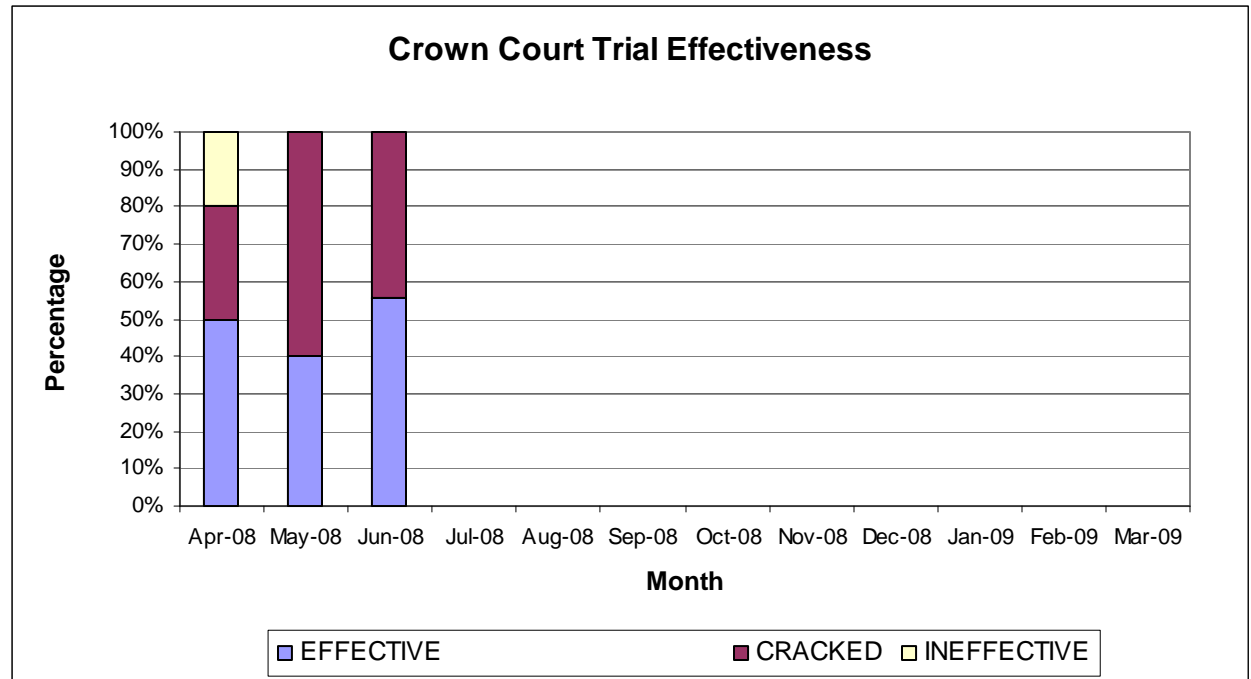


## 1.6 - Crown Court - Effective, Ineffective & Cracked Trials

| No target<br>(supporting<br>indicator) | Apr 08     | May 08     | Jun 08     | Jul 08 | Aug 08 | Sep 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | YTD         | E&W<br>Average<br>(May 08) |
|--|------------|------------|------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------------|----------------------------|
| Effective                              | 50%<br>(5) | 40%<br>(2) | 56%<br>(5) |        |        |        |        |        |        |        |        |        | 50%<br>(12) | 49%                        |
| Ineffective                            | 20%<br>(2) | 0%<br>(0)  | 0%<br>(0)  |        |        |        |        |        |        |        |        |        | 8%<br>(2)   | 12%                        |
| Cracked                                | 30%<br>(3) | 60%<br>(3) | 44%<br>(4) |        |        |        |        |        |        |        |        |        | 42%<br>(10) | 39%                        |

Data taken from Crown Court - Cracked and Ineffective Trials Report.

- a) We met our 2007/08 ineffective trial target in the Crown Court of 14% or less. Our full year performance was 3.5% (3 ineffective trials).
- b) In June 9 Warwickshire trials were listed at Warwick Crown Court. 5 were effective (56%), 4 cracked (44%) and none were ineffective.
- c) Three trials cracked due to acceptable guilty pleas, 1 cracked due to the prosecution ending the case (insufficient evidence).
- d) Based on our May's performance we were better than the E&W national average. **Warwickshire's performance placed us joint 1<sup>st</sup> out of 42 criminal justice areas.** Compared with our 'Most Similar Areas', our performance placed us top of the group.

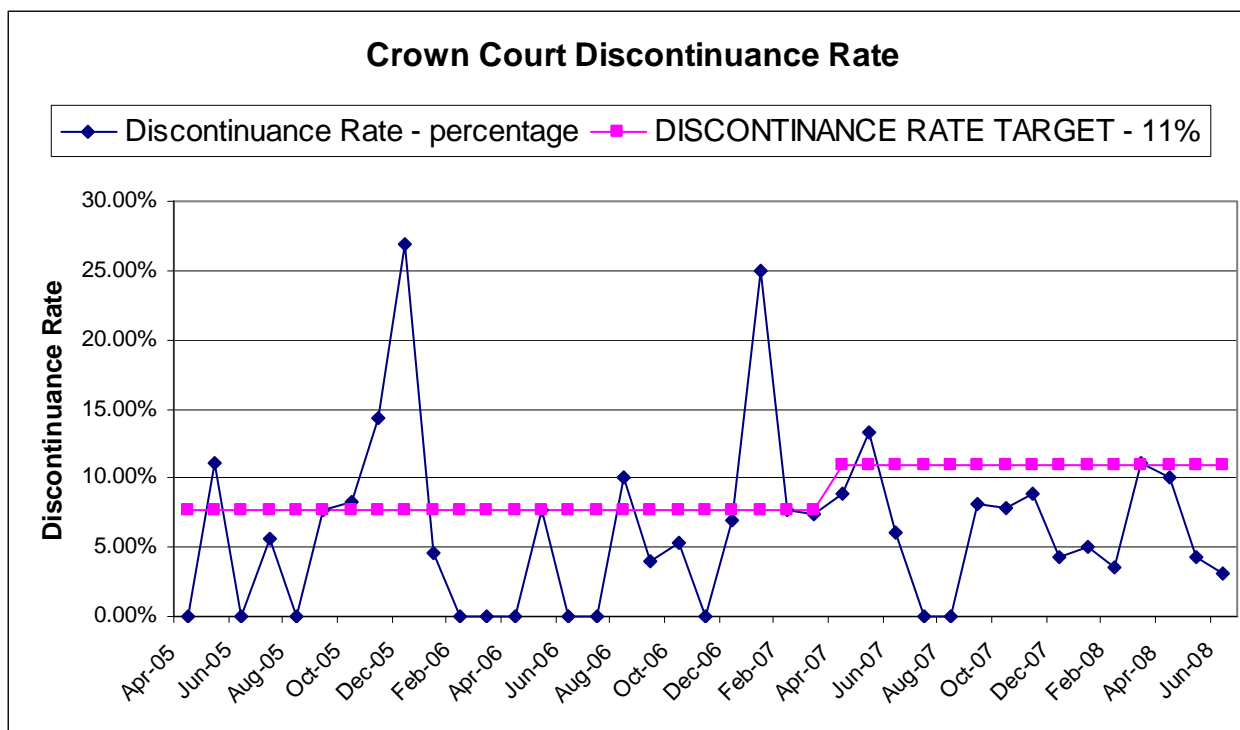


## 1.7 - Crown Court - Discontinuance Rate (Pre-charge decision cases only)

| Target 11% or less       | Apr 08     | May 08      | Jun 08      | Jul 08 | Aug 08 | Sep 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | YTD         |
|--------------------------|------------|-------------|-------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------------|
| Warwickshire performance | 10%<br>(4) | 4.4%<br>(1) | 3.1%<br>(1) |        |        |        |        |        |        |        |        |        | 6.3%<br>(6) |
| E&W Performance          | 11.7%      | 10.4%       | 11.1%       |        |        |        |        |        |        |        |        |        |             |

Data taken from the National Area Benefits Realisation PCD Cases Report (extracted from CPS MIS)

- Our full year discontinuance rate in the Crown Court for 2007/08 was 6.87%; this bettered our target of 11% or less.
- Our discontinuance rate target in the Crown Court remains at 11% or less for the 2008/09 financial year.
- The Crown Court discontinuance rate in June was 3.1% (1 case), better than target. This relates to pre-charge decision cases only.
- We are also meeting this target based on our year to date performance at 6.3%.
- Our performance is better than the England and Wales national average at 11.1%.
- **Warwickshire's performance in June placed us 4<sup>th</sup> out of 42 criminal justice areas.**
- Compared with our 'Most Similar Areas', Warwickshire's performance in June placed us 1<sup>st</sup> in the group; the next best performer was West Mercia with 8.2%.

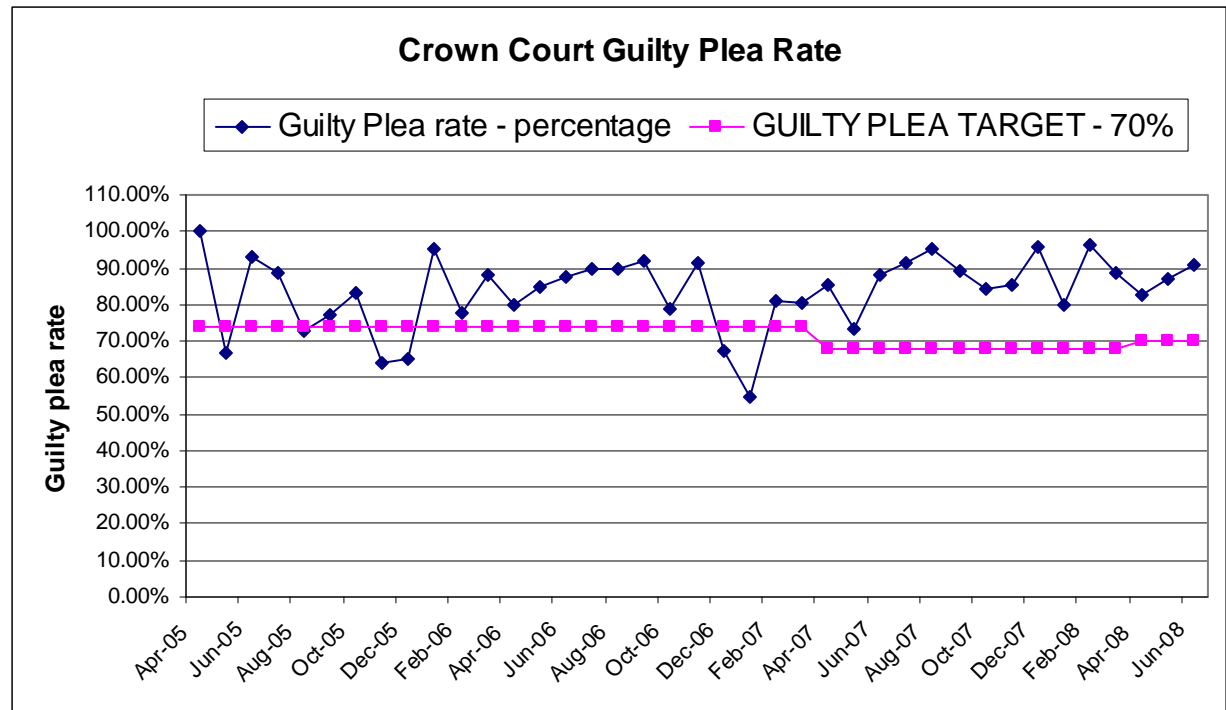


### 1.8 - Crown Court - Guilty Plea rate (Pre-charge decision cases only)

| Target 70% or more       | Apr 08        | May 08      | Jun 08        | Jul 08 | Aug 08 | Sep 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | YTD           |
|--------------------------|---------------|-------------|---------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|
| Warwickshire performance | 82.5%<br>(33) | 87%<br>(20) | 90.6%<br>(29) |        |        |        |        |        |        |        |        |        | 86.3%<br>(82) |
| E&W Performance          | 72.7%         | 73.2%       | 73.2%         |        |        |        |        |        |        |        |        |        |               |

Data taken from the National Area Benefits Realisation PCD Cases Report (extracted from CPS MIS)

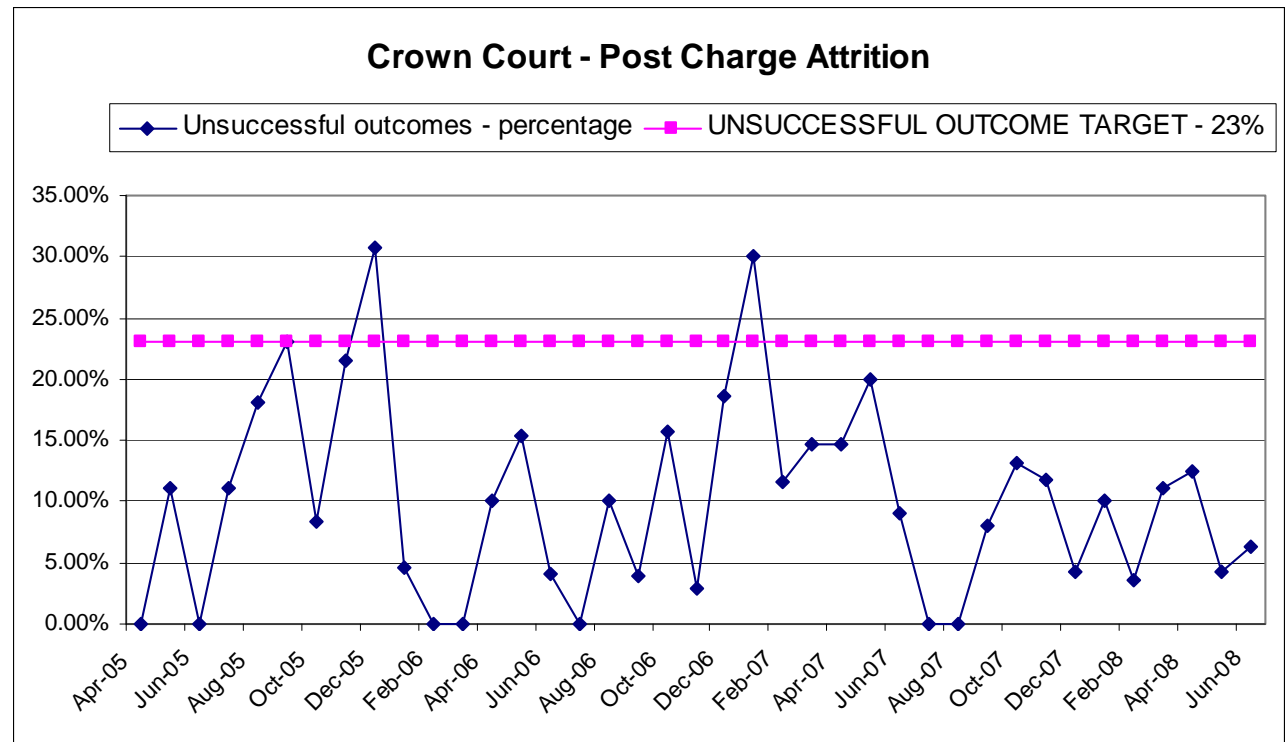
- a) Our full year guilty plea rate in the Crown Court for 2007/08 was 87.09%, bettering our target of 68% or more.
  - Our Crown Court guilty plea rate target has increased to 70% or more for the 2008/09 financial year.
  - The Crown Court guilty plea rate in June was 90.6% (29 cases), better than target. This relates to pre-charge decision cases only.
  - We are also meeting this target based on our year to date performance at 86.3%.
  - Our performance is better than the England and Wales national average at 73.2%.
- b) **Warwickshire's performance in June placed us 1<sup>st</sup> out of 42 criminal justice areas.**
- c) Compared with our 'Most Similar Areas', Warwickshire's performance placed us top in the group, the next best performer was Cheshire with 82.8%.



### 1.9 - Crown Court - Attrition Rate, Proportion of Unsuccessful Outcomes

| Target 23% or less       | Apr 08       | May 08      | Jun 08      | Jul 08 | Aug 08 | Sep 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | YTD         |
|--------------------------|--------------|-------------|-------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------------|
| Warwickshire performance | 12.5%<br>(5) | 4.3%<br>(1) | 6.2%<br>(2) |        |        |        |        |        |        |        |        |        | 8.4%<br>(8) |
| E&W Performance          | 19%          | 19.1%       | 18.8%       |        |        |        |        |        |        |        |        |        |             |

- a) Our full year attrition rate in the Crown Court for 2007/08 was 9.62%, bettering our target of 23% or less.
  - Our attrition rate target in the Crown Court remains at 23% or less for the 2008/09 financial year.
  - The Crown Court attrition rate in June was 6.2% (2 cases), better than target. This relates to pre-charge decision cases only.
  - We are also meeting this target based on our year to date performance at 8.4%.
  - Our performance is better than the England and Wales national average at 18.8%.
- b) **Warwickshire's performance in June placed us 2<sup>nd</sup> out of 42 criminal justice areas.**
- c) Compared with our 'Most Similar Areas', Warwickshire's performance placed us top of the group, the next best performer was Cheshire with 13.4%



### 1.10 - Magistrates Court – Simplify and speed up criminal cases in the Magistrates’ Courts

|   | BASELINE | Quarter 4<br>March 2008 | Quarter 1<br>June 2008 | Quarter 2<br>Sept 2008 | Quarter 3<br>Dec 2008 | Quarter 4<br>March 2009 | Rolling<br>Average | E&W Average<br>(Rolling average) |
|---|----------|-------------------------|------------------------|------------------------|-----------------------|-------------------------|--------------------|----------------------------------|
| <b>FIRST HEARING PERFORMANCE</b>  |          |                         |                        |                        |                       |                         |                    |                                  |
| Guilty Plea   | 63%      | 63.5%                   |                        |                        |                       |                         | 61.3%              | 51.3%                            |
| Not Guilty  | -        | 8.1%                    |                        |                        |                       |                         | 3.3%               | 13.4%                            |
| No Plea   | -        | 21.6%                   |                        |                        |                       |                         | 30.9%              | 30%                              |
| Committals  | -        | 6.8%                    |                        |                        |                       |                         | 4.5%               | 5.3%                             |
| Total Cases   | -        | 74 cases                |                        |                        |                       |                         | 269 cases          | 37,524 cases                     |
| <b>TARGET 1 - 60% OF FIRST HEARING ‘GUILTY PLEAS’ DISPOSED OF ON THE DAY</b>                    |          |                         |                        |                        |                       |                         |                    |                                  |
| DISPOSAL  | 51%      | 61.7% (47)              |                        |                        |                       |                         | 75.2%              | 68.8%                            |
| <b>TARGET 2 -70 % OF FIRST HEARINGS ‘NOT GUILTY’ and ‘NO PLEAS’ DISPOSED OF IN 2/3 HEARINGS</b> |          |                         |                        |                        |                       |                         |                    |                                  |
| 2 Hearings  | -        | -                       |                        |                        |                       |                         | 41.8%              | 29.4%                            |
| 3 Hearing   | -        | -                       |                        |                        |                       |                         | 60.4%              | 49.6%                            |
| <b>TARGET 3 – AVERAGE TIME FROM CHARGE TO COMPLETION (IN DAYS)</b>                              |          |                         |                        |                        |                       |                         |                    |                                  |
| Average time  |          | 62.3 days (69)          |                        |                        |                       |                         | 42.4 days          | 56.2 days                        |
| <b>SECONDARY TARGET - 80% OF TRIALS COMMENCED WITHIN 6 WEEKS OF FIRST HEARING</b>               |          |                         |                        |                        |                       |                         |                    |                                  |
| Trials  | -        | -                       |                        |                        |                       |                         | -                  | 26.8%                            |

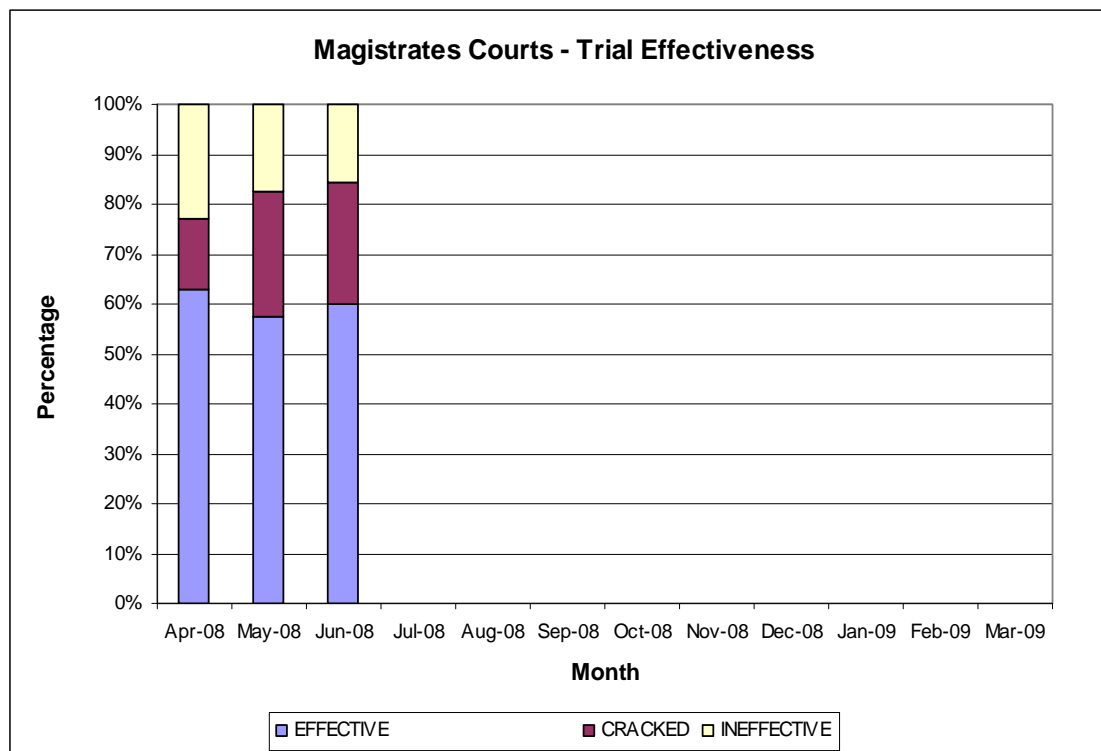
*The data provided is from the Time Intervals Survey (TIS). Data has been provided for adult charged cases only.*

### 1.11 - Magistrates Court - Effective, Ineffective & Cracked Trials

| No target - (supporting indicator) | Apr 08      | May 08        | Jun 08        | Jul 08 | Aug 08 | Sep 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | YTD           | E&W (May 08) |
|------------------------------------|-------------|---------------|---------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|--------------|
| Effective                          | 63%<br>(22) | 57.5%<br>(23) | 60%<br>(27)   |        |        |        |        |        |        |        |        |        | 60%<br>(72)   | 43%          |
| Cracked                            | 14%<br>(5)  | 25%<br>(10)   | 24.5%<br>(11) |        |        |        |        |        |        |        |        |        | 21.5%<br>(26) | 38%          |
| Ineffective                        | 23%<br>(8)  | 17.5%<br>(7)  | 15.5%<br>(7)  |        |        |        |        |        |        |        |        |        | 18.5%<br>(22) | 19%          |

Data taken from Magistrates' Court Cracked & Ineffective Trials Report & cross referenced with CPS.

- a) We have met our 2007/08 ineffective trial target in the Magistrates Court of 19% or less.
- b) Our ineffective trial rate, for the full financial year was 13%, (60 ineffective trials), our cracked trial rate was 28.5% (129 trials), and our effective trial rate was 58.5% (265 trials).
- c) In June there were 45 trials listed 27 were effective (60%) 11 cracked (24.5%) and 7 were ineffective (15.5%).
- d) 11 trials cracked: -
  - a) 9 due to acceptable late guilty pleas
  - b) 1 due to the defendant being bound over
  - c) 1 due to the prosecution ending the case (witness absent – witness ill on the day)
- e) 7 trials were ineffective: -
  - 1 due to the prosecution not being ready (remitted case)
  - 1 due to the defendant being absent (did not proceed in absence)
  - 2 due to the prosecution witness being absent
  - 1 due to the defence increasing time estimate
  - 1 due to Magistrate availability
  - 1 due to the case not being reached..
- f) **Warwickshire's performance in May placed us 17<sup>th</sup> out of 42 criminal justice areas.** Compared with our 'Most Similar Areas', Warwickshire's performance placed us 4<sup>th</sup>.

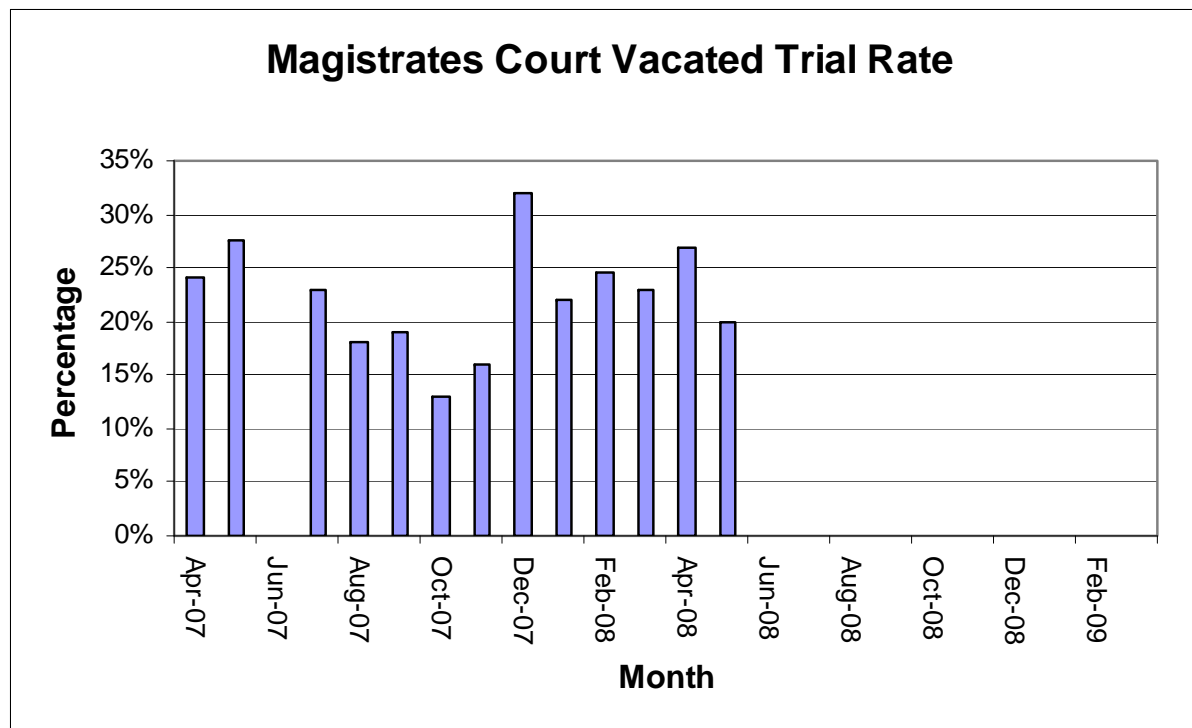


## 1.12 - Magistrates Court - Vacated Trials

|                          | Apr 08      | May 08      | Jun 08 | Jul 08 | Aug 08 | Sep 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 |
|--------------------------|-------------|-------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Warwickshire performance | 27%<br>(13) | 20%<br>(10) | (14)   |        |        |        |        |        |        |        |        |        |

Data taken from Magistrates' Court Vacated Trial Monitoring Sheet

- a) 14 trials were vacated in June 2008: -
- 7 (50%) due to the prosecution discontinuing the case prior to the trial date.
  - 1 (7%) due to the prosecution witness not being able to attend trial (police witness)
  - 3 (21%) due to the prosecution witness not being able to attend trial (other witness)
  - 2 (14%) due to the defendant being ill/unable to attend
  - 1 (7%) lack of court time (prosecution request increased time estimate)

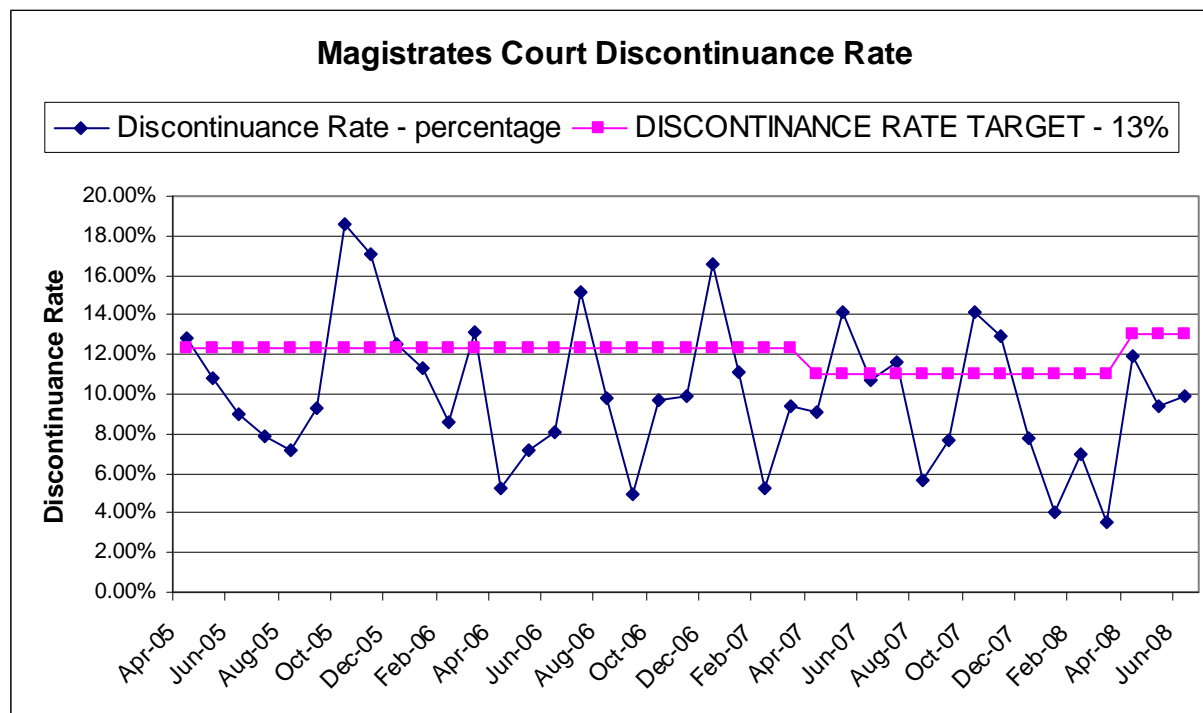


### 1.13 - Magistrates Court - Discontinuance Rate (Pre-charge decision cases only)

| Target 13% or less       | Apr 08         | May 08       | Jun 08       | Jul 08 | Aug 08 | Sep 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | YTD           |
|--------------------------|----------------|--------------|--------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|
| Warwickshire performance | 11.88%<br>(24) | 9.4%<br>(13) | 9.9%<br>(13) |        |        |        |        |        |        |        |        |        | 10.6%<br>(50) |
| E&W Performance          | 13.4%          | 12.7%        | 12.8%        |        |        |        |        |        |        |        |        |        |               |

Data taken from the National Area Benefits Realisation PCD Cases Report (extracted from CPS MIS)

- a) Our full year discontinuance rate in the Magistrates Court for 2007/08 was 9.47%; this bettered our target of 11% or less.
  - Our discontinuance rate target in the Magistrates Court has increased to 13% or less for the 2008/09 financial year.
  - The Magistrates Court discontinuance rate in June was 9.9% (13 cases), better than target. This relates to pre-charge decision cases only.
  - We are also meeting this target based on our year to date performance at 10.6%.
  - Our performance is better than the England and Wales national average at 12.8%.
- b) **Warwickshire's performance in June placed us 9<sup>th</sup> out of 42 criminal justice areas.**
- c) Compared with our 'Most Similar Areas', Warwickshire's performance placed us 3<sup>rd</sup> in the group; the top performer was West Mercia with 8.2%.

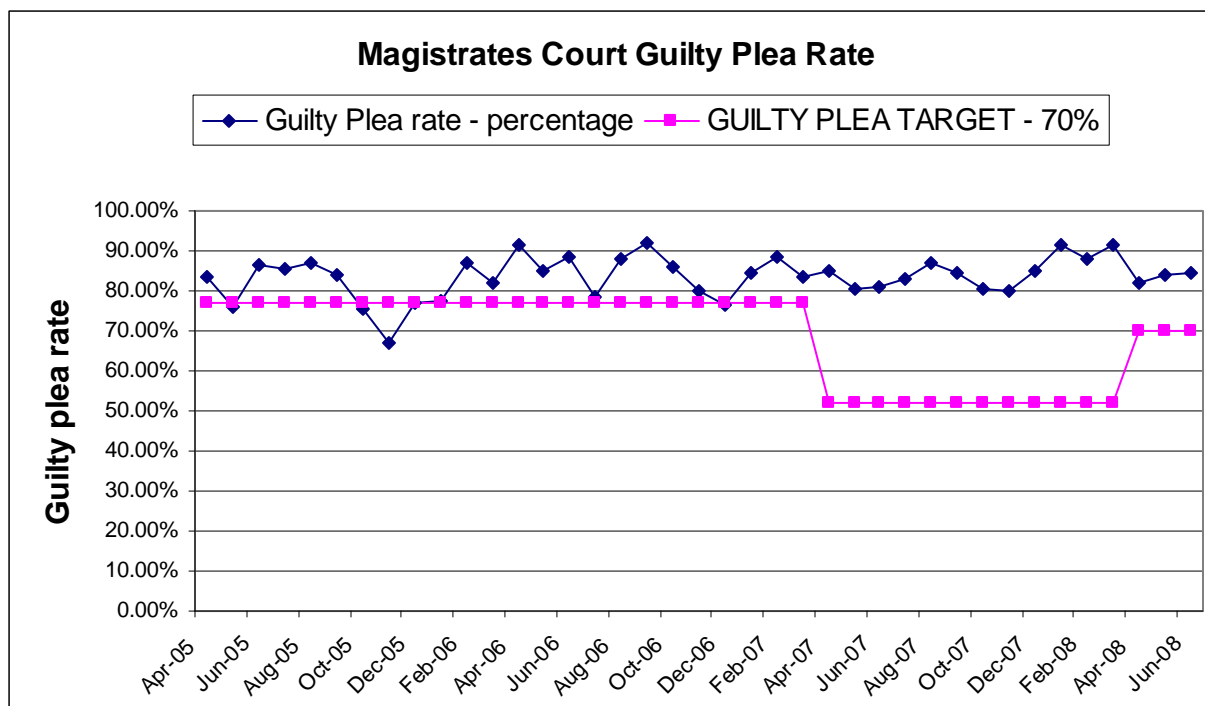


### 1.14 - Magistrates Court - Guilty Plea rate (Pre-charge decision cases only)

| Target 70% or more       | Apr 08          | May 08         | Jun 08         | Jul 08 | Aug 08 | Sep 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | YTD            |
|--------------------------|-----------------|----------------|----------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|----------------|
| Warwickshire performance | 82.18%<br>(166) | 84.1%<br>(116) | 84.7%<br>(111) |        |        |        |        |        |        |        |        |        | 83.4%<br>(393) |
| E&W Performance          | 73.7%           | 74.7%          | 74.9%          |        |        |        |        |        |        |        |        |        |                |

Data taken from the National Area Benefits Realisation PCD Cases Report (extracted from CPS MIS)

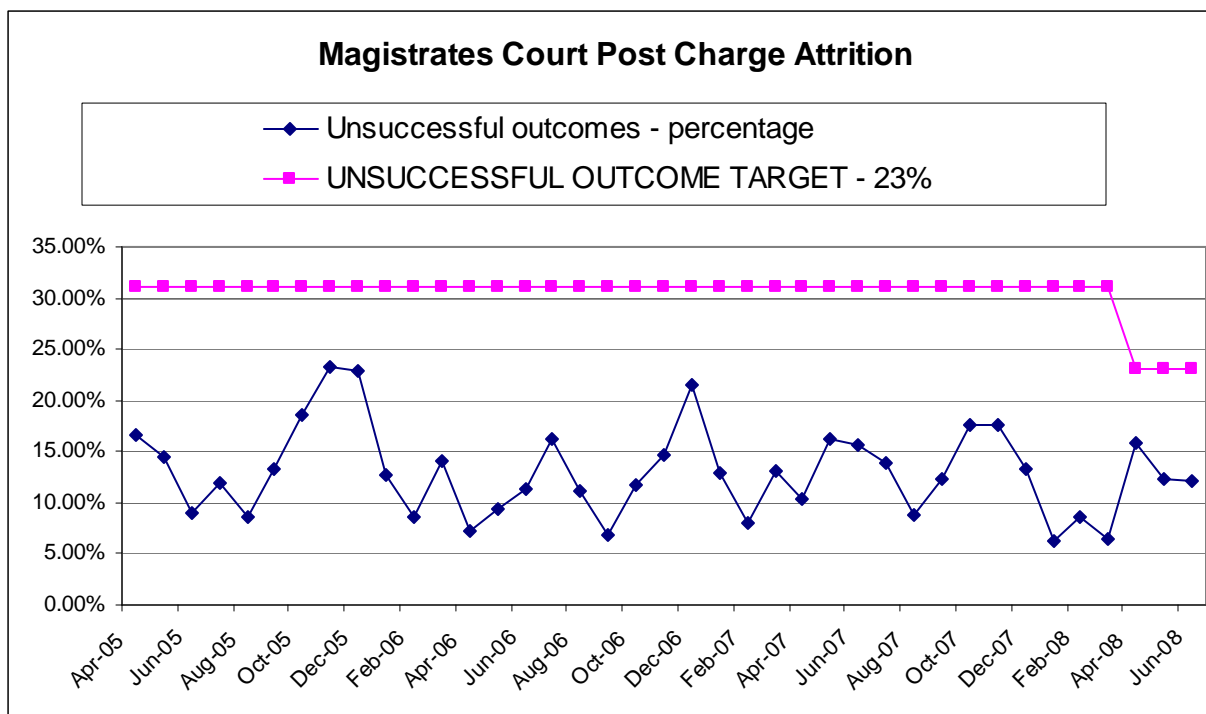
- a) Our full year guilty plea rate in the Magistrates Court for 2007/08 was 84.47%, bettering our target of 52% or more.
- Our guilty plea rate target in the Magistrates Court has increased to 70% or more for the 2008/09 financial year.
- The Magistrates Court guilty plea rate in June was 84.7% (111 cases), better than target. This relates to pre-charge decision cases only.
- We are also meeting this target based on our year to date performance at 83.4%.
- Our performance is better than the England and Wales national average at 74.9%.
- b) **Warwickshire's performance in May placed us 2<sup>nd</sup> out of 42 criminal justice areas.**
- c) Compared with our 'Most Similar Areas', Warwickshire's performance placed us top in the group, 2nd was West Mercia with 80.9%.



### 1.15 - Magistrates Court - Attrition Rate, Proportion of Unsuccessful Outcomes

| Target 23% or less       | Apr 08         | May 08        | Jun 08        | Jul 08 | Aug 08 | Sep 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | YTD           |
|--------------------------|----------------|---------------|---------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|
| Warwickshire performance | 15.84%<br>(32) | 12.3%<br>(17) | 12.2%<br>(16) |        |        |        |        |        |        |        |        |        | 13.8%<br>(65) |
| E&W Performance          | 19.4%          | 18.6%         | 18.7          |        |        |        |        |        |        |        |        |        |               |

- a) Our full year attrition rate in the Magistrates Court for 2007/08 was 12.5%, bettering our target of 31% or less.
  - Our attrition rate target in the Magistrates Court has reduced to 23% or less for the 2008/09 financial year.
  - The Magistrates Court attrition rate in June was 12.2% (16 cases), better than target. This relates to pre-charge decision cases only.
  - We are also meeting this target based on our year to date performance at 13.8%.
  - Our performance is better than the England and Wales national average at 18.7%.
- b) **Warwickshire's performance in June placed us 4<sup>th</sup> out of 42 criminal justice areas.**
- c) Compared with our 'Most Similar Areas', Warwickshire's performance placed us 2<sup>nd</sup> in the group; the top performer was West Mercia with 11.4%.



## JUSTICE FOR ALL PSA – Indicator 2

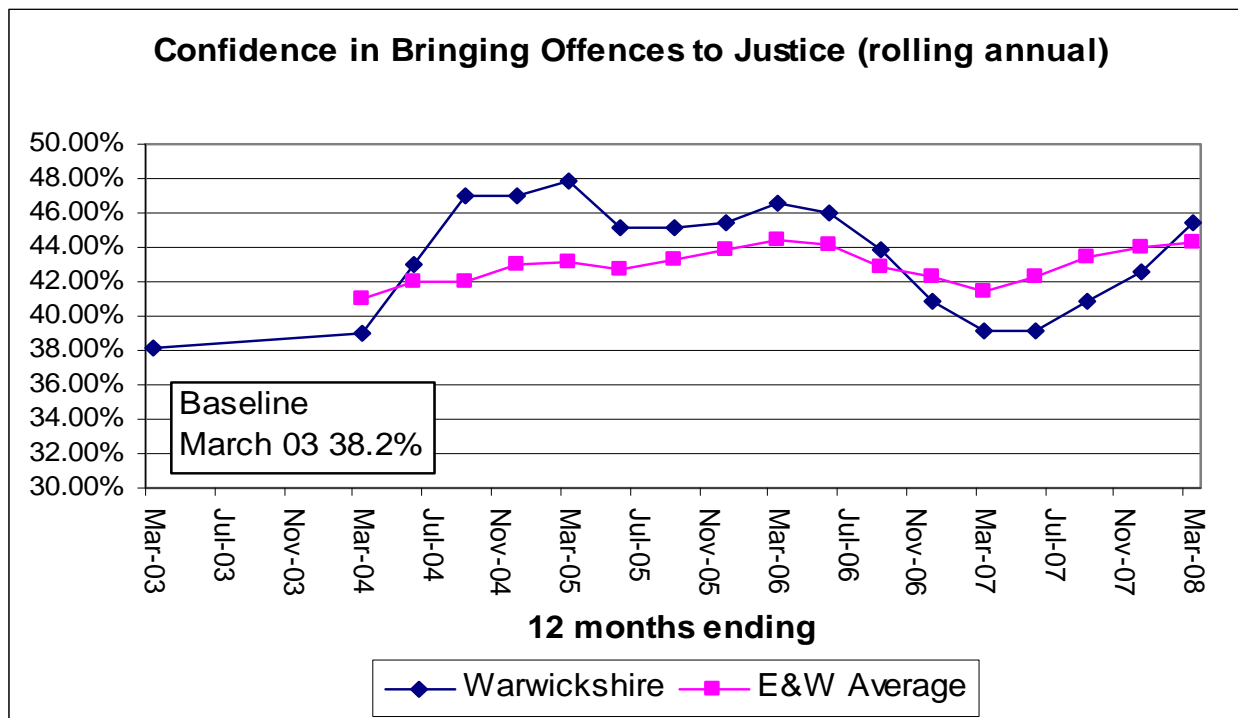
## Improving public confidence in the fairness and effectiveness of the CJS

### 2.1 British Crime Survey

| <u>2007/08 Targets: -</u><br>>48% target<br>54.8% - aspirational | Mar 03 | Mar 04 | Mar 05 | Mar 06 | Mar 07 | Jun 07 | Sept 07 | Dec 07 | Mar 08 |
|--|--------|--------|--------|--------|--------|--------|---------|--------|--------|
| Warwickshire performance   | 38.2%  | 39%    | 47.8%  | 46.5%  | 39.1%  | 39.1%  | 40.8%   | 42.6%  | 45.4%  |
| National performance   |        | 41%    | 43.2%  | 44.4%  | 41.4%  | 42.3%  | 43.5%   | 44%    | 44.3%  |

Data taken from the British Crime Survey (12 month rolling)

- Our 2007/08 Confidence target is >48%, our aspirational target a set by OCJR is 54.8%.
- Our performance for the 2007/08 financial year was 45.4.1%, this has shown an Improving trend throughout the financial year, although is below our 2007/08 target of 48%.
- The national average for the same period was 44.3%, meaning Warwickshire has outperformed the national average.



d) Warwickshire's performance for the 12 months ending December 2007 placed us 17<sup>th</sup> out of 42 criminal justice areas.

e) Compared with our 'Most Similar Areas', Warwickshire's performance placed us 5<sup>th</sup> in the group, Cheshire came top with 50.6%. Confidence figures across the Country range from 34.8% (Gwent) to 50.6% (Cheshire).

f) The table to the right compares the latest figure with the baseline (and not the previous quarter), as the target relates to an increase on the baseline.

|   | Year to March 2003 (%) | Year to March 2005 (%) | Year to March 2006 (%) | Year to March 2007 (%) | Year to March 2008 (%) | Nat. Average Year to March 2008 (%) |
|---|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------------------------|
| Respects the rights of and treats fairly people accused of committing a crime | 80.3                   | <b>83.8</b>            | <b>84.6</b> ↗          | <b>83.3</b>            | <b>84.0</b>            | 79.7↗                               |
| Effective in bringing people to justice                                       | 38.2                   | <b>47.8</b> ↗          | 46.5↗                  | 39.1%                  | 45.4↗                  | 44.3↗                               |
| Effective in reducing crime   | 29.4                   | 39.7↗                  | 37.9↗                  | 35.9↗                  | 40.2↗                  | 38.1↗                               |
| Deals with cases promptly and efficiently                                     | 35                     | 40.1                   | 42.5↗                  | 41.7↗                  | 42.6↗                  | 42.3↗                               |
| Meets the needs of victims  | 26.2                   | 36.6↗                  | 35.1↗                  | 32.3↗                  | 36.8↗                  | 36.0↗                               |
| Effective in dealing with young people accused of crime                       | 20.2                   | 26.5↗                  | <b>24.5</b>            | 22.4                   | 24.8                   | 24.7↗                               |
| Meets the needs of witnesses (October to March 2004 BASELINE)                 | 63.4                   | 67.6                   | 69.6                   | 70.3                   | <b>72.1</b> ↗          | 68.5↗                               |

↗ Statistically Significant Increase compared to Year to March 2003:  
 ↘ Statistically Significant Decrease compared to Year to March 2003:  
 ↕ Statistically Significant Difference from the National Average:

↗  
 ↘  
 Figure in bold

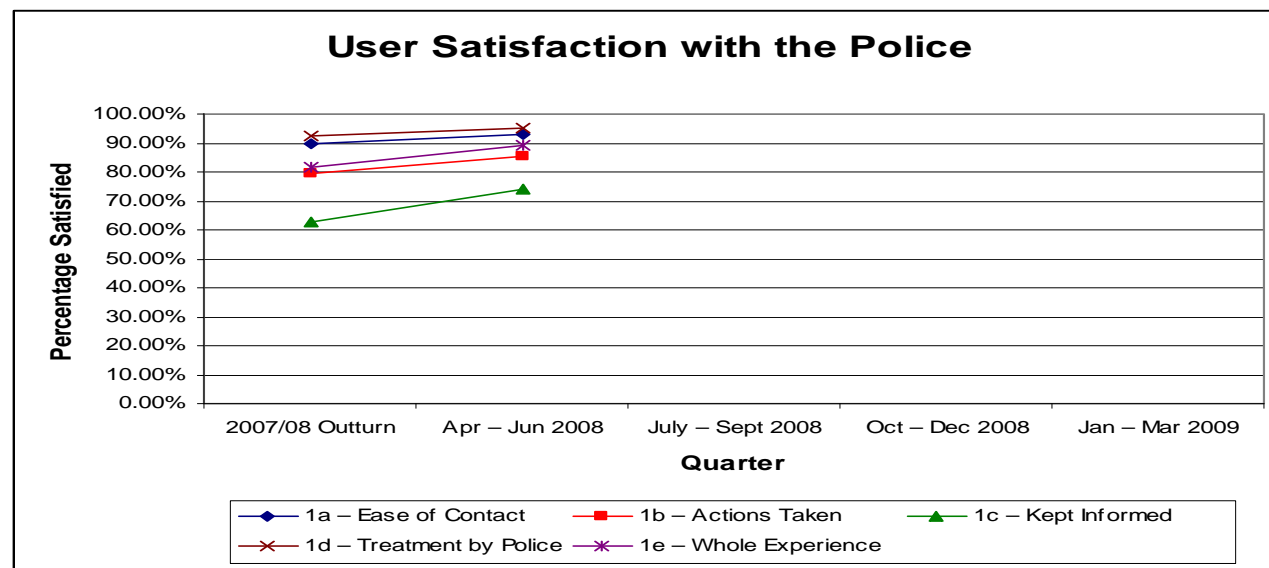
## JUSTICE FOR ALL PSA – Indicator 3

## Improving victim satisfaction with the Police; and victim and witness satisfaction with the CJS

### 3.1 Victim Satisfaction with the Police

| <i>Whole Experience<br/>Target 2% improvement<br/>on 2007/08 outturn @<br/>81.6%</i> | FULL YEAR<br>2007/08<br>OUTTURN | Quarter 1<br>Apr – Jun 2008 | Quarter 2<br>July – Sept 2008 | Quarter 3<br>Oct – Dec 2008 | Quarter 4<br>Jan – Mar 2009 | FULL YEAR<br>2008/09 | MSF Average<br>(latest quarter) |
|--|---------------------------------|-----------------------------|-------------------------------|-----------------------------|-----------------------------|----------------------|---------------------------------|
| 1a – Ease of Contact   | 89.9% (1,130)                   | 92.9%                       |                               |                             |                             |                      |                                 |
| 1b – Actions Taken   | 79.3% (1,718)                   | 85.2%                       |                               |                             |                             |                      |                                 |
| 1c – Kept Informed   | 62.9% (1,362)                   | 73.8%                       |                               |                             |                             |                      |                                 |
| 1d – Treatment by Police   | 92.3% (2,020)                   | 95.3%                       |                               |                             |                             |                      |                                 |
| 1e – Whole Experience  | 81.6% (1,795)                   | 89.0%                       |                               |                             |                             |                      |                                 |

Data taken from the Police Force User Satisfaction Survey (quarterly)- includes crime & RTC victims, excludes racist incidents & ASB measured separately



### 3.2 Victim Satisfaction with the Criminal Justice System

| <i>Percentage of respondents 'completely, very or fairly satisfied'</i>                   | Quarter 1<br>Apr – Jun 2008 | Quarter 2<br>July – Sept 2008 | Quarter 3<br>Oct – Dec 2008 | Quarter 4<br>Jan – Mar 2009 | FULL YEAR<br>2008/09 |  |
|---|-----------------------------|-------------------------------|-----------------------------|-----------------------------|----------------------|--|
| Percentage of victims & witnesses in WAVES survey satisfied with overall contact with CJS |                             |                               |                             |                             |                      |  |

*Data taken from WAVES*

The key stages of the criminal justice process on which this target focuses are around the following: -

- Stop & Search
- Charging Decisions
- Prosecution of race Hate Crime
- Bail
- Breaches of Order
- Outcomes in disposals for young BME people
- Sentencing
- Quality of life in prisons
- Victim/Witness satisfaction
- Employment, Retention & Progression

The indicators have been agreed by the National Criminal Justice Board

Data not yet  
available

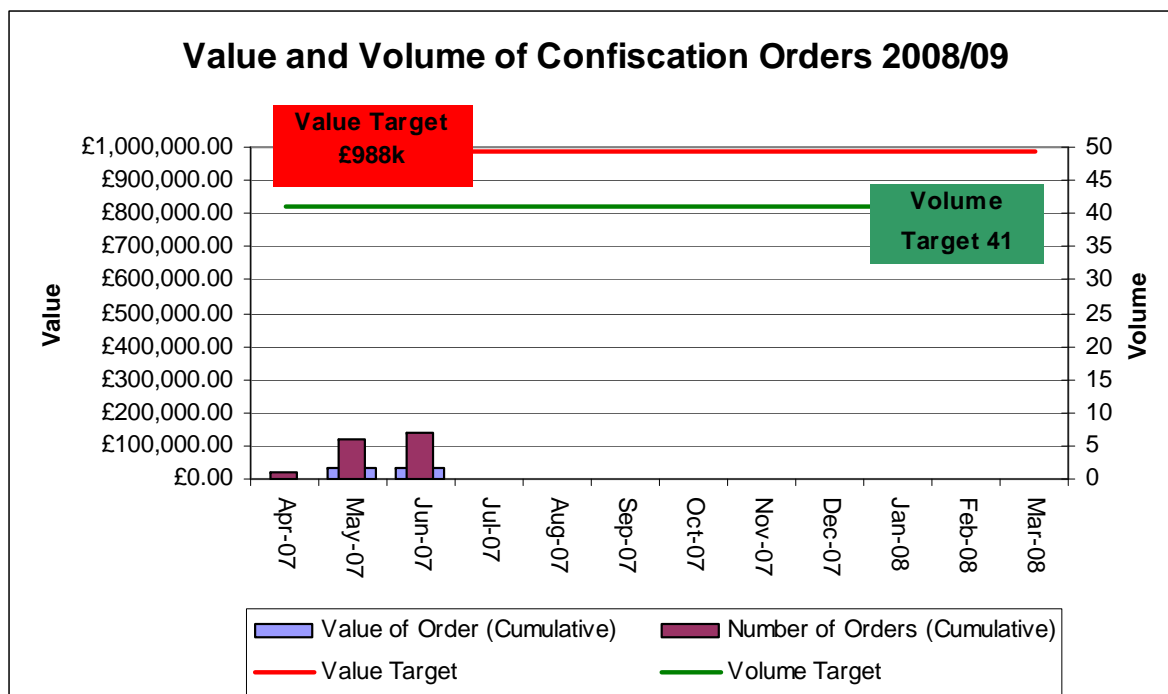
**5.1 Confiscation Order – Volume and Value**

To secure 41 confiscation orders to a value of at least £988,000

|                          | Apr 08          | May 08               | Jun 08            | Jul 08 | Aug 08 | Sep 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | YTD                      |
|--------------------------|-----------------|----------------------|-------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------------------------|
| Warwickshire performance | £1<br>(1 order) | £34,262<br>(5 order) | £905<br>(1 order) |        |        |        |        |        |        |        |        |        | £35,168.20<br>(7 orders) |

Data taken from JARD

- a) In 2007/08, we met the volume element of our confiscation order target. We secured 34 confiscation orders against a target of also 34.
- b) However, we did not meet the value element of this target. We secured confiscation orders to the value of £449,039.91, against a target of £755,000.
- c) In 2008/09 we have a target to secure 41 confiscation orders to the value of £988,000. We need to be securing 3.4 orders to the value of £82K per month to be on trajectory.
- d) In May we secured 5 confiscation orders to the value of £34,262.20
- e) As at the end of June our year to date performance was 7 orders to the value of £35,168.20. Not currently on trajectory to meet the value or volume element of the target.



## 5.2 Confiscation Order – Restraint and Enforcement

| To collect £750,000 from confiscation order enforcement |        |        |         |        |        |        |        |        |        |        | Data taken from the HMCS One Performance Truth (OPT) |        |                 |
|---|--------|--------|---------|--------|--------|--------|--------|--------|--------|--------|--|--------|-----------------|
| Collection Rate to Date                                 | Apr 08 | May 08 | Jun 08  | Jul 08 | Aug 08 | Sep 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09   | Mar 09 | FYTD % achieved |
| Warwickshire  | £8,650 | £9,872 | £12,256 |        |        |        |        |        |        |        |  |        | 7%              |

- a) In 2007/08 we had a target to secure 6 restraint orders, we achieved 4 coming in slightly under target
- b) In 2008/09 we have a target to secure 7-restraint order, we have achieved 1 so far this year.
- c) **Enforcement of Confiscation Orders** – In 2007/08 Warwickshire’s asset recovery target was to collect £250,000 from confiscation order enforcement.
- d) Warwickshire met this target collecting £313,539.25, 125% against target.
- e) In 2008/09 Warwickshire’s asset recovery target is to collect £750,000 from confiscation order enforcement.
- f) So far this financial year Warwickshire has collected £12,255.86, 7% of our financial year to date percentage achieved.
- g) Warwickshire currently has an active outstanding balance of £1,032,528, this is broken down as follows: -
  - HMCS - £186,602 (13 cases)
  - RCPO AFD – 107,001 (2 cases)
  - CPS OCD – £351,664 (2 cases)
  - CPS Branch - £104,221 (9 cases)
  - Other - £283,039 (3 cases)

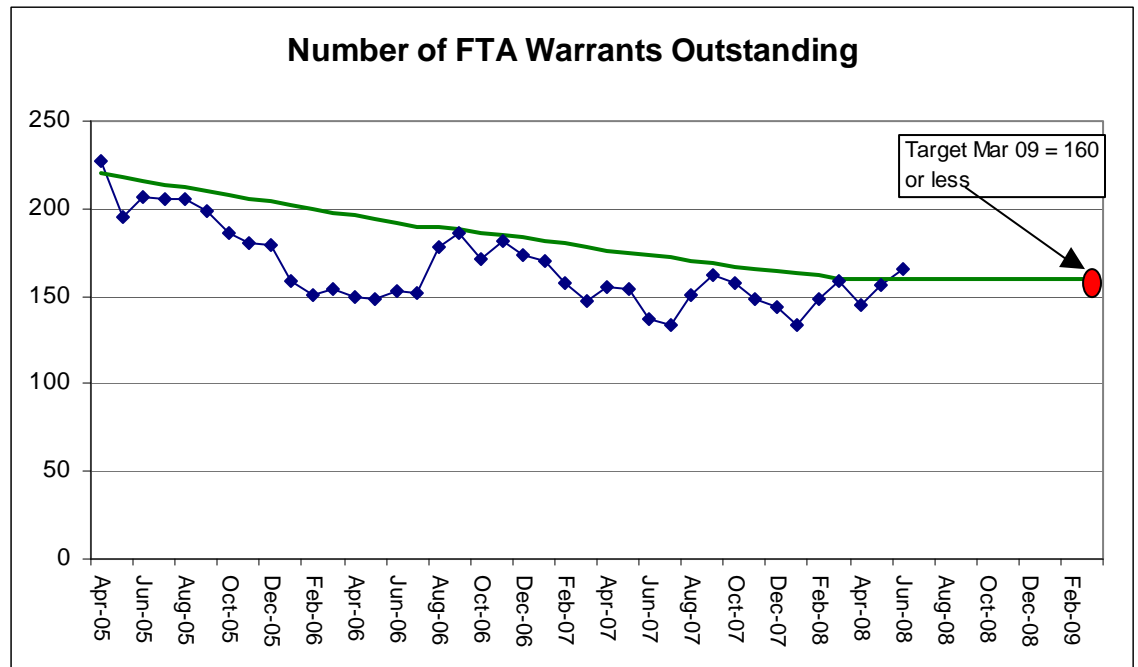


**6.1 Fail to Appear Warrants – reducing the number of warrants outstanding**

| FTA Warrants   | Apr 08     | May 08     | Jun 08 | Jul 08 | Aug 08 | Sep 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | YTD |
|--|------------|------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----|
| <b>Number of outstanding unexecuted warrants</b> – Baseline 31/3/05 220 FTA warrants outstanding. Target at 31/03/09 160 FTA warrants outstanding (38% reduction on baseline). Stock flow ratio equating to 2.0. |            |            |        |        |        |        |        |        |        |        |        |        |     |
| Category A   | 41         | 33         | 32     |        |        |        |        |        |        |        |        |        | 32  |
| Category B   | 77         | 88         | 98     |        |        |        |        |        |        |        |        |        | 98  |
| Category C   | 27         | 35         | 36     |        |        |        |        |        |        |        |        |        | 36  |
| <b>TOTAL</b>   | <b>145</b> | <b>156</b> | 166    |        |        |        |        |        |        |        |        |        | 166 |

Data taken from the GDC25c Data submission workbook (extracted from the warrant management system)

- a) We met our 2007/08 target to reduce our outstanding FTA warrants to 160 outstanding. As at 31<sup>st</sup> March 2008, we had 159 FTA warrants outstanding, representing a 28% reduction on our baseline.
- b) Our target as at 31<sup>st</sup> March 2009 remains at 160 FTA warrants outstanding, equating to a stock flow of 2.0 or less.
- c) At the end of June 2008 there were 166 FTA warrants outstanding, of which 26 (16%) have been sent outside of the area for execution. This is slightly above target and represents a declining trend.
- d) Our stock/flow ratio is currently 2.2 (this is calculated by dividing the number of outstanding warrants by the average number of warrants issued (over the previous three months). Nationally they are looking to achieve a stock/flow ratio of 2 by March 2009.

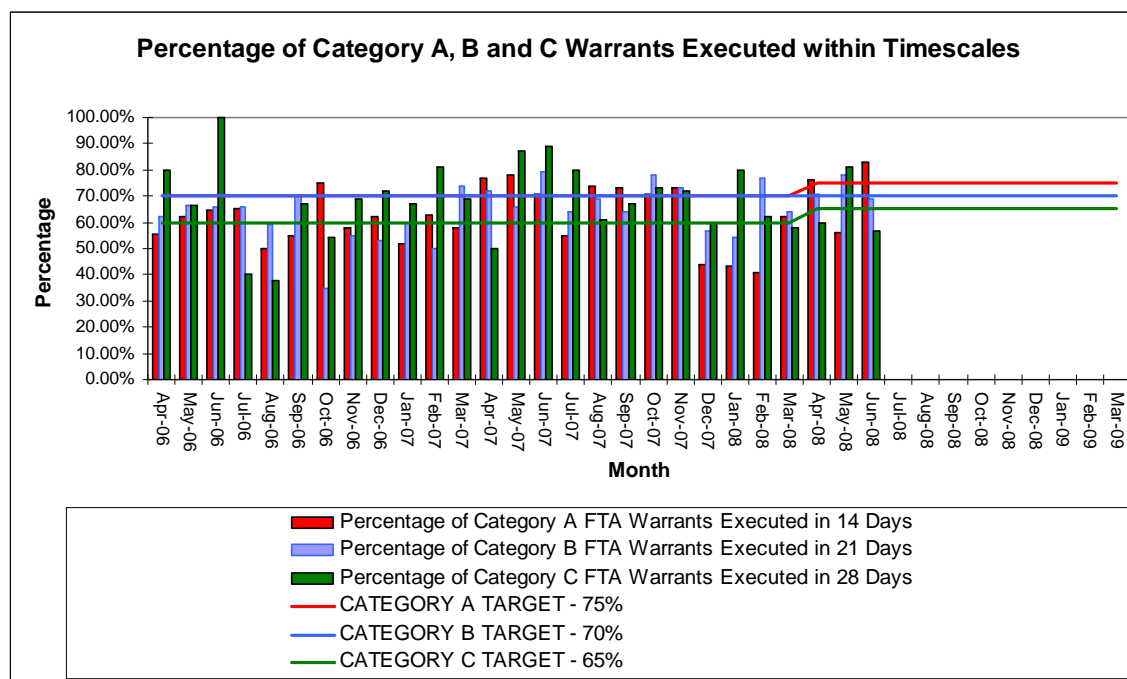


## 6.2 Fail to Appear Warrants – timeliness of execution

| FTA Warrants   | Apr 08 | May 08 | Jun 08 | Jul 08 | Aug 08 | Sep 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | YTD Average |
|--|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------------|
| % of category A warrants executed within 14 days (TARGET 75%), % of category B warrants executed within 21 days (TARGET 70%), % of category C warrants executed within 28 days – (TARGET 65%). <i>The figures in the brackets below show the number of warrants executed in each category.</i> |        |        |        |        |        |        |        |        |        |        |        |        |             |
| <b>Category A</b>  | 76%    | 56%    | 83%    |        |        |        |        |        |        |        |        |        | 72%         |
| Warwickshire   | (13)   | (5)    | (5)    |        |        |        |        |        |        |        |        |        |             |
| <b>Category B</b>  | 71%    | 78%    | 69%    |        |        |        |        |        |        |        |        |        | 73%         |
| Warwickshire   | (27)   | (36)   | (38)   |        |        |        |        |        |        |        |        |        |             |
| <b>Category C</b>  | 60%    | 81%    | 57%    |        |        |        |        |        |        |        |        |        | 67%         |
| Warwickshire   | (6)    | (17)   | (12)   |        |        |        |        |        |        |        |        |        |             |

- a) **Percentage of category A, B & C warrants executed within 14, 21 and 28 days respectively.**
- b) In 2007/08 we failed to meet our target to execute 70% of category A & B warrants within 14 and 21 days – our full year performance was 66% and 68% respectively. We met our target to execute 60% of category C warrants within 28 days coming in at 69% for the full year.
- c) In June, we met our category A target, coming in just under target for category B & C. we are meeting all three targets based on our year to date performance.
- d) There is a one off meeting scheduled in September to review the FTA Protocol and consider other areas for further improving performance Countywide.

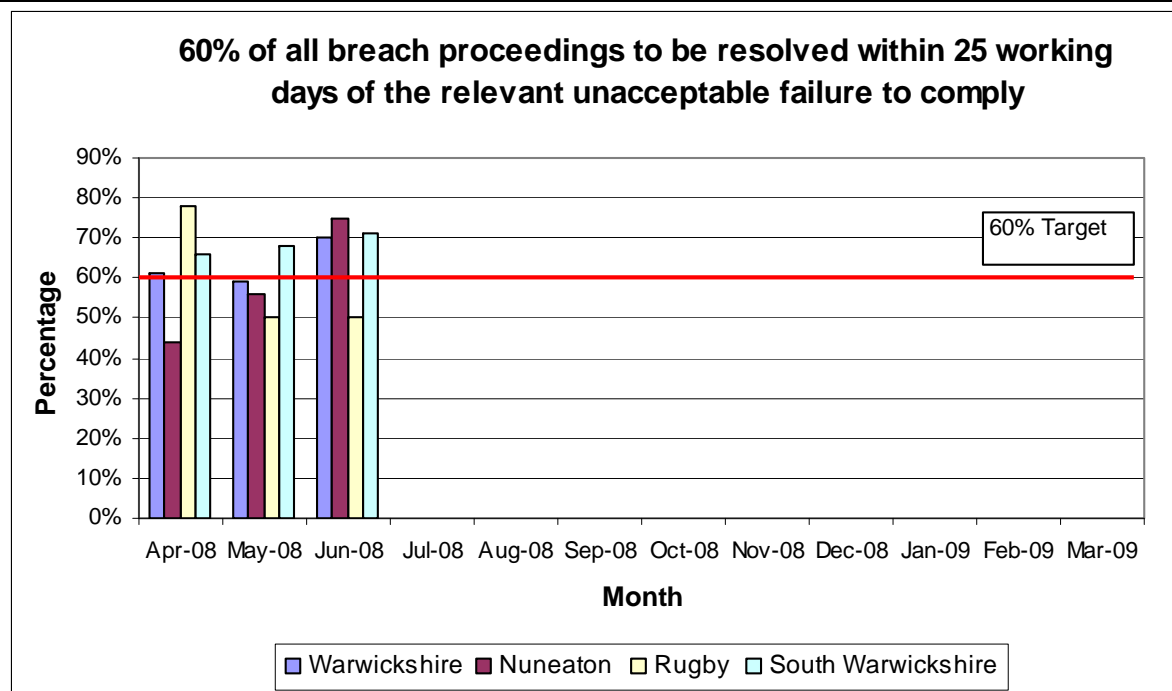
| <u>(Jun 08)</u> | Leamington | Nuneaton | Rugby |
|-----------------|------------|----------|-------|
| Cat A           | 100%       | 100%     | 67%   |
| Cat B           | 69%        | 69%      | 75%   |
| Cat C           | 60%        | 50%      | 100%  |



### 6.3 Community Penalties - 60% of all breach proceedings to be resolved within 25 working days of the second failure

| Data taken from COMET MI Report | Apr 08 | May 08 | Jun 08 | Jul 08 | Aug 08 | Sept 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | YTD (08/09) |
|---------------------------------|--------|--------|--------|--------|--------|---------|--------|--------|--------|--------|--------|--------|-------------|
| Warwickshire                    | 61%    | 59%    | 71%    |        |        |         |        |        |        |        |        |        | 63%         |
| Nuneaton                        | 44%    | 56%    | 75%    |        |        |         |        |        |        |        |        |        | 61%         |
| Rugby                           | 78%    | 50%    | 50%    |        |        |         |        |        |        |        |        |        | 61%         |
| South Warwickshire              | 66%    | 68%    | 71%    |        |        |         |        |        |        |        |        |        | 68%         |

- a) Warwickshire missed this target for the 2007/08 financial year, 53% of breach proceedings were resolved within 25 days.
- b) Warwickshire's performance in June was 71%; this is an improving trend and above our target of 60%.
- c) **Nuneaton** - 75% of cases were resolved within 25 days. The defendant did not attend 31% of first hearings during this period, we are continuing to see an improvement in this area. 65% of cases were also resolved at first hearing.
- d) **Rugby** – performance remains down at Rugby at 50%. The defendant failed to attend 64% of first hearings which appears to be the main contributory factor. Only 38% of cases were dealt with at first hearing. This is a real decline in performance.
- e) **South Warwickshire** – 71% of cases were resolved within 25 days, a further improvement. The defendant did not attend 47% of first hearings. However, 61% of cases were dealt with at first hearing.
- f) **Warwickshire's performance in May placed us 25<sup>th</sup> out of 42 criminal justice areas.** Compared with our 'Most Similar Areas', Warwickshire's performance placed us 4<sup>th</sup> in the group; the top performer was North Yorkshire with 71%.



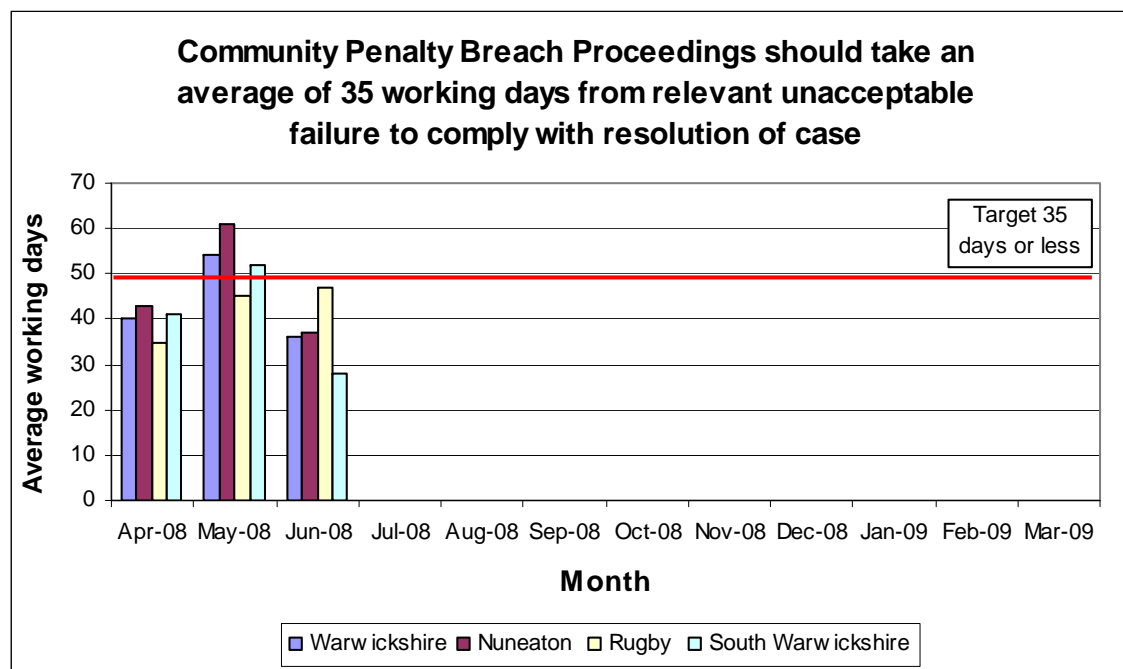
The England & Wales National average for the rolling quarter ending June 2008 was 62%.

### 6.4 Community Penalties - Community Penalty Breach Proceedings should take an average of 35 working days from second unacceptable failure to comply to resolution of the case

|                    | Apr 08 | May 08 | Jun 08 | Jul 08 | Aug 08 | Sept 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | YTD (08/09) |
|--------------------|--------|--------|--------|--------|--------|---------|--------|--------|--------|--------|--------|--------|-------------|
| Warwickshire       | 40     | 54     | 36     |        |        |         |        |        |        |        |        |        | 43          |
| Nuneaton           | 43     | 61     | 37     |        |        |         |        |        |        |        |        |        | 45          |
| Rugby              | 35     | 45     | 47     |        |        |         |        |        |        |        |        |        | 42          |
| South Warwickshire | 41     | 52     | 28     |        |        |         |        |        |        |        |        |        | 40          |

Data taken from COMET MI Report

- a) We missed this target for the 2007/08 financial year. Our average days from second unacceptable failure to comply to resolution of the case was 46 days against a target of 35 days or less.
- b) Our current average-days for the month of June was 37 days, this represents a marked improvement on recent months performance and is only just above our 35 day target.
- c) Of those resolved in June, 70% were dealt with within 25 days, a further 6% between 26 and 35 days, 9% between 36 and 50 days, the final 12% were dealt with in 51 days or more. (1 case = 0.9%).
- d) There are currently 79 outstanding breach matters outstanding that are older than 35 working days, this represents 48% of our unresolved caseload.
- d) **Warwickshire's performance in May placed us 35<sup>th</sup> out of 42 criminal justice areas.**
- e) Compared with our 'Most Similar Areas', Warwickshire's performance placed us 6<sup>th</sup> in the group; the top performer was Cheshire at 25 days.



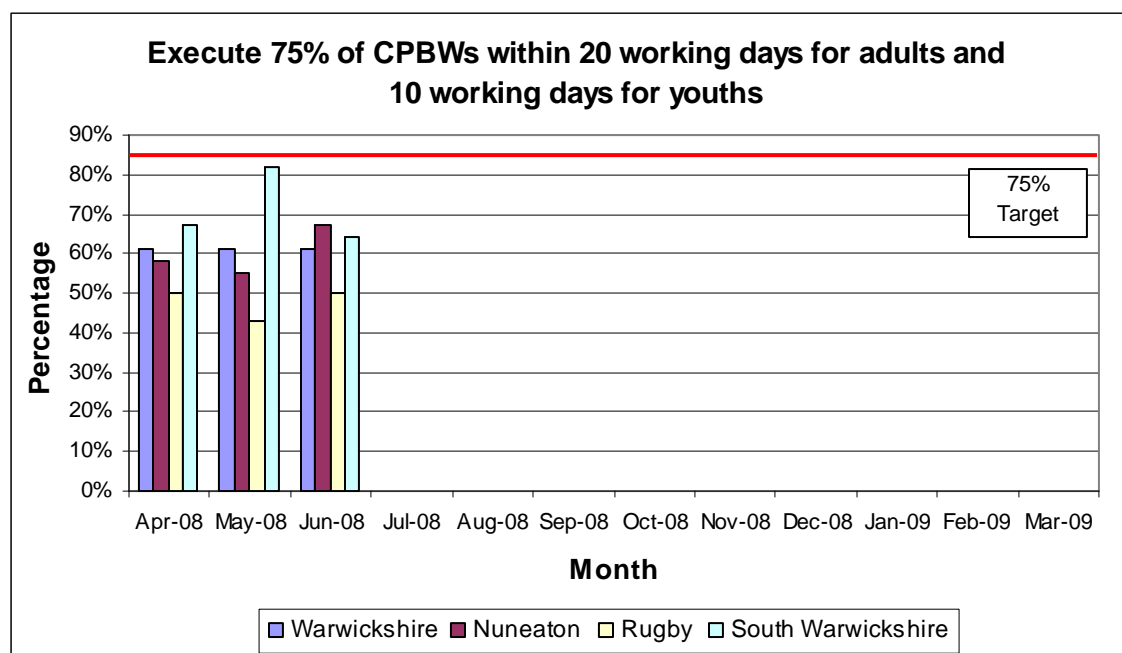
The England & Wales National average for the rolling quarter ending June 2008 was 38 days.

## 6.5 Community Penalties – Execute 75% of CPBWs within 20 working days for adults and 10 working days for youths

|              | Apr 08 | May 08 | Jun 08 | Jul 08 | Aug 08 | Sept 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | YTD (08/09) |
|--------------|--------|--------|--------|--------|--------|---------|--------|--------|--------|--------|--------|--------|-------------|
| Warwickshire | 61%    | 61%    | 61%    |        |        |         |        |        |        |        |        |        | 62%         |
| Nuneaton     | 58%    | 55%    | 67%    |        |        |         |        |        |        |        |        |        | 60%         |
| Rugby        | 50%    | 43%    | 50%    |        |        |         |        |        |        |        |        |        | 48%         |
| Leamington   | 67%    | 82%    | 64%    |        |        |         |        |        |        |        |        |        | 72%         |

Data taken from COMET MI Report

- We failed to meet this target for the 2007/08 financial year, overall for the year we executed 61% of community penalty breach warrants with 20 working days for adults and 10 working days for youths, this was against a target of 75%
- Our performance in June was 61%; we have seen consistent performance in this area, albeit below target.
- Nuneaton** - 67% of warrants were executed within target. (8 out of the 12 executed were within target).
- Rugby** - 50% of warrants were executed within target. (4 out of the 8 executed were within target).
- Leamington** – 64% of warrants were executed within target. (7 out of the 11 executed were within target).
- Warwickshire's performance in May placed us 32<sup>nd</sup> out of 42 criminal justice areas.**
- Compared with our 'Most Similar Areas', Warwickshire's performance placed us 4<sup>th</sup> in the group; the top performer was Devon & Cornwall with 83%.



The England & Wales National average for the rolling quarter ending June 2008 was 68%

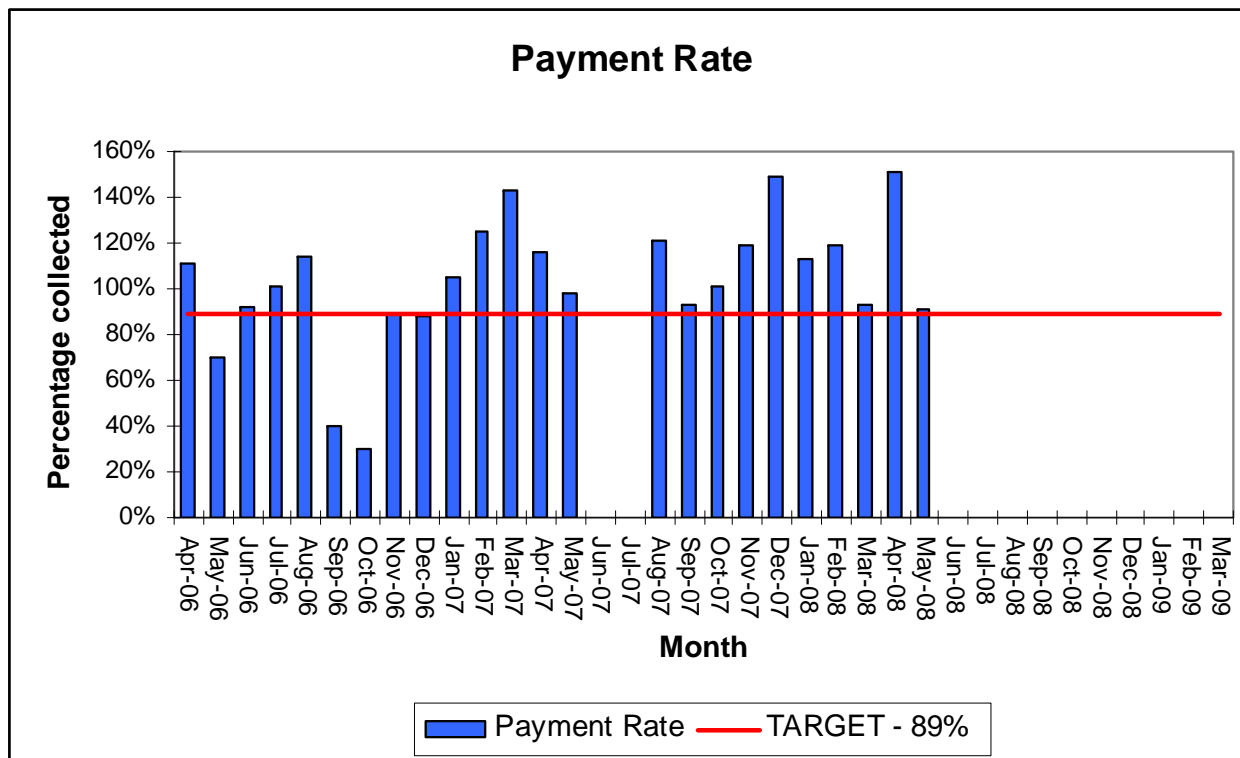
| IN MONTH OF ISSUE – Percentage of Community penalty breach warrants within 20 working days for adults and 10 working days for youths |        |        |        |        |        |        |        |        |        |        |        |        |                     |
|--|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------------|
|  | Apr 08 | May 08 | Jun 08 | Jul 08 | Aug 08 | Sep 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | Data taken from WMS |
| Adult  | 62%    | 79%    | 71%    |        |        |        |        |        |        |        |        |        |                     |
| Youths   | 33%    | 50%    | 100%   |        |        |        |        |        |        |        |        |        |                     |

## 6.6 Enforcement of Financial Penalties – Payment Rate

| Target 89% or more       | Apr 08 | May 08 | Jun 08 | Jul 08 | Aug 08 | Sep 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | YTD Average |
|--------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------------|
| Warwickshire performance | 151%   | 91%    |        |        |        |        |        |        |        |        |        |        | 116%        |

Data taken from the Magistrates Court DAR Return

- We have met our 2007/08 fine enforcement target of 89%, our full year performance was 146%.
- We have met this target consistently this financial year.
- Our fine enforcement target for 2008/09 remains at 89%.
- Our fine enforcement rate in May was 91%.
- Our year to date fine enforcement rate is 116%, on target.
- Warwickshire's performance in May placed us 28<sup>th</sup> out of 42 criminal justice areas.**
- Compared with our 'Most Similar Areas', Warwickshire's performance placed us 4<sup>th</sup> in the group; the top performer was Devon and Cornwall with a payment rate of 145%.



## 6.7 - Licence Recall

### Standard Recall

- The Probation Service completes the revocation request; 24 hours of the decision to recall in 90% of cases
- The Post Release Section issues the revocation notice to the Police); Within 24 hours (or rejects the request in 90% of cases
- The Police arrest the offender within 96 hours in 75% of cases
- **END-TO-END TARGET 144 hours in 75% of cases**

### Emergency Recall

- The Probation Service initiates recall within; 24 hours in 90% of cases
- The Post Release Section processes the recall; Within two hours in 100% of cases
- The Police arrest the offender within 48 hours in 75% of cases.
- **END-TO-END TARGET 74 hours in 75% of cases**

|                        | Apr 08 | May 08 | Jun 08 | Jul 08 | Aug 08 | Sep 08 | Oct 08 | Nov 08 | Dec 08 | Jan 09 | Feb 09 | Mar 09 | YTD Average |
|------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------------|
| <b>STANDARD</b>        |        |        |        |        |        |        |        |        |        |        |        |        |             |
| No of recalls          | 5      | 10     |        |        |        |        |        |        |        |        |        |        | 15          |
| Probation in target    | 80%    | 80%    |        |        |        |        |        |        |        |        |        |        | 80%         |
| Post Release in target | 100%   | 90%    |        |        |        |        |        |        |        |        |        |        | 93%         |
| Police in target       | 40%    | 50%    |        |        |        |        |        |        |        |        |        |        | 47%         |
| End-to-end in target   | 60%    | 60%    |        |        |        |        |        |        |        |        |        |        | 60%         |
| <b>EMERGENCY</b>       |        |        |        |        |        |        |        |        |        |        |        |        |             |
| No of recalls          | 4      | 2      |        |        |        |        |        |        |        |        |        |        | 6           |
| Probation in target    | 50%    | 100%   |        |        |        |        |        |        |        |        |        |        | 67%         |
| Post Release in target | 100%   | 100%   |        |        |        |        |        |        |        |        |        |        | 100%        |
| Police in target       | 75%    | 0%     |        |        |        |        |        |        |        |        |        |        | 50%         |
| End-to-end in target   | 75%    | 0%     |        |        |        |        |        |        |        |        |        |        | 50%         |

# JUSTICE FOR ALL PSA – Indicator 7

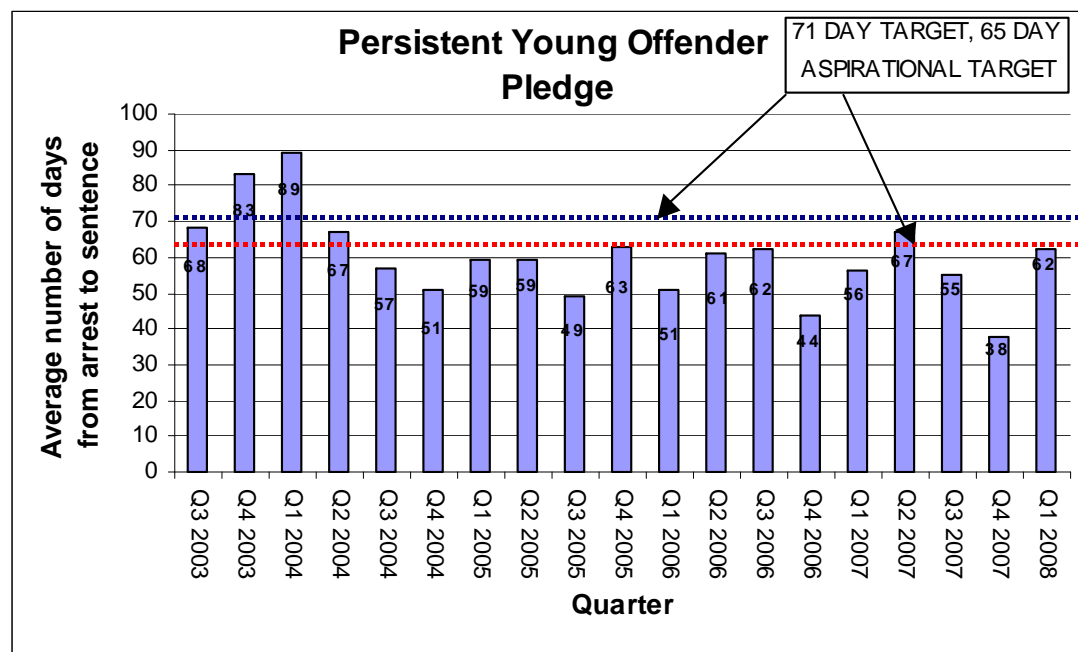
# Young People

## 7.1 – PYO Pledge

| Target 71 days, stretch 65 days or less | Jan 08 | Feb 08 | Mar 08 | Apr 08 | May 08    | Jun 08 | Jul 08 | Aug 08 | Sep 08 | Oct 08 | Nov 08 | Dec 08 | 12 month rolling performance (Mar 08) |
|---|--------|--------|--------|--------|-----------|--------|--------|--------|--------|--------|--------|--------|---------------------------------------|
| Warwickshire performance                | 90     | 30     | 74     | 30     | 21 (prov) |        |        |        |        |        |        |        | 57                                    |
| E&W performance                         | 62     | 62     | 56     | 57     |           |        |        |        |        |        |        |        | 63                                    |

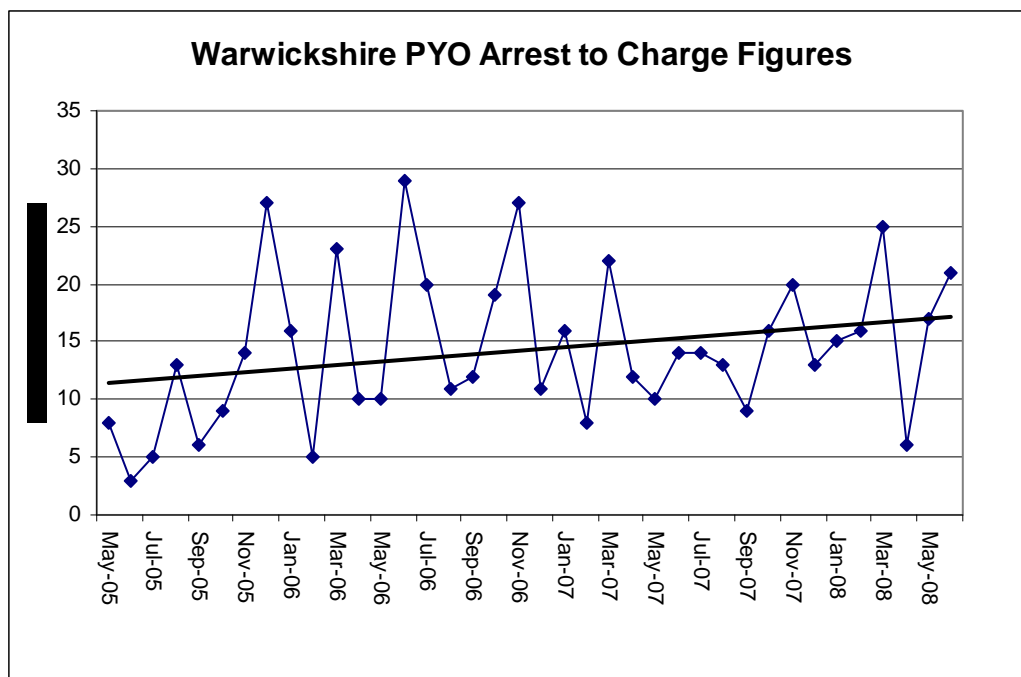
Data taken from PNC Report from the Youth Justice Board

- a) **Warwickshire’s performance for the 2007 calendar year was 55 days, placing us 5<sup>th</sup> out of 42 criminal justice areas.**
- b) From January 2007, we are looking to meet the PYO stretch target of 65 days or less. We met this stretch target during the 1<sup>st</sup> quarter of 2008 (Jan - Mar). The average days for this quarter from arrest to sentence were 62 days. This figure was based on 48 cases being finalised. This was against a national average of 60 days for the same period. Warwickshire’s performance was placed 14<sup>th</sup> out of 42 criminal justice areas.
- c) In April 2008, our average period from arrest to sentence was 21 days, coming in on target. This figure was based on 19 cases being finalised, there were no Crown Court matters finalised in April. Our performance was against a national average of 57 days for the same period.
- d) Provisional PNC data for May is indicating 21 days.
- e) In April, 68% were dealt with in less than 35 days, 21%



between 35 – 71 days (75% of our caseload being dealt with within 71 days), the remaining 11% were dealt with between 101 – 150 days.

- f) Our 12 months rolling performance at the end of March placed us 10<sup>th</sup> in E&W, 3<sup>rd</sup> compared with our MSA. Cheshire was top with 44 days, compared to our 57 days.
- g) Based on indicative performance data from the **YJB Casetracker report** our arrest to sentence average for the month of May and June 2008 was 34 and 48 days respectively, this was based on 22 and 23 PYO's being finalised. This performance is better than the Magistrates' Court target of 60 days.
- h) **Crown Court** – There were no cases finalised in June.
- i) In June 57% of cases were dealt with in less than 35 days, a further 17% were dealt with between 36 and 71 days, (74% being dealt with within the 71 day target). 17% were dealt with between 72 and 100 days, the final 9% being dealt with between 101 – 200 days. This is better than the suggested completed caseload breakdown (outlined across the page).
- j) Warwickshire had 11 live PYO proceedings in the Magistrates' Courts in June - 2 exceeding the recommend arrest – now performance of 60 days.
- k) Our average arrest to now performance in June was 26 days, better than the recommended performance of 60 days; and demonstrates an improvement compared to recent months performance.
- l) Our arrest to charge performance in June was 21 days. Our 3 and 12 month rolling performance is 15 days for both. Arrest to charge average in June was broken down across the county as follows: -Leamington 6 days; Nuneaton 29 days; Rugby 0 days.



- **YJB Casetracker Reports** - It must be noted that the Casetracker report does not include matters being progressed through the Crown Court or by another area and therefore this data must be used with caution.
- **Completed Cases** - Areas should aim to meet the 60-day Magistrates' Court target (arrest to sentence).
- Areas should also aim to achieve the following completed caseload breakdown: 50% within 35 days, 70% within 71 days. No greater than 15-20% over 100 days and no more than 5% over 200 days.
- **Live cases** – Areas should aim for an arrest to now of no greater than 60 days, with no more than 15-20% of live case exceeding 100 days

## 7.2 Reducing the number of first-time entrants to the Youth Justice System

|   | 2001  | 2004       | 2005       | 2006       | 2007/08      | 2008/09 |
|---|-------|------------|------------|------------|--------------|---------|
| <b>New Entrants into the youth justice system</b>                                   |       | 562        | 532        | 683        | 952          |         |
| Reprimands & final warnings   |       | 85         | 87         | 100        | 66           |         |
| First time in court   |       | <b>657</b> | <b>619</b> | <b>783</b> | <b>1,018</b> |         |
| <b>Total number of young people in the youth justice system</b> (pre-court & court) | 1,028 | 961        | 975        | 1,200      | 1,415        |         |
| <b>Offences Committed</b> (excluding breach of court order)                         | 2,169 | 1,842      | 1,868      | 2,290      | 2,362        |         |

*Data taken from YOS MI*

- a) There has been a 30% increase in the number of young people entering the youth justice system 'for the first time'.
- b) Of the 1018 young people involved in the youth justice system in 2007/08, 952 were subject either to a reprimand or final warning and 66 were charged straight to court.

## Section 9 – 2008/09 Quarterly Summaries

| <b>MEASURE</b>                                   | <b>QUARTER 1</b> | <b>QUARTER 2</b> | <b>QUARTER 3</b> | <b>QUARTER 4</b> |
|--|------------------|------------------|------------------|------------------|
| OBTJ   |                  |                  |                  |                  |
| Sanction Detection's                             | 2,315            |                  |                  |                  |
| Sanction Detection rate                          | 25%              |                  |                  |                  |
| <b>Crown Court</b>                               |                  |                  |                  |                  |
| Caseload   | 95               |                  |                  |                  |
| Unsuccessful outcomes                            | 8.42%<br>(8)     |                  |                  |                  |
| Guilty Plea rate                                 | 86.32%<br>(82)   |                  |                  |                  |
| Discontinuance Rate                              | 6.32%<br>(6)     |                  |                  |                  |
| Ineffective Trials                               | 8%<br>(2)        |                  |                  |                  |
| <b>Magistrates Court</b>                         |                  |                  |                  |                  |
| Caseload   | 471              |                  |                  |                  |
| Unsuccessful outcomes                            | 13.8%<br>(65)    |                  |                  |                  |
| Guilty Plea rate                                 | 83.44%<br>(393)  |                  |                  |                  |
| Discontinuance Rate                              | 10.62%<br>(50)   |                  |                  |                  |
| Ineffective Trials                               | 18.5%<br>(22)    |                  |                  |                  |
| <b>Confidence</b>                                |                  |                  |                  |                  |
| PYO's <sup>1</sup>                               | 62 days          |                  |                  |                  |
| <b>Enforcement</b>                               |                  |                  |                  |                  |
| Number of outstanding, unexecuted warrants       | 166              |                  |                  |                  |
| % of category A warrants executed within 14 days | 72%<br>(23)      |                  |                  |                  |
| % of category B warrants executed within 21days  | 73%<br>(101)     |                  |                  |                  |
| % of category C warrants executed within 28 days | 67%<br>(35)      |                  |                  |                  |
| Fine Enforcement                                 |                  |                  |                  |                  |
| <b>Asset Recovery</b>                            |                  |                  |                  |                  |
| Value orders                                     | £35,168          |                  |                  |                  |
| Volume orders                                    | (7)              |                  |                  |                  |
| Enforcement                                      | £12,256          |                  |                  |                  |
| <b>Community Penalties</b>                       |                  |                  |                  |                  |
| Percentage within 25 days                        | 63%              |                  |                  |                  |
| Average days – end-to-end                        | 43 days          |                  |                  |                  |
| Percentage of warrants executed with timeframe   | 62%              |                  |                  |                  |

<sup>1</sup> - please note that the quarterly data for PYO's is based on the calendar year, not financial year, therefore for PYO's only quarter 1 relates to January - March 2007.

## Section 10 - Glossary of Terms & Abbreviations

| Term                             | Definition  |
|----------------------------------|---|
| Attrition Rate                   | Cases which do not result in a conviction or guilty plea.   |
| Average Waiting Time             | The average time, in weeks, starting from the date when a case is <b>committed</b> or <b>sent for trial</b> in magistrates' court until the date at which the trial starts (i.e. becomes effective) in Crown Court.   |
| Bail warrant                     | A warrant for arrest where the person is eligible for bail.   |
| Baseline                         | The reference point used as a basis for the comparison of subsequent performance. Usually the point in time when measurement of performance against the target began.   |
| British Crime Survey (BCS)       | The <b>BCS</b> measures the amount of crime in England and Wales by asking people about crimes they have experienced in the last year. It looks at people's attitudes to crime and the Criminal Justice System, including the police and the courts.  |
| Caution                          | A <b>caution</b> can be given when there is sufficient evidence for a conviction and it is not considered to be in the public interest to institute criminal proceedings. For a <b>caution</b> to be issued there must be evidence of the offender's guilt sufficient to give a realistic prospect of conviction; the offender must admit the offence; and the offender must understand the significance of a caution and give informed consent to being cautioned.   |
| Committal for Trial              | A case which is committed by magistrates for trial in the Crown Court.  |
| Community Order                  | The Community Order replaces all existing community sentences for adults. An order consists of one or more requirements, mainly dependent on the seriousness of the offending. This is due to The Criminal Justice Act 2003 which introduced changes to the sentencing structure for adults who commit offences on or after 4 April 2005: <ul style="list-style-type: none"> <li>• All existing community sentences (CPOs, DTTOs etc) have been replaced by the new Community Order with a range of 12 requirements.</li> <li>• For offences committed before 4 April 2005, pre CJA sentences apply.</li> <li>• For offenders already serving a sentence for an offence committed before 4 April 2005, the pre CJA measures apply.</li> </ul>   |
| Community Penalty                | The <b>Community Penalty</b> targets will include all community penalty breach cases, except: <ul style="list-style-type: none"> <li>• Cases whose second <b>unacceptable failure to comply</b> was prior to 1 April 2005; and</li> <li>• Crown Court orders which are not enforced by the Magistrates' Court.</li> <li>• For Youths, all Community Penalty cases should be included in the targets except for Attendance Centre Orders and Referral Orders.</li> </ul> <p>This means that all community penalty breach cases are included in the targets, regardless of: the risk status of the case, the age of the offender, whether the offender pleads guilty or not-guilty, whether the case is adjourned and heard later, whether a warrant was issued, and regardless of who executes any warrant issued.</p> |
| Community Penalty Breach Warrant | A <b>community penalty breach warrant</b> is a warrant issued by a magistrate for the arrest of an offender who has failed to comply with the conditions of a community penalty. <b>Community penalties</b> include <b>community rehabilitation orders</b> , <b>community punishment orders</b> and suspended sentence supervision orders.  |
| Confiscation Order               | Confiscation Order: An order made post <b>conviction</b> requiring a person to pay a sum of money to the State equivalent to the value of their proceeds of crime. This order can be made under either The Drug Trafficking Act 1994 (DTA), The Criminal Justice  |

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|                                | Act 1988 (as amended) (CJA) or The Proceeds of Crime Act 2002 (POCA).  |
| Convicted Unsentenced          | Defendants who have been convicted and remanded into custody pending sentencing.   |
| Conviction                     | A <b>conviction</b> is each finding of guilt for every (notifiable) offence considered by a criminal court for each convicted person. A finding of guilt would include a plea of guilty.   |
| Confidence Intervals           | A <b>confidence interval</b> is a statistical way of expressing the margin for error of an estimate. For example, if a survey yields a figure of 40%, then that is only an estimate of the figure applicable to the whole population and there must be some range of error. To say that a figure of 40% is accurate to $\pm 4\%$ within 95% confidence limits means that we can be 95% certain that the true figure lies between 36% and 44%. This is particularly relevant to <b>BCS</b> data.  |
| Conversion Rate                | <p>The conversion rate is the rate at which <b>sanction detections</b> are converted into <b>offences brought to justice</b>. The rate being measured is the ratio of sanction detections to <b>OBTJ</b> over the same twelve-month period. The conversion rate is important as we want to prevent cases from falling out of the system post-charge. To maximise offences brought to justice it is necessary to increase the likelihood of a sanction detection resulting in OBTJ. Therefore, as part of the OBTJ target setting process, LCJBs have been asked to <u>increase</u> the rate at which sanction detections are converted into OBTJ.</p> <p>The conversion rate is expressed as a percentage and is calculated as follows: <math>(\text{Number of OBTJ} / \text{Number of sanction detections}) * 100</math>. It is possible to have a conversion rate greater than 100% as one sanction detection can result in more than one OBTJ. This is because sanction detections are measured in crimes whereas OBTJ are measured in offences. One crime can lead to several offenders charged and <b>convicted</b>, each offender being convicted of more than one offence. For example in Area A, a single SD is recorded for the crime, but each of three offenders is charged with committing an offence, which results in 3 convictions, thus giving an OBTJ conversion ratio of 300%. Alternatively one crime can lead to one SD but several offences for a single offender. For example in Area B, a single SD is recorded for a crime and one defendant is charged and convicted of several offences associated with the one crime.</p> |
| CPO                            | <b>Community Punishment Orders</b> are a community sentence for offenders aged 16 years+, who have committed an offence punishable by imprisonment. The Order requires offenders to perform unpaid work in the community, from a minimum of 40 hours, to a maximum of 240.   |
| CPRO                           | <b>Community Punishment and Rehabilitation Orders</b> are similar to CPOs. Offenders perform unpaid work (40 hours minimum to 100 maximum) under the supervision of a probation officer for between 12 months and 3 years.   |
| Cracked trial (Discontinuance) | A trial which fails to go ahead on the listed date because the prosecution end the case. This type of cracked trial constitutes a non-result.  |
| Cracked trial (Guilty Pleas)   | A trial which fails to go ahead on the listed date because the defendant has made a late guilty plea or has pleaded guilty to an alternative new charge or has been bound over. This type of cracked trial constitutes a result.   |
| CRO                            | <b>Community Rehabilitation Orders</b> are a community sentence for offenders aged 16 years+ with a pattern of offending which could be dealt with by being in regular contact with the Probation Service. Orders range from six months to three years. Offenders attend regular meetings with a probation officer, initially once a week, tapering off towards the end of the order if progress is adequate.  |
| Discontinuance Rate            | The proportion of defendants' cases which are dropped prior to trial compared to the total of defendants' cases for the month.   |

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| Effective Trial                                       | An effective trial is a trial which goes ahead as planned on the listed date. In the Crown Court this occurs when the jury is sworn in.  |
| Fine Payment Rate Indicator                           | The value of fines that are collected within a given time period, expressed as a percentage of total fines imposed over the same time period.  |
| Fixed Penalty Notice (FPN)                            | <b>FPNs</b> , including the <b>Penalty Notices for Disorder (PND)</b> scheme, have been introduced as a means of dealing with low-level, anti-social and nuisance offending, which does not require a court hearing. Once a penalty notice has been issued, the recipient must either pay the amount shown on the notice or request a court hearing. This must be done within 21 days of the date of issue. Payment of the penalty by the recipient discharges their liability to conviction of the offence for which the notice is issued. Payment involves no admission of guilt and removes both the liability to conviction and a record of criminal conviction. |
| Formal warning for possession of cannabis             | A <b>formal (street) warning</b> for the possession of cannabis is given when a police officer has evidence that a person has committed the offence and that the evidence is such that, if the offender were prosecuted for the offence, there would be a realistic prospect of conviction. Furthermore, the offender must admit they committed the offence. The officer must be satisfied that it would not be in the public interest to prosecute the offender.  |
| FTA Warrant   | <b>Failure To Appear Bench Warrants</b> are issued following the failure of the defendant to appear before a Magistrates' or Crown Court.  |
| FTA Warrants; Received, Executed and Withdrawn        | <b>Received:</b> Police have received warrant from the Courts.<br><b>Executed:</b> Police have carried out the warrant on the defendant (arrested them or served them with another notice to appear in court at a later date)<br><b>Withdrawn:</b> Warrant has been withdrawn by the courts.   |
| Guilty Plea Rate                                      | The number of guilty pleas entered before a jury is sworn in expressed as a percentage of the total number of defendants dealt with by the courts.   |
| Ineffective Trial                                     | On the trial date, expected progress is not made due to action or inaction by one or more of the prosecution, the defence or the court and a further listing for trial is required..   |
| Licence   | If an offender is released from prison under <b>licence</b> , they are placed under the care of the Probation Service. Certain conditions are attached to the release. Breach of these conditions will result in the offender being returned to prison.  |
| Monthly performance                                   | Performance data measured in monthly blocks e.g. the number of convictions in January 2004.  |
| Most Similar Force (MSF) (or Most Similar Area (MSA)) | For each police force, it is possible to draw up a list of other forces that are similar to that force in terms of factors such as population density, unemployment level etc. These <b>Most Similar Forces</b> can then be used as a basis for comparison. These groups of <b>MSFs</b> are unique for each area. <b>Most Similar Areas (MSAs)</b> is an interchangeable term but is defined by LCJB areas rather than police forces.  |
| No-bail warrant                                       | A warrant for an arrest where the person is not eligible for bail.   |
| Non-Sanction Detection (administrative detection)     | Where the guilt of a person is clear but for one (or more) of the reasons listed below, a sanction detection is not possible or appropriate. <ul style="list-style-type: none"> <li>• Offender, victim or essential witness is dead or too ill to continue.</li> <li>• Victim refuses or is unable to give evidence.</li> <li>• Offender is under the age of criminal responsibility.</li> <li>• Police or CPS decides that no useful purpose would be served in proceeding.</li> <li>• The time limit of six months for commencing prosecution has been exceeded.</li> </ul>  |

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| OBTJ                                 | <p>Offences Brought to Justice. These are successful outcomes to the investigation of an offence and comprise 5 categories:</p> <ul style="list-style-type: none"> <li>• Convictions</li> <li>• Cautions</li> <li>• Fixed Penalty Notices (FPNs)</li> <li>• Offences taken into consideration (TICs)</li> <li>• Formal warnings</li> </ul>  |
| Definition of OBTJ Tiers             | <p><u>Tier 1 – Serious violent offences</u><br/> Homicide and Child Destruction, Attempted Murder, Wounding or other act endangering life, and Grievous Bodily Harm without intent.<sup>1</sup> Causing Death by Dangerous Driving, Causing death by Careless Driving when under the influence of drink or drugs, and Causing Death by Careless and Inconsiderate Driving, Causing Death by Aggravated Vehicle Taking.</p> <p><u>Tier 1 – Serious sexual offences</u><br/> Rape, Sexual Activity involving a Child under 13, Sexual Assault on a Male, Sexual Assault on a Female, Causing sexual activity without consent, Sexual activity etc. with a person with a mental disorder, Abuse of children through prostitution and pornography, Trafficking for sexual exploitation.</p> <p><u>Tier 2 – Serious acquisitive offences</u><br/> Burglary in a dwelling, Aggravated burglary in a dwelling, Robbery of Business Property, Robbery of Personal Property, Theft or Unauthorised Taking of a Motor Vehicle, Aggravated Vehicle Taking, Theft from a Vehicle.</p> <p><u>Tier 3 – Other recorded crime</u><br/> Tier 3 crime comprises all other notifiable offences. For a complete list, see the Home Office Counting Rules for Recorded Crime.</p> <p><sup>1</sup> <i>It is proposed that the offence of Racially or Religiously Aggravated Inflicting GBH without intent (Offence code 8H) is also added to the tier 1 category of most serious violent offences. The inclusion of this offence will be confirmed in due course.</i></p> |
| Outstanding Cases                    | At a point in time, the number of cases in the Crown Court which have not yet reached a completion.   |
| Outstanding collectable balance rate | <p>Magistrates' Courts have a target to reduce the Outstanding Balance Rate (OBR) for all collectable orders to 50% for 2005/06 for orders made under POCA.</p> <p>The OBR measures all orders made under POCA to ensure that both new and old POCA orders are being enforced. The OBR is measured using the following fields from JARD: Total Amount Outstanding Including Interest x 100, divided by the Original Order Amount (including variations made).</p>   |
| PCD (Pre-Charge Decision) Case       | A case where the police have consulted the CPS for pre-charge decision advice under the Charging Scheme.  |
| POCA confiscation order              | A <b>confiscation order</b> made under The Proceeds of Crime Act 2002 (POCA) where the offence or any of the offences for which the defendant has been convicted began on or after 24 March 2003.   |
| PTPM Target                          | Prosecution Team Performance Management target (as opposed to LCJB target).   |
| PYO                                  | A <b>Persistent Young Offender</b> is a young person aged 10 to 17 who has been sentenced by any criminal court in the UK on three or more separate occasions for one or more recordable offences, and within three years of the last sentencing occasion is subsequently arrested or has an information laid against them for a further recordable offence.  |

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| Quarterly performance   | Performance data measured in 3-monthly blocks. Thus the rolling quarterly performance to June 2004 would consist of aggregate performance over the 3-month period from April 2004 to June 2004.  |
| Remand Receptions   | The number of defendants received into custody, either awaiting trial ( <b>Untried</b> ) or awaiting sentence ( <b>Convicted Unsented</b> ).   |
| Remand Populations  | The number of prisoners held on remand, either awaiting trial ( <b>Untried</b> population) or awaiting sentence (the <b>Convicted Unsented</b> population).  |
| Resolution/resolved   | A <b>Community Penalty</b> breach is <b>resolved</b> when: <ul style="list-style-type: none"> <li>· A judicial decision is made in court on all outstanding matters (such as original matters and breach proceedings). An adjournment does not mean the case is resolved; or</li> <li>· The case is withdrawn (The court approves an application from the Offender Manager to withdraw the case).</li> </ul>   |
| Rolling annual performance / rolling twelve-monthly performance | Performance data measured in 12-monthly totals. Thus the rolling annual performance to June 2004 would consist of aggregate performance over the 12-month period from July 2003 to June 2004. Notice that in comparing rolling annual performance to July 2004 with rolling annual performance to June 2004, one is effectively comparing the month of July 2004 with the month of July 2003 because the other 11 months are the same in both periods.   |
| Rolling annual monthly average                                  | Monthly performance figure which is an average of the last twelve monthly figures.   |
| Sanction Detection  | There are several methods of counting a crime as detected. <b>Sanction Detections</b> are recorded offences that were detected where an offender has... <ul style="list-style-type: none"> <li>• been charged</li> <li>• been reported for summons</li> <li>• been cautioned (including reprimands and final warnings)</li> <li>• been given a formal warning for possession of cannabis</li> <li>• been issued with a fixed penalty notice for certain offences (disorder, minor retail theft and minor criminal damage)</li> <li>• asked for an offence to be taken into consideration at court (regardless of whether the offence was previously recorded).</li> </ul> Alternatively, if the police decide to take no further action the detection is classified as a <b>non-sanction detection</b> . |
| Sanction Detection rate   | The number of <b>sanction detections</b> expressed as a percentage of the number of recorded crimes occurring over a 12 month period.  |
| Sent for Trial  | A case which is sent by magistrates for trial in the Crown Court.  |
| TIC   | An offence may be <b>taken into consideration (TIC)</b> by a court when deciding on sentence and compensation awards. It is an alternative to charging an offender with a substantial number of offences. The offender must admit their guilt before the court can take the offence(s) into consideration.   |
| Trajectory  | The projected performance required to achieve a target from the <b>baseline</b> starting point.  |
| Trend lines (3-point, 6-point and 12-point)                     | The expected future performance if the trend of performance in the previous 3, 6 and 12 months is continued.   |
| Unacceptable failure to comply                                  | This defines the beginning of breach proceedings, and can consist of unacceptable absences and/or unacceptable behaviour while on community penalty. For adults, breach proceedings generally begin after two unacceptable failures to comply. For youths, breach proceedings generally begin after three unacceptable failures to comply. However, breach proceedings could be initiated sooner, e.g. for violent behaviour while serving a community sentence. It is the Offender Manager's responsibility to determine the relevant unacceptable failure to comply and instigate  |

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|                          | breach proceedings.  |
| Untried                  | A defendant who has been remanded into custody, awaiting trial.  |
| Vacated Trial            | A vacated trial is a trial where prior to the trial date a request to postpone the trial date is made. A further listing may or may not be required, and the court time may or may not be filled with another case, depending on how far in advance the vacation occurs. This differs from an <b>ineffective trial</b> which is a postponement that occurs on the day of the trial itself, often leaving no time to fill the vacant slot.  |
| WAVES                    | The Witness and Victim Experience Survey (WAVES) is a quarterly survey that examines victims' and witnesses' experiences of the Criminal Justice System at the LCJB level. It asks individuals who were victims and witnesses in certain cases (i.e. violence against the person, robbery, burglary, theft and handling stolen goods and criminal damage) which resulted in a charge about their experiences at each stage of the criminal justice process (from reporting to the police to giving evidence in court) and about their satisfaction with the Criminal Justice System. |
| Year-to-date performance | Performance data measured from the start of the reporting year (April) to the most recent available month.   |