



# Performance Report

*For period ending February 2008*

	<b>Warwickshire LCJB Performance</b>	<b>PAGES</b>
<b>Section 1</b>	Exception Report for JAG & LCJB	2 - 3
<b>Section 2</b>	Traffic light Summary	4 - 8
<b>Section 3</b>	Financial Year Summary 04/05, 05/06 & 06/07	9 - 12
<b>Section 4</b>	Narrowing the Justice Gap <ul style="list-style-type: none"> <li>• Recorded crime, Sanction Detections &amp; Offences Brought to Justice</li> <li>• Bail Management</li> </ul>	13 - 15
<b>Section 5</b>	Ineffective Trials & Broader Measures	16 - 26
<b>Section 6</b>	Confidence	27 - 28
<b>Section 7</b>	Persistent Young Offenders	29 – 30
<b>Section 8</b>	Enforcement	31 – 39
<b>Section 9</b>	Quarterly Summaries 2006/07	40
<b>Section 10</b>	Glossary of Terms & Abbreviations	41 - 45

**Date:** 26<sup>th</sup> March 2008



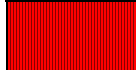
**Author:** Nicola Starr, LCJB Performance Officer

## Section 1 - Exception Report

Measure	Comment
<p><b>Confidence</b></p> <p><b>STATUS:</b></p> <p><b>RED</b></p>	<p>Our performance for the 2006/07 financial year was 39.1%, this is a declining trend and was below our 2006/07 target of 48%.</p> <p>Our current performance for the <u>12-month</u> period ending September 2007 was 40.8%. This is a slight improvement on recent months and mirrors an improving trend nationally. Our current performance places us 33<sup>rd</sup> out of 42 CJA's and below the national average of 43.5%/</p> <p>Confidence remains a priority area within the LCJB Delivery Plan for the 2007/08 financial year. Confidence priorities are currently being reviewed to align with the new PSA targets for 2008 – 2010, our primary focus will be on community and staff engagement.</p>
<p><b>PYO Pledge</b></p> <p><b>STATUS:</b></p> <p><b>GREEN</b></p>	<p>Amendments to the PNC and the annual arrest to charge survey have resulted in a further improvement to our official PYO figures. We have now met the pledge in 11 out of 12 months. We have met the stretch target of 65 days in 10 out of the 12 months. Our full year performance for the 2007 calendar year was 55 days placing us 5<sup>th</sup> out of 42 areas.</p> <p>Provisional PNC data is indicating that we will miss the pledge in January 2008 coming in at 90 days. This was predicted and was due to a particularly complex Crown Court case, which took 521 days from arrest to sentence, there were also a very low number of cases finalised in January.</p> <p>Arrest to charge does however need to be monitored closely as performance in this area has slipped, this could be due to the low number of cases, however this will be reinforced at the next PYO meeting.</p>
<p><b>FTA Warrants –70% of Category A &amp; B warrants executed within 14 and 21 days respectively</b></p> <p><b>STATUS:</b></p> <p><b>AMBER</b></p>	<p><b>CATEGORY A</b> - In total this financial year, 174 Category A warrants have been issued, 120 of them being executed within the 14 days timescale. This represents 69% year to date, against a target of 70%. We have met the target in 7 out of 10 months. In total there are 30 category A warrants outstanding.</p> <p><b>CATEGORY B</b> - In total this financial year, 314 Category B warrants have been issued, 212 of them being executed within the 21 days timescale. This represents 68% year to date, against a target of 70%. We have met the target in 4 out of 10 months. In total there are 72 category B warrants outstanding.</p> <p>A warrant enforcement campaign is being carried out commencing on Monday 11th February to Thursday 28th March. A pro-active approach will take place Monday to Thursday of each week during the evenings, tying in with the current court sitting pattern to execute as many outstanding warrants as possible.</p>


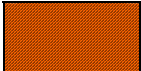
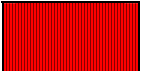
<p><b>Community Penalties</b></p>	<p>We are starting to see a small improvement in Community Penalty performance: -</p> <p><b>AGAINST <u>TARGET 1</u> - COMMUNITY PENALTY BREACH PROCEEDINGS SHOULD TAKE AN AVERAGE OF 35 WORKING DAYS FROM RELEVANT UNACCEPTABLE FAILURE TO COMPLETE TO RESOLUTION OF THE CASE</b></p> <p>In February our average across Warwickshire was 58 days. This was broken down across the County as follows: -</p> <p>Nuneaton - 59 days      Rugby - 71 days      Leamington - 47 days</p> <p>Several very old cases have been resolved this month.</p> <p><b>AGAINST <u>TARGET 2</u> - 60% OF ALL BREACH PROCEEDINGS TO BE RESOLVED WITHIN 25 WORKING DAYS OF THE SECOND FAILURE TO COMPLY</b></p> <p>In February, our average across Warwickshire was 52%, this is slowly improving. This was broken down across the County as follows: -</p> <p>Nuneaton - 58%      Rugby - 50%      Leamington - 45%</p> <p><b>AGAINST <u>TARGET 3</u> – 75% OF COMMUNITY PENALTY BREACH WARRANTS TO BE EXECUTED WITHIN 20 WORKING DAYS FOR ADULTS AND 10 WORKING DAYS FOR YOUTHS</b></p> <p>In February our average across Warwickshire was 52%. This was broken down across the County as follows: -</p> <p>Nuneaton - 58%      Rugby - 50%      Leamington - 45%</p> <p>An action plan for improvement has now been produced and is supported by JAG, in summary the main areas of work are: -</p> <ul style="list-style-type: none"> <li>• Reducing the time between unacceptable failure and first appearance – <b>this remains our biggest difficulty.</b></li> <li>• Improving attendance at first hearings / looking at penalties for non-attendance.</li> <li>• Timescales for revocation and re-sentence (use of an adapted breach report to replace a full PSR).</li> <li>• Reduction of not guilty pleas, through use of Section 9 Statements</li> <li>• Capacity for executing Breach warrants and withdrawal processes where appropriate</li> <li>• Development of a separate section of the protocol for youth breaches</li> <li>• Clarification and documentation of the Fast Track process.</li> </ul> <p>The action plan is now being implemented. A warrant enforcement campaign is being carried out commencing on Monday 11th February to Thursday 28th March. A pro-active approach will take place Monday to Thursday of each week during the evenings, tying in with the current court sitting pattern to execute as many outstanding warrants as possible.</p>
<p><b>STATUS:</b></p>	<p><b>RED</b></p>

## Section 2 – Traffic Light Summary 2007/08

MEASURE & DATA SOURCE	TARGET & BASELINE	E&W COMPARISON	CURRENT PERFORMANCE	YTD PERFORMANCE	M S A	E & W	STATUS & TREND
<b>NARROWING THE JUSTICE GAP</b>							
Offences Brought to Justice <i>OCJR OBTJ Performance Report</i>	Baseline 8.080 OBTJ 01/02 Target : - 11,000 OBTJ (36%) 07/08		723 OBTJ (Dec 07)	11,744 – (48%) (Dec 07) (12 month rolling data)	4	21	↓
Sanction Detection's & Rate <i>Police ProMIS</i>	25% Sanction Detection Rate		747 SD's 24.25% (Feb 08)	9,430 SD's 25.8% (YT Feb 08)			↓
Offences committed on bail		8% (Feb 08)	8% (Feb 08)	9.5% (YT Feb 08)			↔
<b>CROWN COURT</b> *Data extracted from CPS MIS and represents only cases which have received <u>pre-charge decisions</u>							
Post charge attrition (unsuccessful outcomes)	23% or less – 2007/08	19.9% (Feb 08)	3.57% (1 case) (Feb 08)	9.54% (YT Feb 08)	1	1	↑
*Guilty plea rate	68% or more - 2007/08	72.7% (Feb 08)	96.43% (27 cases) (Feb 08)	86.99% (YT Feb 08)	1	1	↑
*Discontinuance Rate	11% or less - 2007/08	12% (Feb 08)	3.57% (1 case) (Feb 08)	6.65% (YT Feb 08)	1	3	↑
Ineffective Trial Rate <i>CC Data</i>	14% or less - 2007/08	10.25% (Feb 07)	0% (0 cases) (Feb 07)	3.5% (3 cases) (YT Feb 07)	1	1	↑
<b>MAGISTRATES' COURT</b> *Data extracted from CPS MIS and represents only cases which have received <u>pre-charge decisions</u>							
Post charge attrition (unsuccessful outcomes)	31% or less – 2006/07	19.9% (Feb 08)	8.67% (15 cases) (Feb 08)	12.94% (YT Jan 08)	1	2	↓
*Guilty plea rate	52% or more - 2006/07	73% (Feb 08)	87.86% (152 cases) (Feb 08)	83.97% (YT Feb 08)	1	2	↓
*Discontinuance Rate	11% or less - 2007/08	13.7% (Feb 08)	6.94% (12 cases) (Feb 08)	9.89% (YT Feb 08)	2	4	↓
Ineffective Trial Rate <i>MC &amp; CPS Data</i>	19% or less - 2007/08	18% (Jan 08)	17% (8 cases) (Feb 08)	13% (YT Feb 08)	1	1	↓
MSA = Ranking compared with Most Similar Area's E&W = Ranking compared with England and Wales National Average	<b>MOST SIMILAR AREAS</b>		<b>GREEN</b>	<b>AMBER</b>	<b>RED</b>	Improving trend	
	Cambridgeshire Cheshire Essex Kent	Northamptonshire Warwickshire West Mercia Wiltshire				Declining trend	
						Static performance	
						↑	
						↓	
						↔	


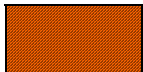
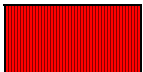
MEASURE & DATA SOURCE	TARGET & BASELINE	E&W COMPARISON	CURRENT PERFORMANCE	YTD PERFORMANCE	MSA	E&W	STATUS
<b>CONFIDENCE</b>							
Effectiveness of the CJS in bringing offenders to justice	Baseline 38.2% March 2003 2007/08 Aspiration Target 54.8%, target 48%	National Average year to Sept 2007 43.5%		Year to Sept 2007 40.8%	6	33	↑
<b>PERSISTENT YOUNG OFFENDERS</b>							
Average time from arrest to sentence <i>Youth Justice Board PNC Report</i>	71 days or less - target 65 days or less - stretch	61 days – Dec 07	22 days (Dec 07) 90 days (Jan 07)* <i>*Provisional</i>	55 days (Year to Dec 2007)	3	5	↑
Average time from arrest to charge <i>Youth Justice Board Casetracker Report</i>			16 days (Feb 07)	15 days - 12 month rolling average Feb 07			↓

<b>MSA</b> = Ranking compared with Most Similar Area's <b>E&amp;W</b> = Ranking compared with England and Wales National Average	<b>MOST SIMILAR AREAS</b>	
	Cambridgeshire Cheshire Essex Kent	Northamptonshire Warwickshire West Mercia Wiltshire

<b>GREEN</b>	<b>AMBER</b>	<b>RED</b>	Improving trend	↑
			Declining tend	↓
			Static performance	↔


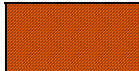
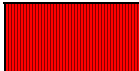
MEASURE & DATA SOURCE	TARGET & BASELINE	E&W COMPARISON	CURRENT PERFORMANCE	YTD PERFORMANCE	MSA	E&W	STATUS
<b>ENFORCEMENT</b>							
<b>FAIL TO APPEAR WARRANTS</b>							
Courts to notify police of the issue of a warrant	90% within 1 working day Remainder within 3 working days	94% (Aug 07) 99% (Aug 07)	98% (Jan 08) 100% (Jan 08)	95% (YT Jan 08) 100% (YT Jan 08)			↑
Number of outstanding, unexecuted warrants	Baseline 31/3/05 220 o/s Target 160 outstanding warrants March 2008		133 (Jan 08) 40% reduction Stock/flow ratio = 2.5	133 (Jan 08) 40% reduction Stock/flow ratio = 2.5			↑
% of category A warrants executed within 14 days	Target – 70% or more		43% (Jan 08)	69% (YT Jan 08)			↓
% of category B warrants executed within 21 days	Target – 70% or more		54% (Jan 08)	68% (YT Jan 08)			↓
% of category C warrants executed within 28 days	Target – 60% or more		80% (Jan 08)	71% (YT Jan 08)			↑
<b>ENFORCEMENT OF FINANCIAL PENALTIES</b>							
Fine Enforcement	To achieve a local average payment rate of 89%		119% (Feb 08)	155% (YT Jan 08)	1	1	↑
<b>ASSET RECOVERY</b>							
Confiscation orders secured in the local area	At least 34 orders Value of at least £755,000		2 confiscation orders £1,699 (Feb 08)	33 confiscation orders £429,510 (YT Feb 08)			↑
Enforcement on confiscation order	To collect £250,000 from confiscation enforcement			£214,018 (YT Feb 07) 93% of target			↑
Restraint Orders	6 orders			3 orders			↔

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	Cambridgeshire Cheshire Essex Kent	Northamptonshire Warwickshire West Mercia Wiltshire

<b>GREEN</b>	<b>AMBER</b>	<b>RED</b>	Improving trend	↑
			Declining trend	↓
			Static performance	↔

MEASURE & DATA SOURCE	TARGET & BASELINE	E&W COMPARISON	CURRENT PERFORMANCE	YTD PERFORMANCE	MSA	E & W	STATUS
<b>ENFORCEMENT (cont.)</b>							
<b>COMMUNITY PENALTIES</b>							
Community penalty breach resolution (following a second unacceptable breach) <i>COMET MI</i>	Average - 35 working days	40 days (Dec 07)	58 days (Feb 08)	46 days (YT Feb 08)	5	30	↓
	60% within 25 working days	58% (Dec 07)	52% (Feb 08)	53% (YT Feb 08)	7	34	↑
Execute 75% of Community penalty breach warrants <i>COMET MI</i>	75% Within 20 working days (adults) and 10 working days (youths)	67% (Dec 07)	50% (Jan 08)	62% (YT Feb 08)	4	15	↓
Percentage of new Community penalty breach warrants executed <i>Warrant Management System</i>	75% Within 20 working days (adults)		85% (Jan 08)				
	75% Within 10 working days (youths)		75% (Jan 08)				
<b>LICENCE RECALLS</b>							
Licence Recall data has been temporarily removed							

<b>MSA</b> = Ranking compared with Most Similar Area's <b>E&amp;W</b> = Ranking compared with England and Wales National Average	<b>MOST SIMILAR AREAS</b>	
	Cambridgeshire Cheshire Essex Kent	Northamptonshire Warwickshire West Mercia Wiltshire

<b>GREEN</b>	<b>AMBER</b>	<b>RED</b>	Improving trend	↑ ↓ ↔
			Declining trend	
			Static performance	

MEASURE & DATA SOURCE	TARGET & BASELINE	E&W COMPARISON	CURRENT PERFORMANCE	YTD PERFORMANCE	STATUS
<b>TIMELINESS</b>					
<b>CROWN COURT</b>					
Committals (16 weeks) <i>Crown Court IMAGE Report</i>	78% or more in time	70% (Jan 08)	75% (Jan 08)	81% (YT Jan 08)	↓
Sent for Trial (26 weeks) <i>Crown Court IMAGE Report</i>	78% or more in time	77% (Jan 08)	89% (Jan 08)	89% (YT Jan 08)	↑
Sentence (10 weeks) <i>Crown Court IMAGE Report</i>	78% or more in time	91% (Jan 08)	100% (Jan 08)	96% (YT Jan 08)	↔
Appeals (14 weeks) <i>Crown Court IMAGE Report</i>	78% or more in time	87% (Jan 08)	80% (Jan 08)	83% (YT Jan 08)	↔
<b>MAGISTRATES' COURT – Adult</b>					
Adult initial Guilty Plea <i>DCA TIS Bulletin</i>	80% or more within 59 days or less	89% (Dec 07)	87% (47 defendants) (Dec 07)		↓
Adult Trials <i>DCA TIS Bulletin</i>	80% or more within 143 days or less	73% (Dec 07)	<i>Data not available due to sample size being too small.</i> (Dec 07)		
Adult Committals <i>DCA TIS Bulletin</i>	80% or more within 101 days or less	95% (Dec 07)			
<b>MAGISTRATES' COURT – Youth</b>					
Youth Initial Guilty Plea <i>DCA TIS Bulletin</i>	80% or more within 59 days or less	91% (Dec 07)	98% (46 defendants) (Dec 07)		↑
Youth Trials <i>DCA TIS Bulletin</i>	80% or more within 176 days or less	93% (Dec 07)	<i>Data not available due to sample size being too small.</i> (Dec 07)		
Youth Committals <i>DCA TIS Bulletin</i>	80% or more within 101 days or less	95% (Dec 07)			

<b>MSA</b> = Ranking compared with Most Similar Area's <b>E&amp;W</b> = Ranking compared with England and Wales National Average	<b>MOST SIMILAR AREAS</b>	
	Cambridgeshire Cheshire Essex Kent	Northamptonshire Warwickshire West Mercia Wiltshire

			Improving trend	↑
			Declining tend	↓
			Static performance	↔

## Section 3 – 2004/05, 2005/06 & 2006/07 Financial Year Summary

Performance Measure	Achieved
<b>Offences Brought to Justice</b>	
<ul style="list-style-type: none"> <li>➤ During the financial year 2004/05 Warwickshire LCJB met their Offences Brought to Justice Target of 8,969.</li> <li>➤ The 12-month rolling performance as at the close of the 2004/05 financial year was 9,401 offences brought to justice, which represented a 16.3% increase on our 2001/02 baseline of 8,080.</li> <li>➤ During the financial year 2005/06 Warwickshire LCJB met their Offences Brought to Justice Target of target of 9,225.</li> <li>➤ The 12-month rolling performance as at the close of the 2005/06 financial year was 10,933 offences brought to justice which represented a 35.3% increase on our 2001/02 baseline of 8,080.</li> <li>➤ During the financial year 2006/07 Warwickshire LCJB met their Offences Brought to Justice Target of target of 10,384.</li> <li>➤ The 12-month rolling performance as at the close of the 2006/07 financial year was 12,542 offences brought to justice which represented a 55% increase on our 2001/02 baseline of 8,080.</li> </ul>	<p>✓</p> <p>✓</p> <p>✓</p>
<b>Persistent Young Offenders</b> <i>The PYO pledge is measured on the calendar year.</i>	
<ul style="list-style-type: none"> <li>➤ Warwickshire met the PYO Pledge in 2004, the 12-month rolling performance in December 2004 was 66 days against a national average of 69 days.</li> <li>➤ Warwickshire met the PYO Pledge in 2005, the 12-month rolling performance in December 2005 was 57 days against a national average of 69 days.</li> <li>➤ Warwickshire met the PYO Pledge in 2006, the 12-month rolling performance in December 2005 was 55 days against a national average of 72 days.</li> </ul>	<p>✓</p> <p>✓</p> <p>✓</p>
<b>Confidence</b>	
<ul style="list-style-type: none"> <li>➤ During the financial year 2004/05 Warwickshire LCJB met their Confidence Target of 44%.</li> <li>➤ Using the British Crime Survey data, our key figure for confidence in bringing offenders to justice for the full financial year ending March 2005 is 47.8%. This figure is based on the opinions of 1069 people, and is accurate to +/- 4% at a 95% Confidence Interval.</li> <li>➤ During the financial year 2005/06 Warwickshire LCJB met their Confidence Target of 44.2%.</li> <li>➤ Using the British Crime Survey data, our key figure for confidence in bringing offenders to justice for the full financial year ending March 2006 is 46.5%. This figure is based on the opinions of 1067 people, and is accurate to +/- 3.6% at a 95% Confidence Interval.</li> <li>➤ During the financial year 2006/07 Warwickshire LCJB failed to meet their Confidence Target of 48%.</li> <li>➤ Using the British Crime Survey data, our key figure for confidence in bringing offenders to justice for the full financial year ending March 2007 is 39.1%. This figure is based on the opinions of 1099 people, and is accurate to +/- 3.5% at a 95% Confidence Interval.</li> </ul>	<p>✓</p> <p>✓</p> <p>✘</p>

<b>Ineffective trials - Crown Court</b>	
<ul style="list-style-type: none"> <li>➤ During the financial year 2004/05 we met our ineffective trial target in the Crown Court of 18% or less. Warwickshire's ineffective trial rate for the full year was 14%.</li> <li>➤ In total during the financial year 2004/05 there were 92 Warwickshire trials listed at Warwick Crown Court, of those 36 were effective (representing 39%), 43 cracked (representing 47%) and 13 were ineffective (representing 14%).</li> <li>➤ During the financial year 2005/06 we met our ineffective trial target in the Crown Court of 16.5% or less. Warwickshire's ineffective trial rate for the full year was 9%.</li> <li>➤ In total during the financial year 2005/06 there were 98 Warwickshire trials listed at Warwick Crown Court, of those 50 were effective (representing 51%), 39 cracked (representing 40%) and 9 were ineffective (representing 9%).</li> <li>➤ During the financial year 2006/07 we met our ineffective trial target in the Crown Court of 13.5% or less. Warwickshire's ineffective trial rate for the full year was 10%.</li> <li>• In total during the financial year 2006/07 there were 96 Warwickshire trials listed at Warwick Crown Court, of those 43 were effective (representing 45%), 43 cracked (representing 45%) and 10 were ineffective (representing 10%).</li> </ul>	<p>✓</p> <p>✓</p> <p>✓</p>
<b>Ineffective Trials – Magistrates Court</b>	
<ul style="list-style-type: none"> <li>➤ During the financial year 2004/05 we met our ineffective trial target in the Magistrates Court of 15% or less. Warwickshire's ineffective trial rate for the full year was 9%.</li> <li>➤ In total during the financial year 2004/05 there were 343 trials listed at the Magistrates' Courts in Warwickshire, of those 211 were effective (representing 62%), 100 cracked (representing 29%) and 32 were ineffective (representing 9%).</li> <li>➤ During the financial year 2005/06 we met our ineffective trial target in the Magistrates Court of 14.5% or less. Warwickshire's ineffective trial rate for the full year was 9.5%.</li> <li>➤ In total during the financial year 2006/06 there were 396 trials listed at the Magistrates' Courts in Warwickshire, of those 250 were effective (representing 63%), 108 cracked (representing 27%) and 38 were ineffective (representing 9.5%).</li> <li>➤ During the financial year 2006/07 we met our ineffective trial target in the Magistrates Court of 13.5% or less. Warwickshire's ineffective trial rate for the full year was 13.5%.</li> <li>➤ In total during the financial year 2006/07 there were 340 trials listed at the Magistrates' Courts in Warwickshire, of those 194 were effective (representing 57%), 100 cracked (representing 29.5%) and 46 were ineffective (representing 13.5%).</li> </ul>	<p>✓</p> <p>✓</p> <p>✓</p>
<b>Discontinuance Rate – Crown Court</b>	
<ul style="list-style-type: none"> <li>➤ Our full year discontinuance rate in the Crown Court for 2004/05 was 7%, this bettered our target of 8% or less.</li> <li>➤ Our full year discontinuance rate in the Crown Court for 2005/06 was 7.3%, this bettered our target of 7.7% or less.</li> <li>➤ Our full year discontinuance rate in the Crown Court for 2006/07 was 5.92%, this bettered our target of 7.7% or less.</li> </ul>	<p>✓</p> <p>✓</p> <p>✓</p>

### Discontinuance Rate – Magistrates’ Court

- Our full year discontinuance rate in the Magistrates Court for 2004/05 was 7%, this bettered our target of 8% or less. ✓
- Our full year discontinuance rate in the Magistrates Court for 2005/06 was 11.3%, this bettered our target of 12.3% or less. ✓
- Our full year discontinuance rate in the Magistrates Court for 2006/07 was 9.67%, this bettered our target of 12.3% or less. ✓

### Timeliness – Warwick Crown Court

- During the financial years 2004/05, 2005/06 and 2006/07 we met all of our timeliness target of 78% or more in the Crown Court (with the exception of committals in 2006/07). Our full years performance is as follows: - ✓
- |                             | <u>2004/05</u> | <u>2005/06</u> | <u>2006/07</u> |   |
|-----------------------------|----------------|----------------|----------------|---|
| • Committals (16 weeks)     | 83%            | 79%            | 72%            | ✓ |
| • Sent for Trial (26 weeks) | 89%            | 86%            | 85%            | ✓ |
| • Sentence (10 weeks)       | 94%            | 92%            | 95%            | ✓ |
| • Appeals (14 weeks)        | 94%            | 80%            | 87%            | ✓ |

### Timeliness – Magistrates’ Court

- We hit most of our timeliness targets in the Adult Magistrates Court in September and December 2004 and March 2005. The exception being that in December we missed our target of 80% of trials completed within 143 days by 5%. 75% of trials were completed within target, based on a sample size of 8 defendants. In March we missed our target of 80% of initial guilty pleas received within 59 days by 4%. 76% of initial guilty pleas were received within target based on a sample size of 54 defendants. ✓
- We have met all our timeliness targets in the Youth Magistrates Court in September and December 2004 and March 2005.

### Enforcement

#### Fail to Appear Warrants

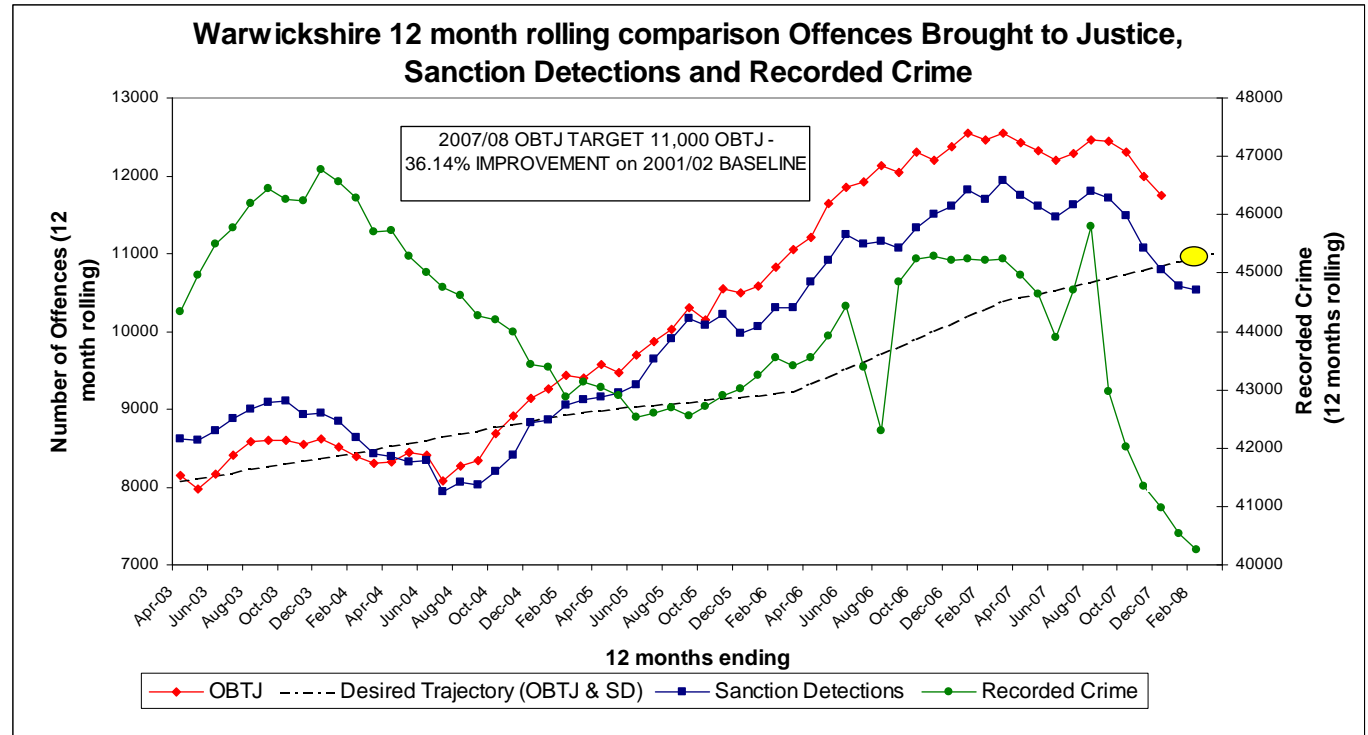
- We met our 2005/06 target for Courts to notify police of the issue of a warrant 90% within one working day, the remainder within three. Our full year performance was 90% were received within 1 working day, 96% within three. ✓
- We met our 2005/06 target to reduce our outstanding FTA warrants by 10%. As at 31<sup>st</sup> March 2006, we had 154 FTA warrants outstanding, representing a 30% reduction on our baseline. ✓
- We met our 2006/07 target for Courts to notify police of the issue of a warrant 90% within one working day, the remainder within three. Our full year performance was 94% were received within 1 working day, 99% within three. ✓
- We met our 2006/07 target to reduce our outstanding FTA warrants by 10% to 178 outstanding FTA warrants. As at 31<sup>st</sup> March 2006, we had 147 FTA warrants outstanding, representing a 33% reduction on our baseline. ✓

<p><u>Fine Enforcement</u></p> <ul style="list-style-type: none"> <li>➤ We met our 2005/06 fine enforcement target of 81%, our full year performance was 106%.</li> <li>➤ We failed to meet our 2006/07 fine enforcement target of 89%, our full year performance was 76%.</li> </ul> <p><u>Asset Recovery</u></p> <ul style="list-style-type: none"> <li>➤ We met our 2005/06 confiscation order target to secure 11 confiscation orders to a value of at least £176,818. Our 2005/06 actual performance was 16 orders to the value of £237,981.</li> <li>➤ We met our 2006/07 target confiscation order target to secure 11 confiscation orders to a value of at least £319,339. Our 2005/06 actual performance was 21 orders to the value of £837,365.87.</li> </ul> <p><u>Community Penalties</u></p> <ul style="list-style-type: none"> <li>➤ We met our 2005/06 end-to-end Community Penalty Breach Proceedings targets for an average of 35 working days from relevant unacceptable failure to comply to resolution of the case. Our rolling performance at the end of March 2006 was 33 days.</li> <li>➤ We failed to meet our 2006/07 end-to-end Community Penalty Breach Proceedings targets for an average of 35 working days from relevant unacceptable failure to comply to resolution of the case. Our rolling performance at the end of March 2007 was 39 days.</li> </ul>	<p style="text-align: center;">✓</p> <p style="text-align: center;">✘</p> <p style="text-align: center;">✓</p> <p style="text-align: center;">✓</p> <p style="text-align: center;">✓</p> <p style="text-align: center;">✘</p>
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## Section 4 – Narrowing the Justice Gap

### 4.1 – Recorded Crime, Sanction Detection’s & Offences Brought to Justice

- a) We met our 2006/07 target to bring 10,384 Offences Brought to Justice.
- b) Warwickshire’s 12-month rolling performance as at the close of the 2006/07 financial year was 12,542 offences brought to justice which represented a 55% increase on our 2001/02 baseline of 8,080.
- c) Our target for 2007/08 is to bring 11,000 OBTJ, a 36% increase. Warwickshire’s current performance for Offences Brought to for the **12-month period ending December 2007 was 11,744 OBTJ** this represents a 45% improvement on our baseline).
- d) We achieved 723 OBTJ in November 2007.
- e) To achieve our 2007/08 target of 11,000, we will need to achieve around 916 Sanction Detection’s (assuming a 100% conversion rate) / OBTJ each month. Our year to date average sanction detection performance at the end of February is 857, below trajectory to hit target.



f) Our sanction detection and OBJ performance must be considered in the context of the 12% reduction in recorded crime (12-months ending February 08 compared to the same period last year).

g) We achieved 747 sanction detection's in February 2008, a sanction detection rate of 24.25%, against a target of 25%.

h) Based on our average performance year to date our Sanction Detection to OBJ conversion rate is 111%.

i) In comparison to other areas, our performance relative to our 2006/07 target places us 21<sup>st</sup> out of 42 criminal justice areas.

j) Compared with our 'Most Similar Areas', Our OBJ performance places us 4<sup>th</sup> in the group. The top performer was Essex (25.6% above target, compared to our 6.8% above target).

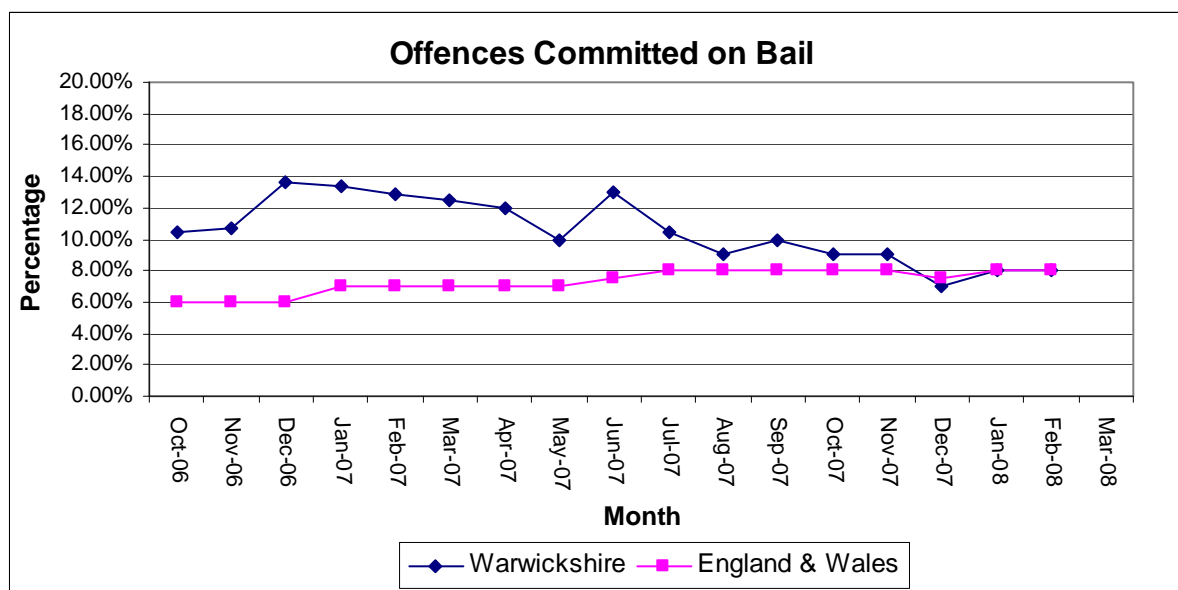
Month	Recorded Crime	Detected Crime	Detection Rates	TIC	Street Warnings for Cannabis	Fixed Penalty Notices	Caution	Charge/ Summons	Sanction Detection's	Sanction Detection's Rate	OBJ	SD to OBJ Conversion Rate	
Apr 07	3,507	802	22.87%	79	34	55	267	358	793	22.61%	859	108%	
May 07	3,555	881	24.78%	41	37	54	327	415	874	24.58%	1,020	117%	
Jun 07	3,213	985	30.66%	25	30	60	418	449	982	30.15%	969	99%	
Jul 07	3,549	908	25.58%	46	25	49	362	423	905	25.5%	987	109%	
Aug 07	3,858	1,280	33.18%	156	54	40	583	446	1,279	33.15%	1,416	111%	
Sept 07	3,065	830	27.08%	103	21	50	298	356	828	27.01%	950	115%	
Oct 07	3,237	850	26.26%	101	40	46	269	390	846	26.13%	968	114%	
Nov 07	3,202	694	21.67%	20	37	59	257	320	693	21.64%	815	118%	
Dec 07	3,034	663	21.85%	48	20	67	212	315	662	21.82%	723	109%	
Jan 08	3,253	826	25.39%	66	40	58	280	377	821	25.23%			
Feb 08	3,081	748	24.28%	41	31	66	248	361	747	24.25%			
<i>Data taken from ProMIS &amp; OCJR OBJ Reports</i>									<b>ACCUMALATIVE YEAR TO DATE</b>	9,430 (07/08)	25.8%	8,707	111% (07/08)
									<b>AVERAGE YEAR TO DATE</b>	857 (07/08)	25.8%	967	

## 4.2 – Offences Committed whilst on Bail

	Apr 07	May 07	Jun 07	Jul 06	Aug 07	Sept 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD (07/08)
Number	268	211	278	290	227	187	206	193	142	212	166		2,380
Percentage	12%	10%	13%	10.5%	9%	10%	9%	9%	7%	8%	8%		9.5%
E&W Average	7%	7%	8%	8%	8%	8%	8%	8%	7.5%	8%	8%		7.8%

Data taken from Judicial Services Performance Report.

- a) For the third month running Warwickshire remains equal to or below the national average. This is a significant improvement on recent performance.
  - b) In February we maintained our recent improvement in the number of offences being committed whilst on bail. Various measures have been put in place across all custody sites with regard to bail management in order to maintain this improved performance
  - c) Current best practice identified at Nuneaton has been implemented across the county. This can be attributed to the improvement experienced over recent months.
  - d) The introduction of CJSSS is being monitored closely due to its potential detrimental effect on bail management.
- a) Percentage of offences committed whilst on bail are now showing a level spread across all three charging stations. Data for January: -
- Nuneaton – 7% (59),
  - Leamington – 9% (65)
  - Rugby – 11% (40)



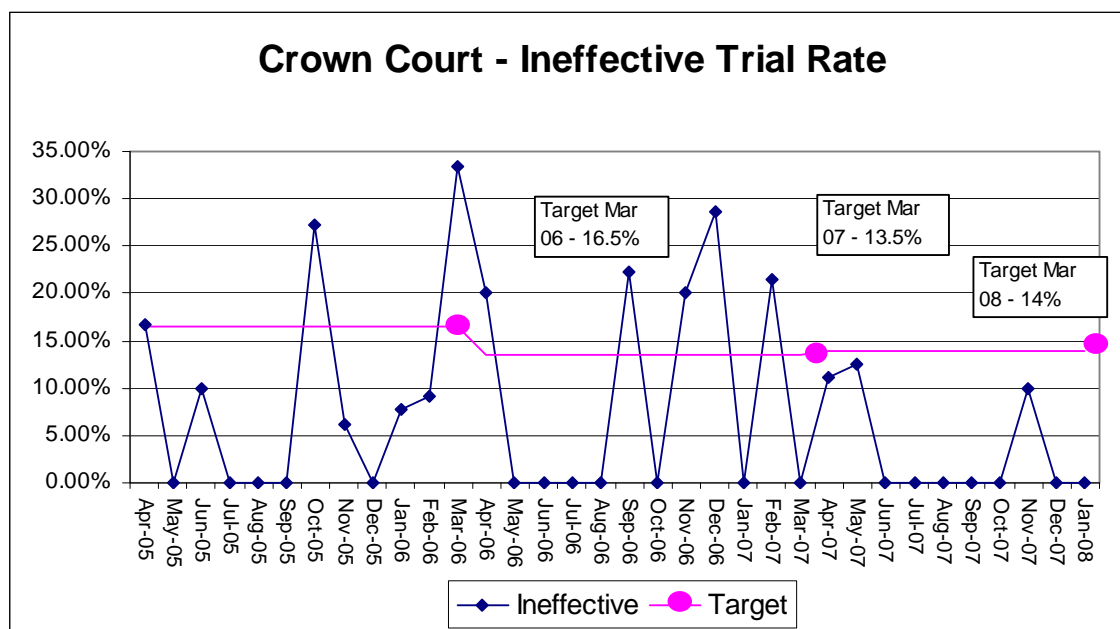
## Section 5 – Ineffective Trials & Broader Measures

### 5.1 - Crown Court - Effective, Ineffective & Cracked Trials

Target 14%	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD	E&W Average (Feb 07)
Effective	44.5% (4)	75% (6)	37.5% (3)	75% (6)	50% (3)	50% (4)	33% (4)	50% (5)	33% (1)	37.5% (3)	60% (3)		49.5% (33)	47.25%
Ineffective	11% (1)	12.5% (1)	0% (0)	0% (0)	0% (0)	0% (0)	0% (0)	10% (1)	0% (0)	0% (0)	0% (0)		3.5% (3)	10.25%
Cracked	44.5% (4)	12.5% (1)	62.5% (5)	25% (2)	50% (3)	50% (4)	67% (8)	40% (4)	67% (2)	62.5% (5)	40% (2)		47% (40)	42.5%

Data taken from Crown Court - Cracked and Ineffective Trials Report.

- We met our 2006/07 ineffective trial target in the Crown Court of 13.5% or less. Our full year performance was 10% (10 ineffective trials).
- Our ineffective trial rate, for the financial year to date is currently 3.5%, (3 ineffective trials). This is better than our target of 14% or less.
- In February, 5 Warwickshire trials were listed at Warwick Crown Court.
- There were no ineffective trials in the Crown Court in February 2007. Giving us an ineffective trial rate of 0%.
- 2 trials cracked (representing 40% of total listed trials).
- Based on our YT February, our performance was better than the E&W national average. **Warwickshire's performance placed us joint 1<sup>st</sup> out of 42 criminal justice areas.** Compared with our 'Most Similar Areas', our performance placed us joint top of the group the next best performer was Northamptonshire whose ineffective trial rate was also 4.29%.

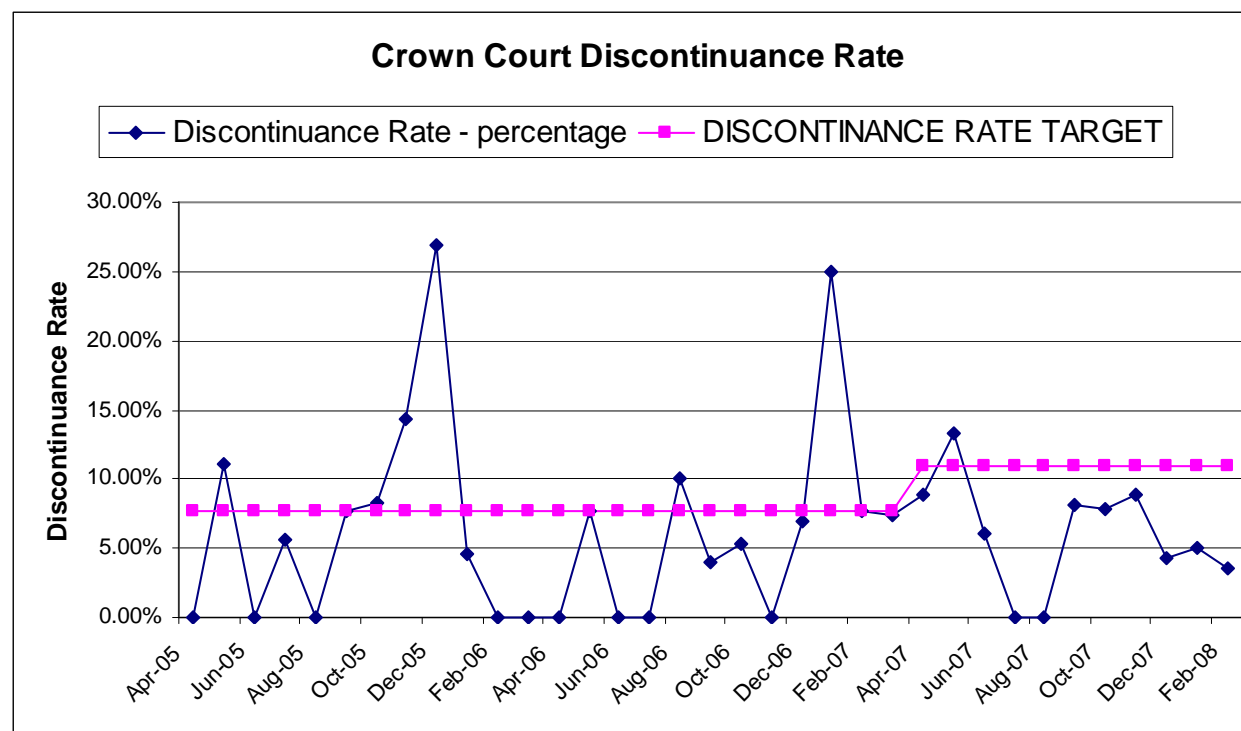


## 5.2 - Crown Court - Discontinuance Rate (Pre-charge decision cases only)

Target 11% or less	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD
Warwickshire performance	8.82% (3)	13.33% (6)	6.06% (2)	0% (0)	0% (0)	8.11% (3)	7.89% (3)	8.8% (3)	4.35% (1)	5% (1)	3.57% (1)		6.65% (23)
E&W Performance	13.14%	12.38%	13.8%	13.4%	12.7%	13.3%	13%	12%	12.3%	13.2%	12%		

Data taken from the National Area Benefits Realisation PCD Cases Report (extracted from CPS MIS)

- Our full year discontinuance rate in the Crown Court for 2006/07 was 5.92%, this bettered our target of 7.7% or less.
- The Crown Court discontinuance rate in February was 3.57% (1 case). This relates to pre-charge decision cases only. This is better than our 2007/08 Crown Court discontinuance rate target of 11% or less. We have met this target 10 out of the 11 months.
- This was also better than the England and Wales national average.
- **Warwickshire's performance in February placed us 3<sup>rd</sup> out of 42 criminal justice areas.**
- Compared with our 'Most Similar Areas', Warwickshire's performance in February placed us 1<sup>st</sup> in the group; the next best performer was Northamptonshire with 4.35%.

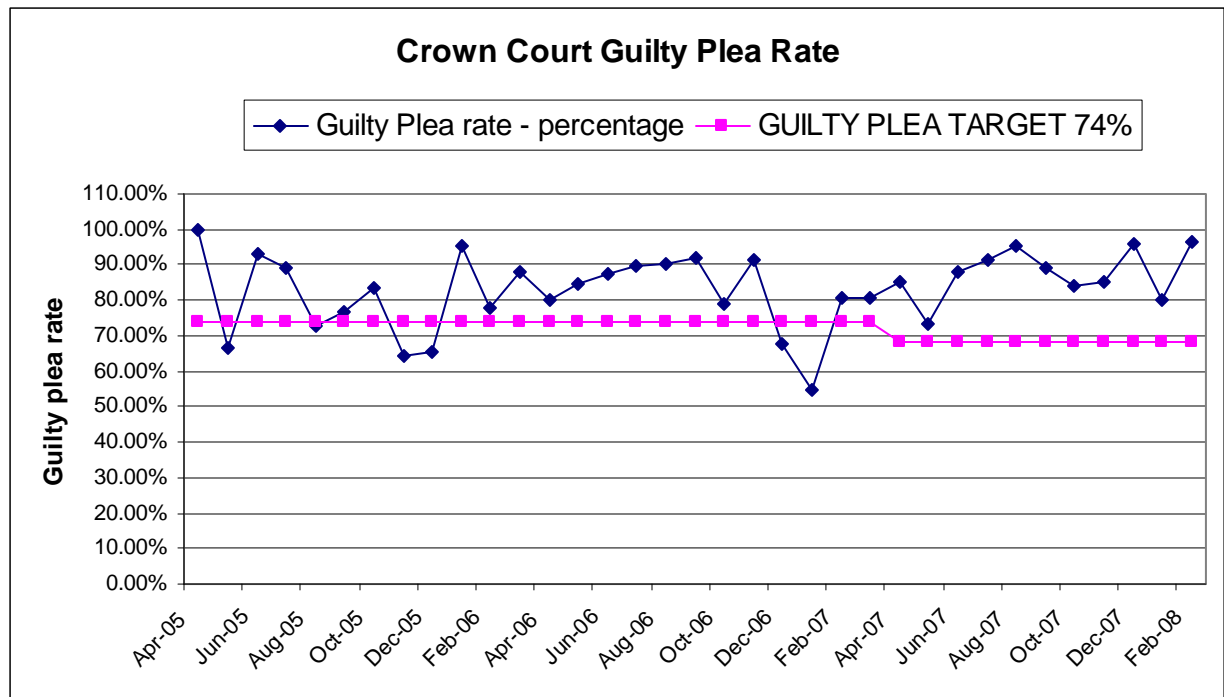


### 5.3 - Crown Court - Guilty Plea rate (Pre-charge decision cases only)

Target 68% or more	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD
Warwickshire performance	85.29% (29)	73.33% (33)	87.88% (29)	91.67% (11)	95.24% (40)	89.19% (33)	84.21% (32)	85.29% (29)	95.65% (22)	80% (16)	96.43% (27)		86.99% (301)
E&W Performance	68.26%	69.83%	70.4%	70.8%	70.8%	69.8%	70.8%	71.1%	72%	71.6%	72.7%		

Data taken from the National Area Benefits Realisation PCD Cases Report (extracted from CPS MIS)

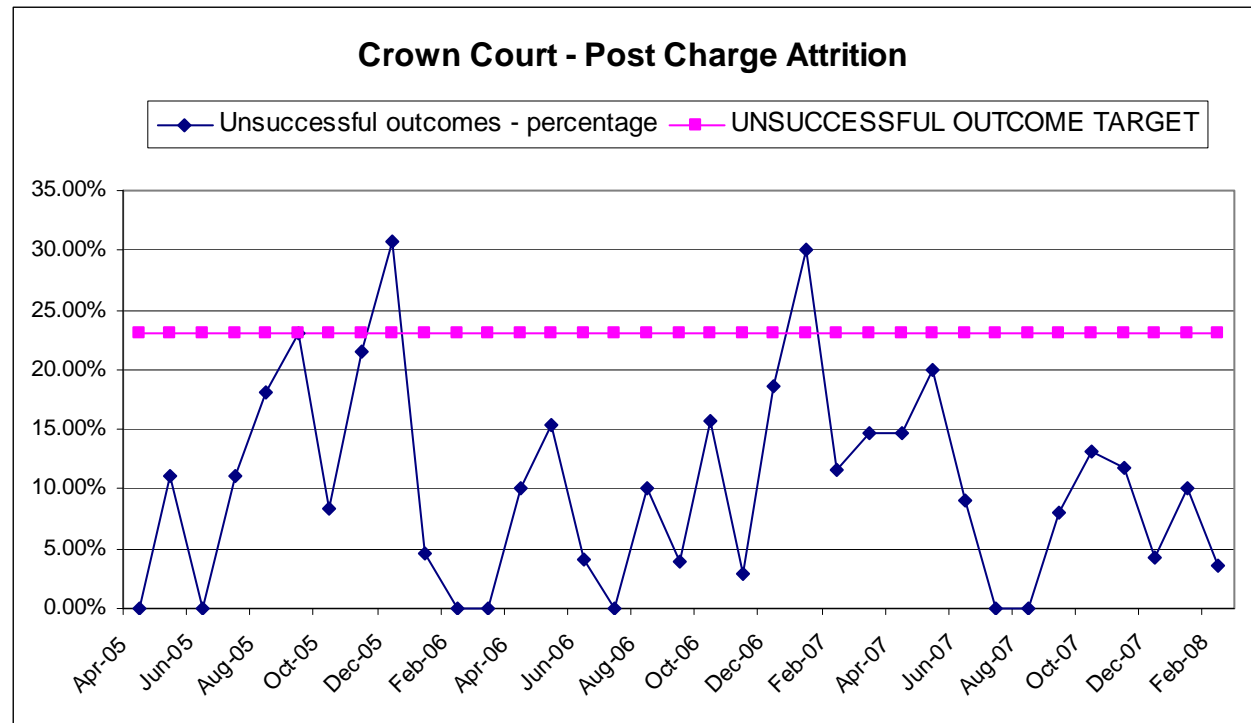
- a) Our full year guilty plea rate in the Crown Court for 2006/07 was 81.25%, bettering our target of 74% or more.
- b) The Crown Court guilty plea rate in February was 96.43%. This relates to pre-charge decision cases only and is better than our Crown Court 2007/08 guilty plea rate target of 68% or more. We have consistently met this target this financial year.
- c) We have also outperformed the England and Wales national average consistently this financial year.
- d) **Warwickshire's performance in February placed us 1<sup>st</sup> out of 42 criminal justice areas.**
- e) Compared with our 'Most Similar Areas', Warwickshire's performance placed us top in the group, the next best performer was Northamptonshire with 89.86%.



#### 5.4 - Crown Court - Attrition Rate, Proportion of Unsuccessful Outcomes

Target 23% or less	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD
Warwickshire performance	14.71% (5)	20% (9)	9.09% (3)	0% (0)	0% (0)	8.11% (3)	13.16% (5)	11.76% (4)	4.35% (1)	10% (2)	3.57% (1)		9.54% (33)
E&W Performance	21.47%	20.77%	22.2%	21.6%	21.4%	21.8%	20.9%	20.6%	20.1%	20.4%	19.9%		

- a) Our full year attrition rate in the Crown Court for 2006/07 was 11.18%, bettering our target of 23% or less.
- b) The Crown Court attrition rate in February was 3.57%. This relates to pre-charge decision cases only and is better than our 2007/08 Crown Court attrition rate target of 23% or less. We have consistently met this target this financial year.
- c) We have also outperformed the England and Wales national average this financial year.
- d) **Warwickshire's performance in February placed us 1<sup>st</sup> out of 42 criminal justice areas.**
- e) Compared with our 'Most Similar Areas', Warwickshire's performance placed us top of the group, the next best performer was Northamptonshire with 7.25%



### 5.5 - Crown Court - Timeliness

Target 78%	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD Warwick	E&W (YTD)
Committals (16 weeks)	82%	77%	88%	83%	79%	90%	71%	80%	81%	75%			81%	70%
Sent for Trial (26 weeks)	89%	79%	94%	88%	96%	96%	94%	85%	85%	89%			89%	77%
Sentence (10 weeks)	100%	90%	95%	97%	97%	95%	96%	95%	100%	100%			96%	91%
Appeals (14 weeks)	86%	75%	50%	100%	100%	75%	90%	80%	80%	80%			83%	87%

Data extracted from Crown Court Monthly Workload Report (IMAGe Report)

### 5.6 - Crown Court - Outstanding cases (by Court Area)

		Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	E&W
Less than 8 weeks	Custody	44%	44%	43%	42%	43%	49%	43%	41%	44%	43%			37%
	Bail	46%	38%	43%	48%	36%	29%	30%	43%	48%	39%			33%
> = 8 weeks but < 16 weeks	Custody	32%	29%	31%	37%	30%	19%	30%	28%	22%	30%			26%
	Bail	29%	33%	28%	21%	32%	30%	24%	15%	16%	28%			26%
> = 16 weeks but < 36 weeks	Custody	21%	21%	24%	20%	26%	28%	27%	25%	25%	17%			26%
	Bail	16%	20%	19%	23%	22%	30%	37%	31%	26%	22%			29%
36 weeks or more	Custody	4%	5%	3%	1%	1%	3.5%	0%	6%	9%	10%			11%
	Bail	9%	9%	10%	8%	9%	12%	9%	10%	10%	11%			13%
No of cases outstanding	Custody	82	75	75	79	80	85	74	71	68	81			
	Bail	162	149	160	159	158	142	136	137	141	134			
Total cases outstanding		244	224	235	238	238	227	210	208	209	215			

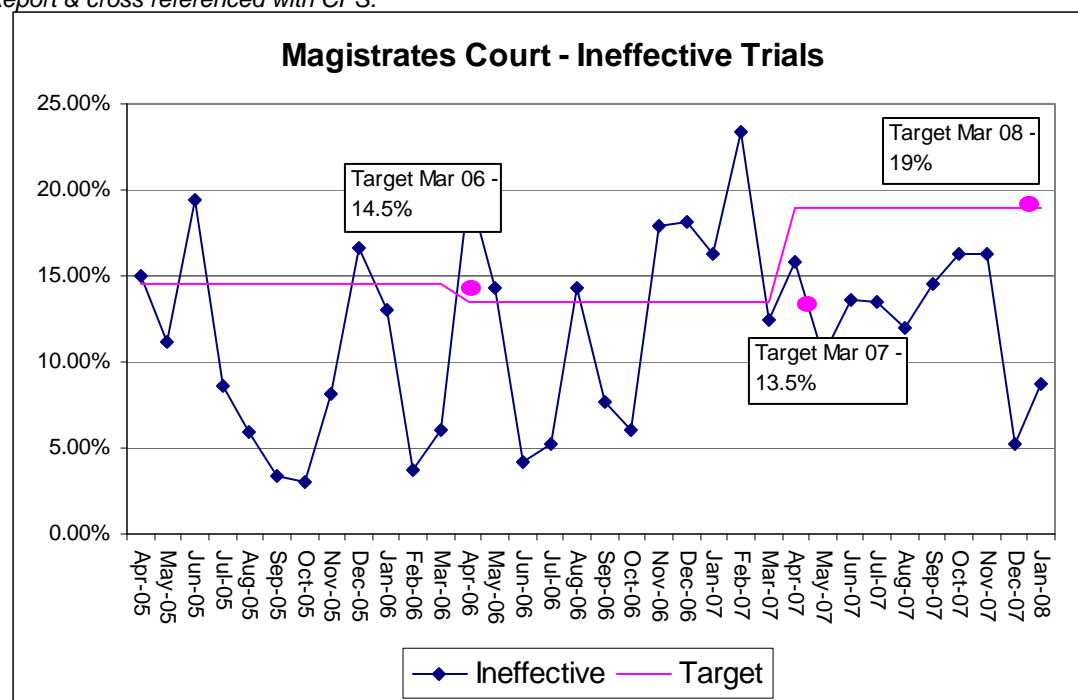
Data extracted from Crown Court Monthly Workload Report (IMAGe Report)

## 5.7 - Magistrates Court - Effective, Ineffective & Cracked Trials

Target 19%	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD	E&W (Jan 08)
Effective	47% (9)	41.5% (12)	77.5% (17)	57% (21)	66% (33)	62.5% (30)	51% (25)	49% (24)	68% (13)	63% (29)	70% (32)		58% (213)	42%
Ineffective	16% (3)	10.5% (3)	13.5% (3)	13% (5)	12% (6)	14.5% (7)	16% (8)	16% (8)	5% (1)	9% (4)	17% (8)		13% (48)	18%
Cracked	37% (7)	48% (14)	95 (2)	30% (11)	22% (11)	23% (11)	33% (16)	35% (17)	26% (5)	28% (13)	13% (6)		29% (107)	40%

Data taken from Magistrates' Court Cracked & Ineffective Trials Report & cross referenced with CPS.

- We met our 2006/07 ineffective trial target in the Magistrates Court of 13.5% or less.
- Our ineffective trial rate, for the full financial year was 13.5%, (46 ineffective trials), our cracked trial rate was 29.5% (100 trials), and our effective trial rate was 47% (194 trials).
- In February there were 46 trials listed 32 were effective (70%), 6 cracked (13%) and 8 were ineffective (17%) – coming in on target.
- 8 trials were ineffective: -
  - 1 due to lack of court time
  - 1 due to the defence solicitor being late (incident on railway line).
  - 1 due to the defence increasing the trial time
  - 2 due to the defendant being absent (1 defendant attended the wrong court the other section 9s sent to solicitor who not until the day of trial informed the court they do not act for the defendant).
  - 1 due to equipment failure
  - 1 due to the prosecution failing to warn witnesses (non CPS case).
  - 1 due to the defence deciding they wanted a site visit in the case.
- 6 trials cracked: -
  - 5 due to acceptable late guilty pleas
  - 1 due to a, reluctant witness who failed to attend, no evidence offered.(non CPS case – RSPCA).



### 5.8 - Magistrates Court - Vacated Trials

	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD
Warwickshire performance	24% (6)	26.83% (11)	0% (0)	22.92% (11)	18.03% (11)	19% (11)	13% (7)	16% (9)	32% (9)	22% (13)	(15)		

*Data taken from Magistrates' Court Vacated Trial Monitoring Sheet*

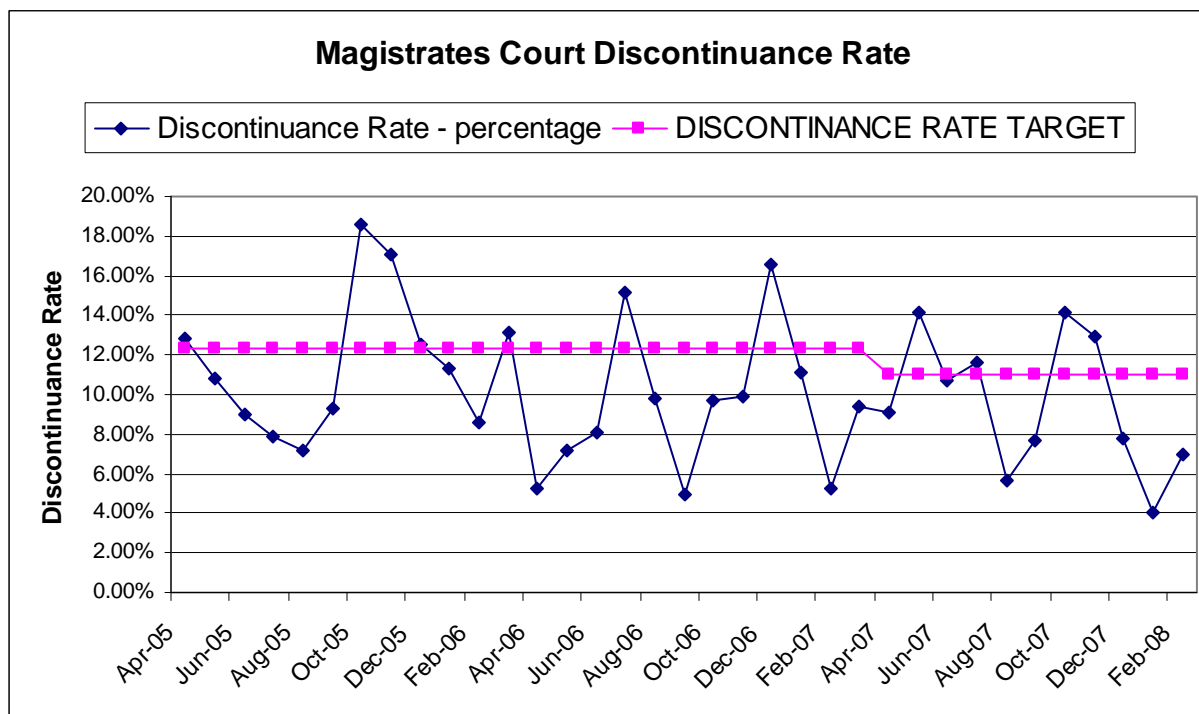
- a) 15 trials were vacated in February 2008: -
- 6 due to the prosecution discontinuing the case prior to the trial date.
  - 1 due to the prosecution not being ready
  - 3 due to prosecution witness not able to attend trial
  - 1 due to the defendant being ill
  - 1 due to lack of court time
  - 3 due to the defendant changing their plea to guilty.

### 5.9 - Magistrates Court - Discontinuance Rate (Pre-charge decision cases only)

Target 11% or less	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD
Warwickshire performance	9.09% (15)	14.14% (28)	10.67% (19)	11.63% (20)	5.7% (13)	10% (13)	14.12% (36)	12.94% (22)	7.81% (10)	4.02% (7)	6.94% (12)		9.89% (195)
E&W Performance	14.51%	14.84%	15.5%	15.6%	14.8%	15.5%	14.3%	14.2%	14.8%	14.1%	13.7%		

Data taken from the National Area Benefits Realisation PCD Cases Report (extracted from CPS MIS)

- a) Our full year discontinuance rate in the Magistrates Court for 2006/07 was 9.67%, this bettered our target of 12.3% or less.
- b) The Magistrates Court discontinuance rate in February was 6.94% (12 cases). This relates to pre-charge decision cases only and is better than our 2007/08 Magistrates Court discontinuance rate target of 11% or less. We are also meeting this target based on our year to date performance.
- c) We have outperformed the England and Wales national average this financial year.
- d) **Warwickshire's performance in February placed us 4<sup>th</sup> out of 42 criminal justice areas.**
- e) Compared with our 'Most Similar Areas', Warwickshire's performance placed us 2<sup>nd</sup> in the group; the top performer was Northamptonshire with 6.5%.

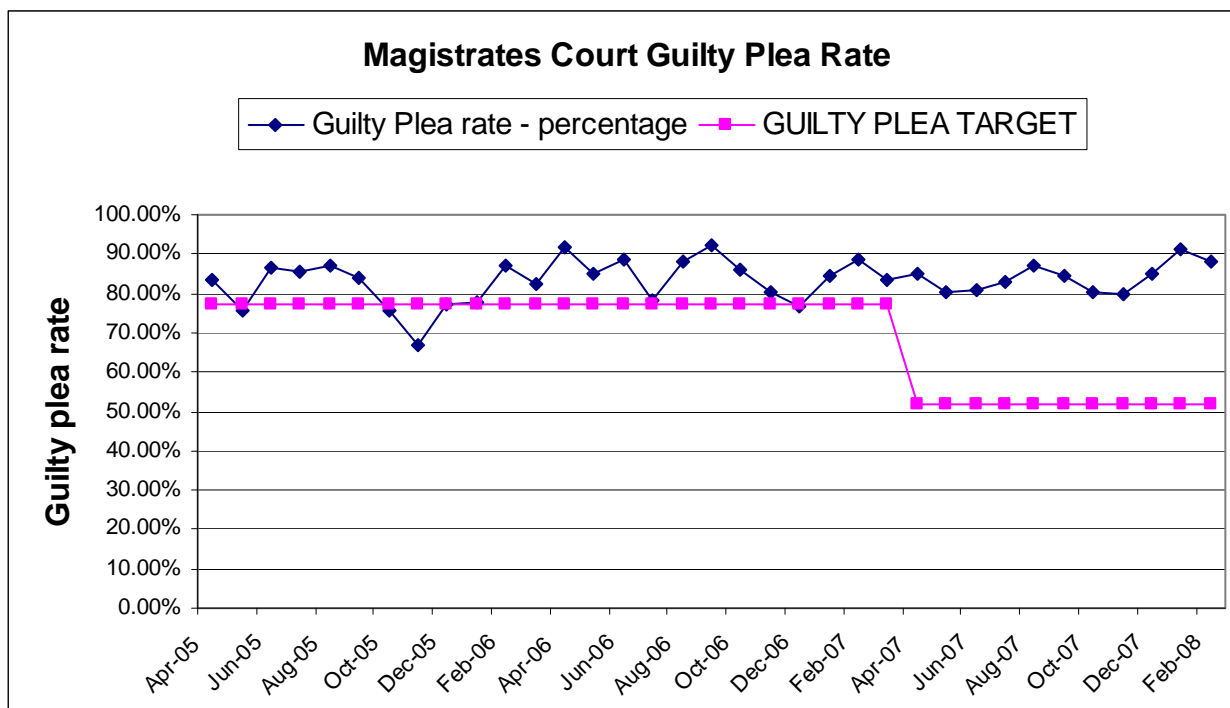


### 5.10 - Magistrates Court - Guilty Plea rate (Pre-charge decision cases only)

Target 52% or more	Apr 06	May 06	Jun 06	Jul 06	Aug 06	Sep 06	Oct 06	Nov 06	Dec 06	Jan 07	Feb 07	Mar 07	YTD
Warwickshire performance	84.85% (140)	80.3% (159)	80.9% (144)	83.14% (143)	86.84% (198)	84.62% (110)	80.39% (205)	80% (136)	85.16% (109)	91.38% (159)	87.86% (152)		83.97% (1652)
E&W Performance	70.53%	70.37%	71.8%	71.4%	72.6%	71.5%	72.1%	72.3%	71.7%	72.8%	73%		

Data taken from the National Area Benefits Realisation PCD Cases Report (extracted from CPS MIS)

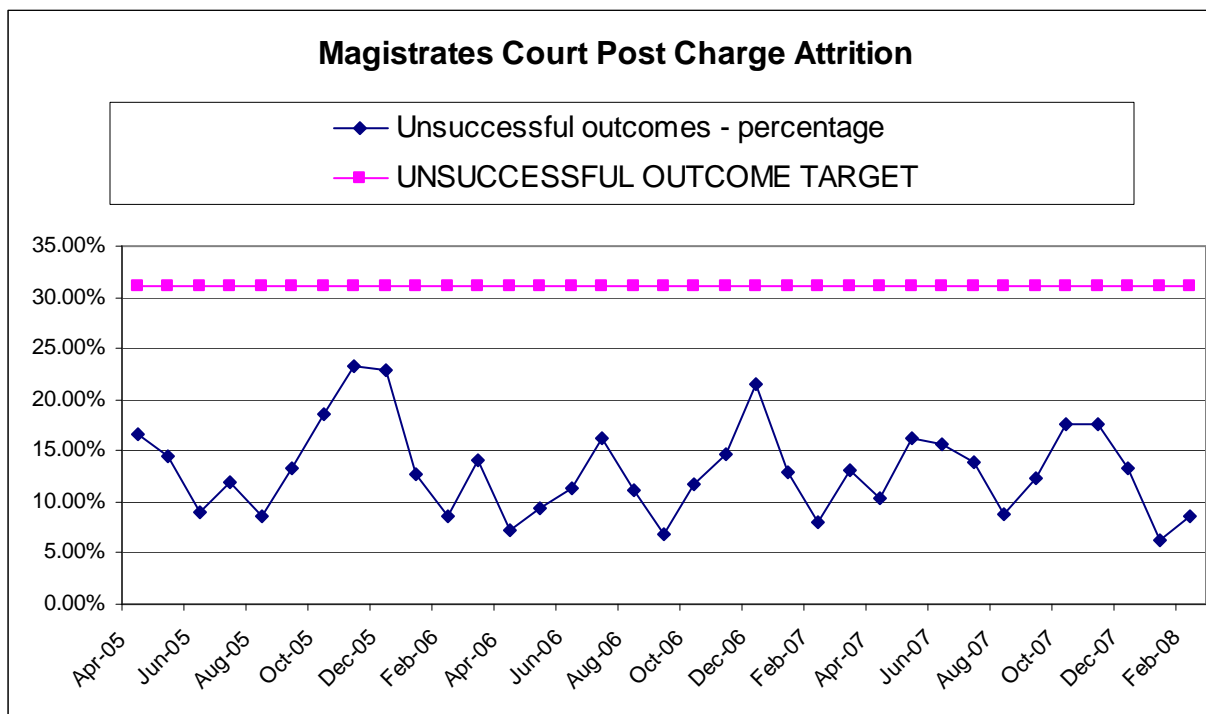
- a) Our full year guilty plea rate in the Magistrates Court for 2006/07 was 84.73%, bettering our target of 77% or more.
- b) The Magistrates Court guilty plea rate in February was 87.86% (152 cases). This relates to pre-charge decision cases only, this is better than our 2007/08 Magistrates Court guilty plea rate target of 52% or more. We are also meeting this target based on our year to date performance.
- c) We have also out performed the England and Wales national average in this financial year.
- d) **Warwickshire's performance in February placed us 2<sup>nd</sup> out of 42 criminal justice areas.**
- e) Compared with our 'Most Similar Areas', Warwickshire's performance placed us top in the group, 2nd was Wiltshire with 80.89%.



### 5.11 - Magistrates Court - Attrition Rate, Proportion of Unsuccessful Outcomes

Target 31% or less	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD
Warwickshire performance	10.3% (17)	16.16% (32)	15.73% (28)	13.95% (24)	8.77% (20)	12.31% (16)	17.65% (45)	17.65% (30)	13.28% (17)	6.32% (11)	8.67% (15)		12.94% (255)
E&W Performance	20.77%	21.25%	21.7%	21.9%	20.9%	22%	21%	20.5%	21.3%	20.5%	19.9%		

- a) Our full year attrition rate in the Magistrates Court for 2006/07 was 12.36%, bettering our target of 31% or less.
- b) The Magistrates Court attrition rate in February was 8.67% (15 cases). This relates to pre-charge decision cases only and is better than our 2007/08 Magistrates Court attrition rate target of 31% or less. We are also meeting this target based on our year to date performance.
- c) We also outperformed the England and Wales national average this financial year.
- d) **Warwickshire's performance in February placed us 2<sup>nd</sup> out of 42 criminal justice areas.**
- e) Compared with our 'Most Similar Areas', Warwickshire's performance placed us top in the group, the next best performer was Northamptonshire with 13.41%.



## 5.12 - Magistrates Court - Timeliness

Magistrates Court Timeliness		March 07	June 2007	September 2007	December 2007
<b>ADULT</b> Initial Guilty Plea (80% or more within 59 days)	Warwickshire	86% (44 defendants)	93% (61 defendants)	93% (55 defendants)	87% (47 defendants)
	<b>E&amp;W</b>	85%	87%	87%	89%
<b>ADULT</b> Trials (80% or more within 143 days)	Warwickshire	Sample size too small			
	<b>E&amp;W</b>	66%	68%	69%	73%
<b>ADULT</b> Committals (80% or more within 101 days)	Warwickshire	Sample size too small			
	<b>E&amp;W</b>	91%	94%	93%	95%
<b>YOUTH</b> Initial Guilty Plea (80% or more within 59 days)	Warwickshire	Sample size too small	98% (57 defendants)	97% (38 defendants)	98% (46 defendants)
	<b>E&amp;W</b>	88%	88%	91%	91%
<b>YOUTH</b> Trials (80% or more within 176 days)	Warwickshire	Sample size too small			
	<b>E&amp;W</b>	89%	91%	90%	93%
<b>YOUTH</b> Committals (80% or more within 101 days)	Warwickshire	Sample size too small			
	<b>E&amp;W</b>	93%	95%	97%	95%

Data taken from the DCA TIS Survey

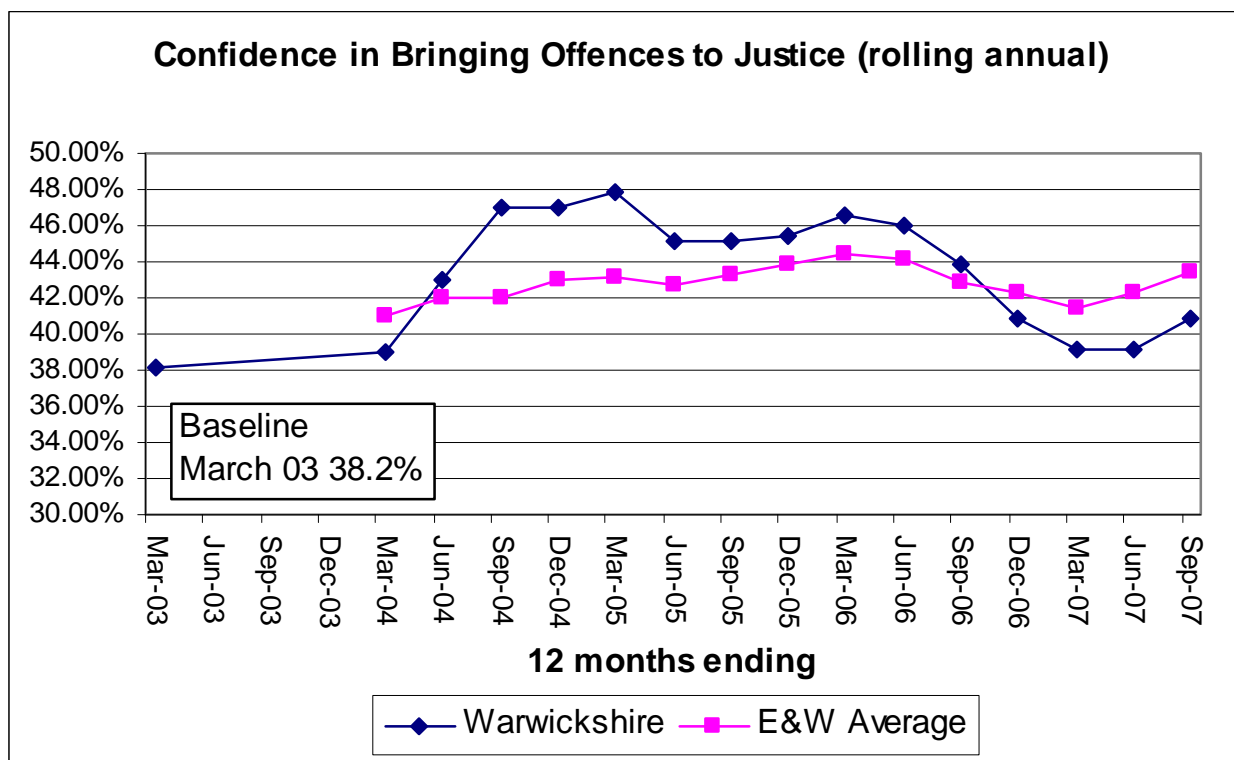
## Section 6 – Confidence

### 6.1 British Crime Survey

<u>2007/08 Targets:</u> - >48% target 54.8% - aspirational	Mar 03 Baseline	Mar 04	Jun 04	Sep 04	Dec 04	Mar 05	Jun 05	Sep 05	Dec 05	Mar 06	Jun 06	Sep 06	Dec 06	Mar 07	Jun 07	Sept 07
Warwickshire performance	38.2%	39%	43%	47%	47%	47.8%	45.2%	45.1%	45.4%	46.5%	46%	43.8%	40.9%	39.1%	39.1%	40.8%
National performance		41%	42%	42%	43%	43.2%	42.7%	43.3%	43.8%	44.4%	44.2%	42.8%	42.3%	41.4%	42.3%	43.5%

Data taken from the British Crime Survey (12 month rolling)

- Our 2007/08 Confidence target is >48%, our aspirational target a set by OCJR is 54.8%.
- Our performance for the 2006/07 financial year was 39.1%, this is a declining trend and was below our 2006/07 target of 48%.
- Our performance for the 12 months ending September 2007 was 40.8%,
- The national average for the 12 months ending September 2007 was 43.5%, marginally up on Junes figure.



e) Warwickshire's performance for the 12 months ending September 2007 placed us 33<sup>rd</sup> out of 42 criminal justice areas.

f) Compared with our 'Most Similar Areas', Warwickshire's performance placed us 6<sup>th</sup> in the group, Cheshire came top with 49.1%. Confidence figures across the Country range from 33.5% to 49.2%.

g) The table to the right compares the latest figure with the baseline (and not the previous quarter), as the target relates to an increase on the baseline.

h) A new measure 'treats witnesses well' was introduced in October 2003. The baseline figure for this measure is the October to March 2004 figure.

	Year to March 2003 (%)	Year to March 2005 (%)	Year to March 2006 (%)	Year to March 2007 (%)	Year to Sept 2007 (%)	Nat. Average Year to Sept 2007 (%)
Respects the rights of and treats fairly people accused of committing a crime	80.3	<b>83.8</b>	<b>84.6</b> ↗	<b>83.3</b>	<b>83.2</b>	79.5↗
Effective in bringing people to justice	38.2	<b>47.8</b> ↗	46.5↗	39.1%	40.8	43.4↗
Effective in reducing crime	29.4	39.7↗	37.9↗	35.9↗	36↗	36.8↗
Deals with cases promptly and efficiently	35	40.1	42.5↗	41.7↗	42.2↗	40.8↗
Meets the needs of victims	26.2	36.6↗	35.1↗	32.3↗	35.4↗	35.2↗
Effective in dealing with young people accused of crime	20.2	26.5↗	<b>24.5</b>	22.4	22.4	24.1↗
Meets the needs of witnesses (October to March 2004 BASELINE)	63.4	67.6	69.6	70.3	<b>72.2</b> ↗	68.3↗

Statistically Significant Increase compared to Year to March 2003:  
 Statistically Significant Decrease compared to Year to March 2003:  
 Statistically Significant Difference from the National Average:

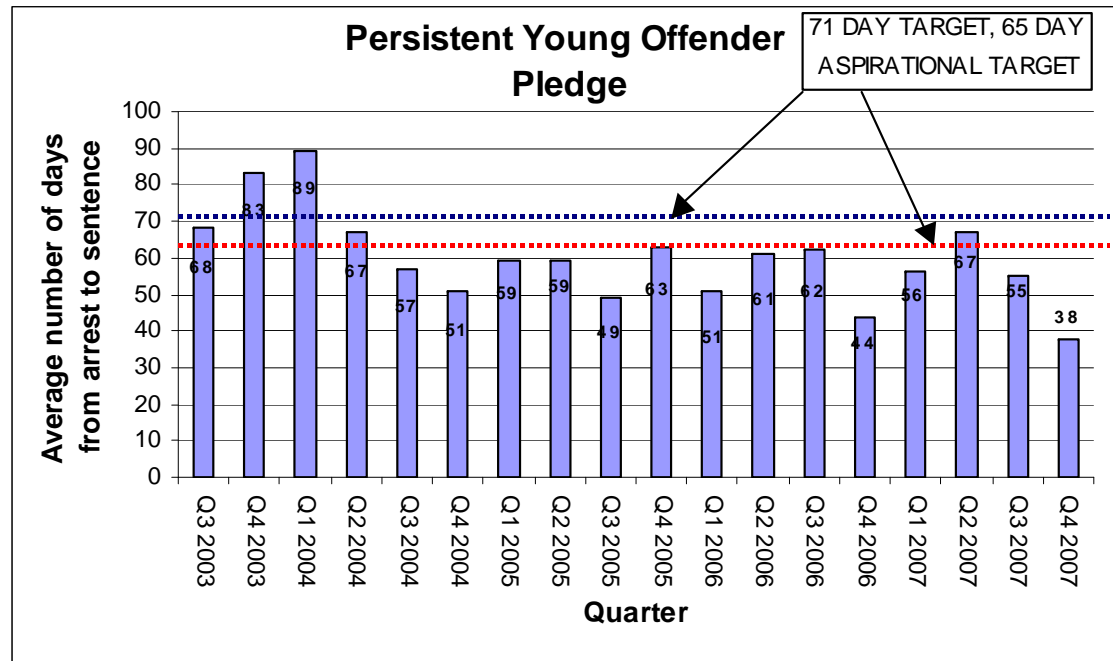
↗  
 ↘  
**Figure in bold**

## Section 7 - Persistent Young Offenders

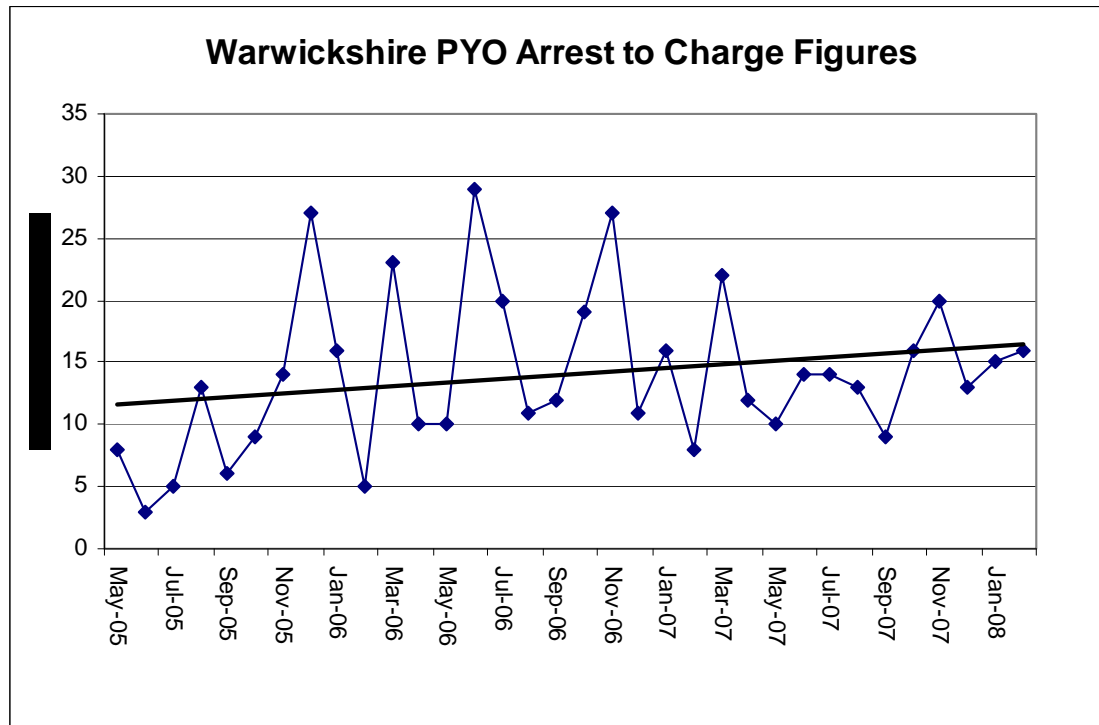
Target 71 days, stretch 65 days or less	Jan 07	Feb 07	Mar 07	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	12 month rolling performance
Warwickshire performance	65	53	49	57	82	59	52	69	46	46	39	22	<b>55 days</b>
E&W performance	72	70	73	70	67	64	64	62	60	62	59	61	<b>66 days</b>

Data taken from PNC Report from the Youth Justice Board

- Warwickshire's performance for the 2007 calendar year was 55 days, placing us 5<sup>th</sup> out of 42 criminal justice areas.
- From January 2007, we are looking to meet the PYO stretch target of 65 days or less. We met this stretch target during the 4<sup>th</sup> quarter of 2007 (Oct - Dec). The average days for this quarter from arrest to sentence were 38 days. This figure was based on 46 cases being finalised. This was against a national average of 60 days for the same period.
- In December 2007, our average period from arrest to sentence was 22 days, on target. This figure is based on 10 cases being finalised, this was against a national average of 61 days for the same period. Provisional PNC data for January is indicating 90 days, this is primarily due to a complex Crown Court case being resolved at 521 days and the low number of cases which were finalised in January.
- In December, 70% were dealt with in less than 35 days, the final 30% were dealt with between 35 and 71 days.



- e) Based on indicative performance data from the **YJB Casetracker report** our arrest to sentence average for the month of February 2008 was 29 days, this was based on 19 PYO's being finalised. This performance is better than the Magistrates' Court target of 60 days, and is an improvement on last month.
- f) **Crown Court** – There were no cases finalised in February.
- g) In February 68% of cases were dealt with in less than 35 days, a further 21% were dealt with between 36 and 71 days, (89% being dealt with within the 71 day target). 5% were dealt with between 72 – 100 days the final 5% were dealt with between 101 – 200 days This is better than the suggested completed caseload breakdown (outlined across the page).
- h) Warwickshire had 13 live PYO proceedings in the Magistrates' Courts in February - 3 exceeding the recommend arrest – now performance of 60 days.
- i) Our average arrest to now performance in February was 45 days, better than the recommended performance of 60 days; this demonstrates a continued improvement in performance.
- j) Our arrest to charge performance in February was 16 days. Our 3 and 12 month rolling performance is 15 and 15 days respectively, performance once again is starting to decline in this area.



- **YJB Casetracker Reports** - It must be noted that the Casetracker report does not include matters being progressed through the Crown Court or by another area and therefore this data must be used with caution.
- **Completed Cases** - Areas should aim to meet the 60-day Magistrates' Court target (arrest to sentence).
- Areas should also aim to achieve the following completed caseload breakdown: 50% within 35 days, 70% within 71 days. No greater than 15-20% over 100 days and no more than 5% over 200 days.
- **Live cases** – Areas should aim for an arrest to now of no greater than 60 days, with no more than 15-20% of live case exceeding 100 days

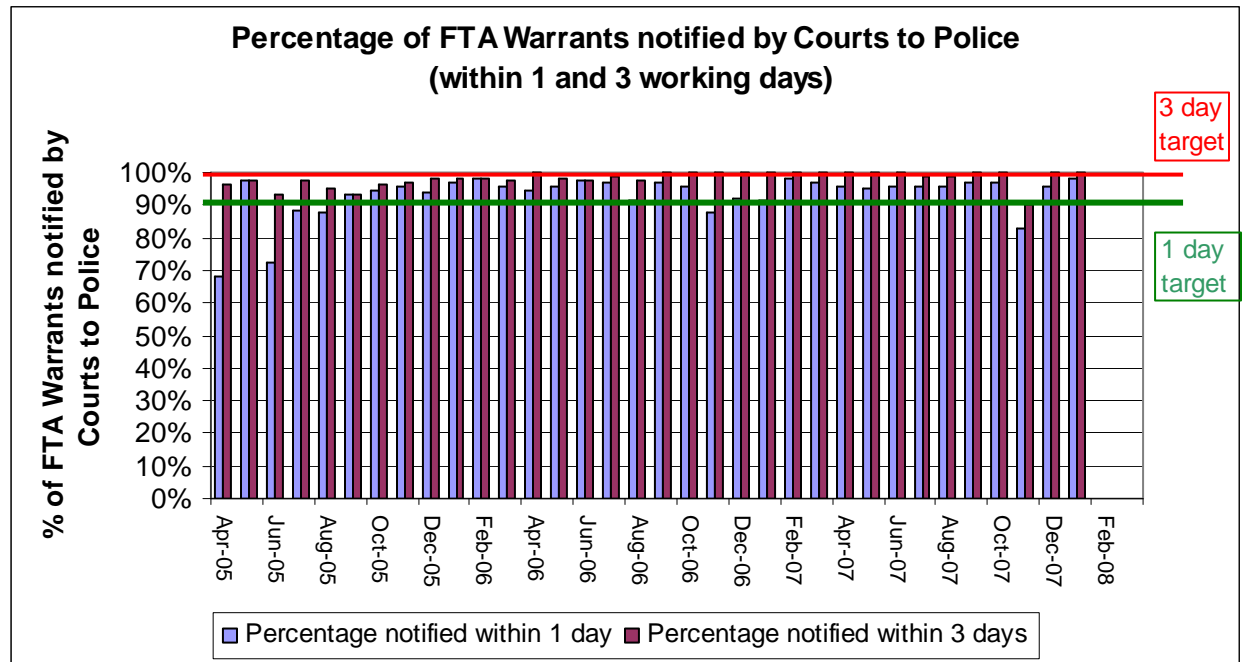
## Section 8 - Enforcement

### 8.1 Fail to Appear Warrants

FTA Warrants	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD Average
<b>Courts to notify police of the issue of a warrant – 90% within 1 working day (top figure), the remainder within three (bottom figure). N.B. the three working days figure is the total number of warrants where the courts notified the police within the time period, i.e. includes both 1 and 3 working days figures.</b>													
Warwickshire performance	96%	95%	96%	96%	96%	97%	97%	83%	96%	98%			95%
	100%	100%	100%	99%	99%	100%	100%	90%	100%	100%			99%
E&W performance	88%	91%	93%	94%	94%	-	-	-	-	-			
	97%	98%	98%	98%	99%	-	-	-	-	-			

Data taken from the GDC16 Data submission workbook (extracted from the warrant management system)

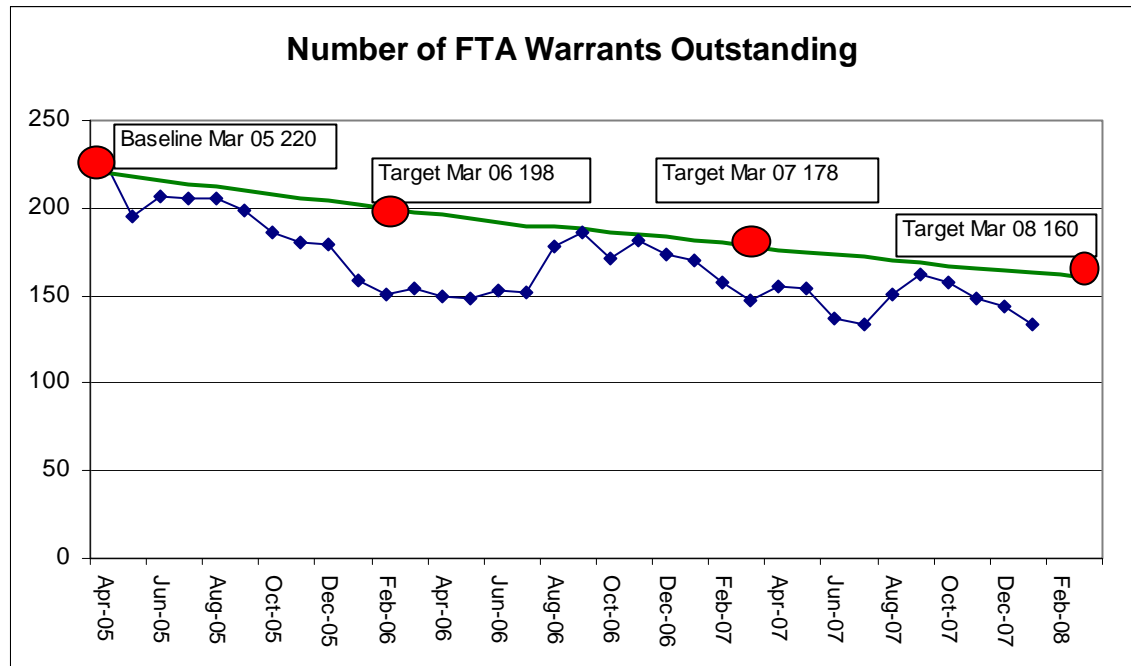
- We met our 2006/07 target for Courts to notify police of the issue of a warrant – 90% within one working day, 100% within three.
- Our 2006/07 performances - 94% received within 1 working day, 99% within three.
- In January 98% of warrants were received within 1 working day and 100% within 3 days.
- We have only missed the target once this financial year.
- Our year to date performance at the end of January 2008 was 95% and 99% respectively.
- 



FTA Warrants	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD
<b>Number of outstanding unexecuted warrants – Baseline 31/3/05 220 FTA warrants outstanding. Target at 31/03/08 160 FTA warrants outstanding (38% reduction on baseline)</b>													
Category A	38	34	31	32	42	40	38	35	33	30			30
Category B	62	69	60	64	65	65	69	73	77	72			72
Category C	55	51	46	38	44	57	51	40	34	31			31
<b>TOTAL</b>	<b>155</b>	<b>154</b>	<b>137</b>	<b>134</b>	<b>151</b>	<b>162</b>	<b>158</b>	<b>148</b>	<b>144</b>	<b>133</b>			<b>133</b>

Data taken from the GDC25c Data submission workbook (extracted from the warrant management system)

- a) We met our 2006/07 target to reduce our outstanding FTA warrants to 178 outstanding. As at 31<sup>st</sup> March 2007, we had 147 FTA warrants outstanding, representing a 33% reduction on our baseline.
- b) Our target as at 31<sup>st</sup> March 2008 is 160 FTA warrants outstanding (10% reduction on last years target).
- c) There are currently 133 FTA warrants outstanding, of which 33 (25%) have been sent outside of the area for execution.
- d) Our stock/flow ratio is currently 2.5 (this is calculated by dividing the number of outstanding warrants by the average number of warrants issued (over the previous three months). Nationally they are looking to achieve a stock/flow ration of 2 by March 2009.

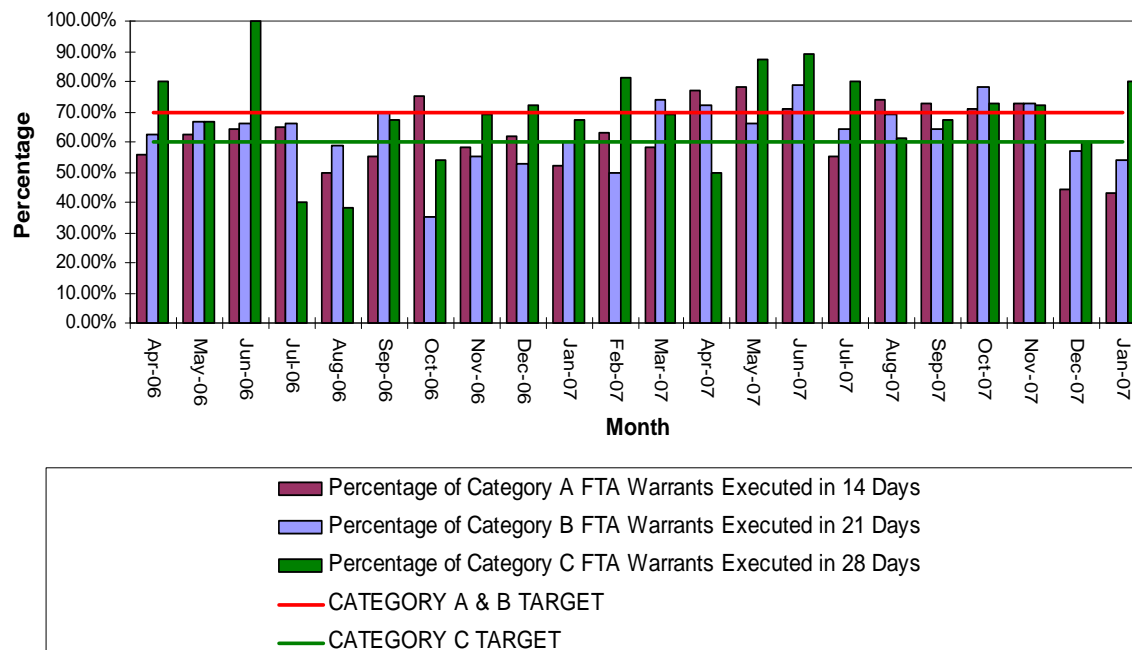


FTA Warrants	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD Average
% of category A warrants executed within 14 days (TARGET 70%), % of category B warrants executed within 21 days (TARGET 70%), % of category C warrants executed within 28 days – (TARGET 60%). <i>The figures in the brackets below show the number of warrants executed in each category.</i>													
<b>Category A</b>	77%	78%	71%	55%	74%	73%	71%	73%	44%	43%			69%
Warwickshire	(17)	(14)	(12)	(12)	(26)	(11)	(10)	(11)	(4)	(3)			(120)
<b>Category B</b>	72%	66%	79%	64%	69%	64%	78%	73%	57%	54%			68%
Warwickshire	(18)	(19)	(22)	(27)	(24)	(21)	(28)	(22)	(17)	(14)			(212)
<b>Category C</b>	50%	87%	89%	80%	61%	67%	73%	72%	60%	80%			71%
Warwickshire	(13)	(27)	(8)	(8)	(14)	(18)	(11)	(13)	(6)	(12)			(130)

- a) **Percentage of category A, B & C warrants executed within 14, 21 and 28 days respectively.**
- b) Warwickshire target - 70% of more for category A & B warrants. 60% or more for category C warrants.
- c) We have failed to meet the category A & B targets for the past two months and are now slightly below target based on our year to date performance. Category C warrants remain on target in January and based on our year to date performance.
- d) This is due to a number of changes force wide, short-term overtime is being made available for all proactive officers. The North shows a poorer performance than the South, Once a full time administrator is in post in Nuneaton we can start to get things in place, Going forward more onus and responsibility being taken from the Safer neighbourhood teams county wide should drive up performance.

<b>(Jan 08)</b>	<b>Leamington</b>	<b>Nuneaton</b>	<b>Rugby</b>
<b>Cat A</b>	50%	0%	67%
<b>Cat B</b>	69%	40%	33%
<b>Cat C</b>	80%	86%	67%

**Percentage of Category A, B and C Warrants Executed within Timescales**

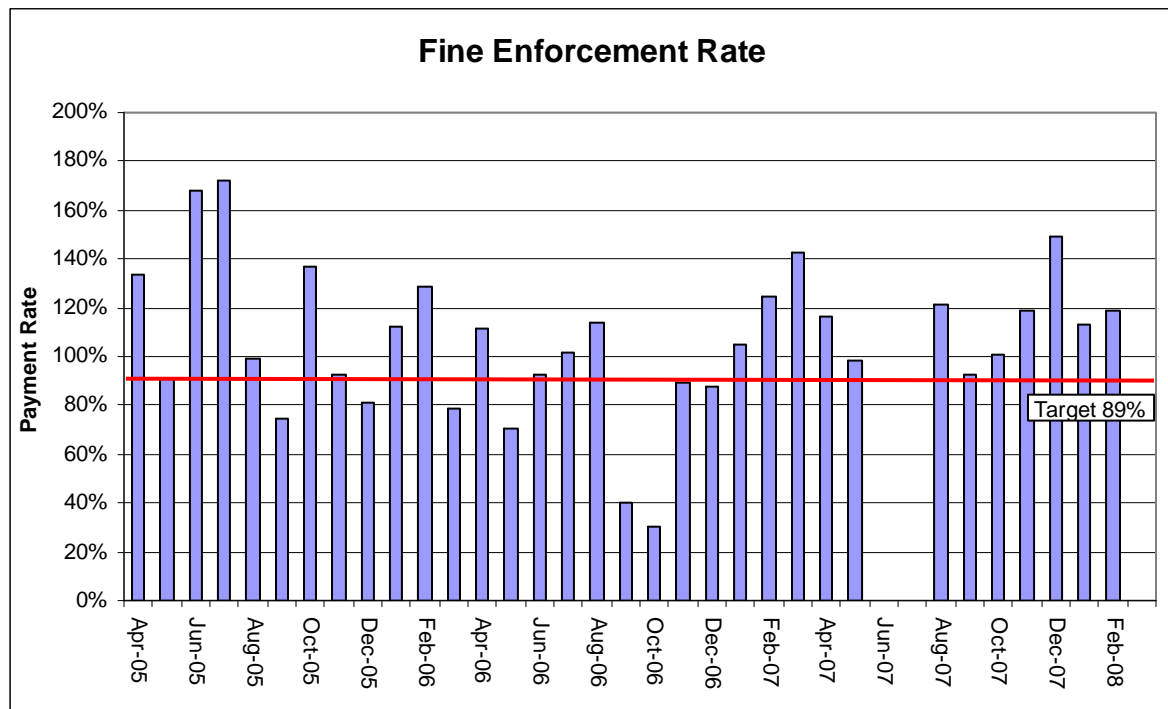


## 8.2 Enforcement of Financial Penalties

Target 89%	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD Average
Warwickshire performance	116%	98%	-407%	-157%	121%	93%	101%	119%	149%	113%	119%		155% (Jan 08)
E&W performance	93%	98%	-	-	-	-	-	-	-	-	-		

Data taken from the Magistrates Court DAR Return

- We failed to meet our 2006/07 fine enforcement target of 89%, our full year performance was 76%. Although our performance in Q4 was 123%.
- Our fine enforcement target for 2007/08 remains at 89%.
- We have met this target consistently this financial year.
- A minus figure payment rate is not poor performance and is encountered when the amount legally written off is greater than the fines imposed.
- Our fine enforcement rate in February was 119%.
- Based on our year to date performance at the end of December our performance placed us 1<sup>st</sup> out of 42 CJA's. Top compared to our MSA. The next best performance was Wiltshire with 114%.

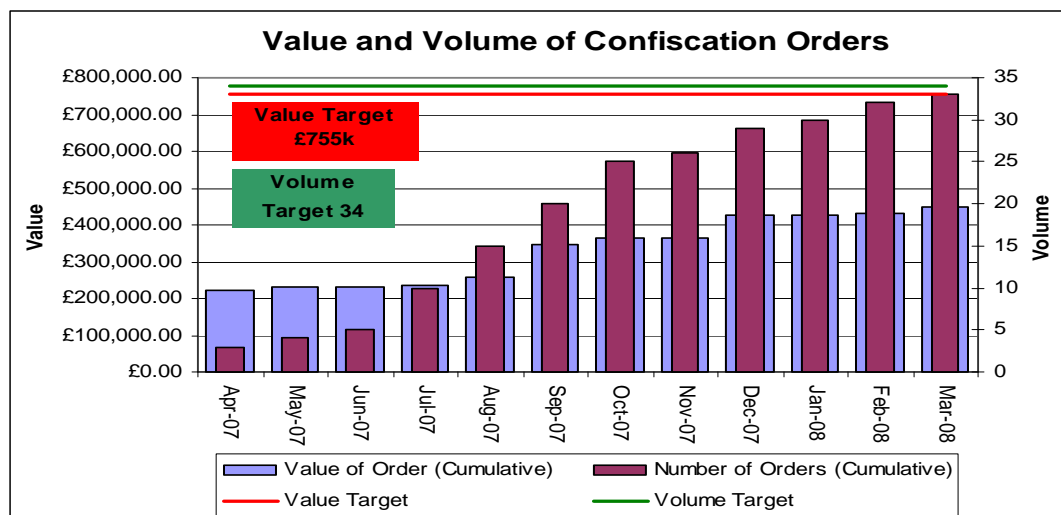


### 8.3 Asset Recovery

To secure 34 confiscation orders to a value of at least £755,000													
	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD
F.I.U.	£223,661 (3)	£8,410 (1)	£1 (1)	£5,344 (5)	£21,117 (5)	£86,255 (5)	£17,671 (5)	£2,687 (1)	£62,594 (3)	£69 (1)	£1,699 (2)	£18,077 (1)	£447,587.83 (33)
RART	-	-	-	-	-	-	-	-	-	-	-	-	-
Warwickshire performance	£223,661 (3)	£8,410 (1)	£1 (1)	£5,344 (5)	£21,117 (5)	£86,255 (5)	£17,671 (5)	£2,687 (1)	£62,594 (3)	£69 (1)	£1,699 (2)	£18,077 (1)	£447,587.83 (33)

Data taken from JARD

- We met our 2006/07 target to secure 11 confiscation orders to the value of £319,339.
- Our actual performance was 21 orders to the value of £837,365.87.
- We secured 2 confiscation orders in February 2008 to the value of £1,699.59; we have also secured 1 order so far in March to the value of £18,077.84.
- We have secured 33 confiscation orders so far this financial year, to the value of £447,587.83 on trajectory to meet the volume element of the target.
- We have also secured 3-restraint order. We have a target of 6.



To collect £250,000 from confiscation order enforcement													
Collection Rate to Date	Apr 07	May 07	Jun 07	Jul 07	Aug 07	Sep 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	% achieved
Warwickshire		£14,327	£14,327	£111,140	£112,221	£112,221	£141,621	£216,145	£224,732	£234,822	£214,018		93%

Data taken from the HMCS One Performance Truth (OPT)

## 8.4 Licence Recall

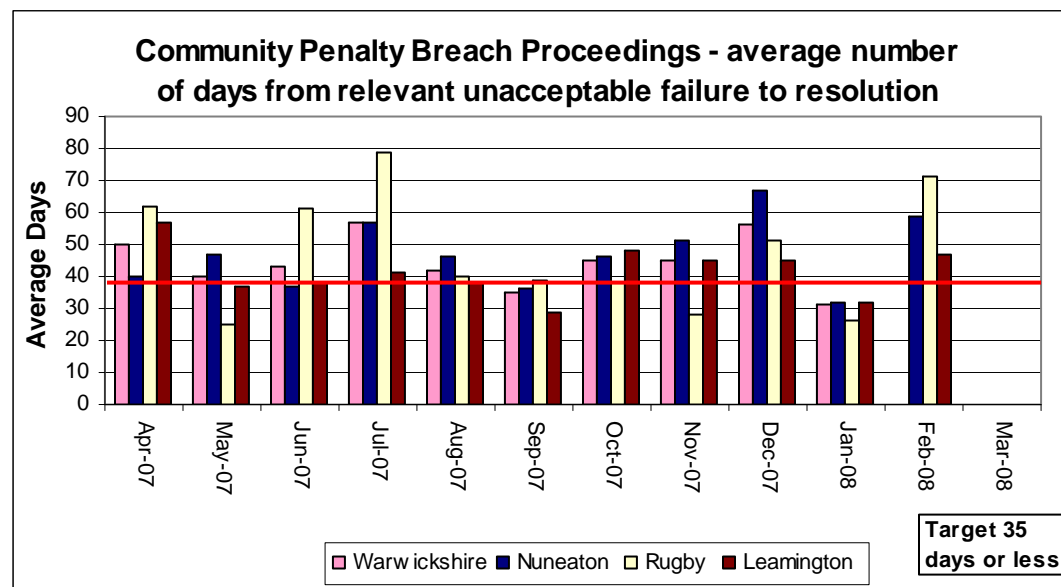
**Licence Recall data has  
been temporarily removed**

**8.5 Community Penalties – Community Penalty Breach Proceedings should take an average of 35 working days from second unacceptable failure to comply to resolution of the case**

	Apr 07	May 07	Jun 07	Jul 06	Aug 07	Sept 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD (07/08)
Warwickshire	50	40	43	57	42	35	45	45	56	31	58		46
Nuneaton	40	47	37	57	46	36	46	51	67	32	59		46
Rugby	62	25	61	79	40	39	38	28	51	26	71		50
Leamington	57	37	38	41	38	29	48	45	45	32	47		43

Data taken from COMET MI Report

- a) Our current average-days for the month of February was 58 days, this is worse than the 35 day target, and represents a declining trend. Of those resolved in February, 52% were dealt with within 25 days, a further 8% between 26 and 35 days, 10% between 36 and 50 days, the final 18% were dealt with in 51 days or more. We have only met this target twice this financial year. See breakdown below: -
- b) **Nuneaton** - end-to-end target missed by 24 days, performance affected by 3 very old cases being resolved at 346, 347 and 460 days without these performance would have been at 35 days.
- c) **Rugby** - end-to-end performance has been seriously affected by 3 old cases being resolved on warrant. These cases were 220, 272 and 514 days old at disposal, without these performance would have been 29 days.
- d) **Leamington** - end to end target missed by 12 days, although we have not disposed of any **very** old cases we have disposed of a large proportion of older cases, of the 33 cases disposed of 6 were over 100 days old.

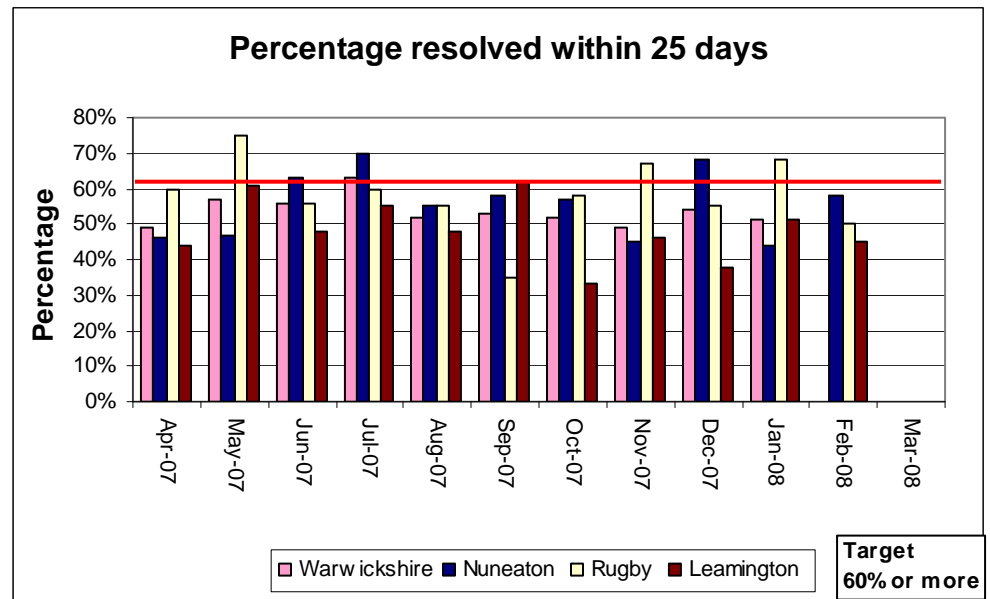


**Community Penalties – 60% of all breach proceedings to be resolved within 25 working days of the second failure to comply**

	Apr 07	May 07	Jun 07	Jul 06	Aug 07	Sept 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD (07/08)
Warwickshire	49%	57%	56%	63%	52%	53%	52%	49%	54%	51%	52%		53%
Nuneaton	46%	47%	63%	70%	55%	58%	57%	45%	68%	44%	58%		55%
Rugby	60%	75%	56%	60%	55%	35%	58%	67%	55%	68%	50%		57%
Leamington	44%	61%	48%	55%	48%	62%	33%	46%	38%	51%	45%		48%

Data taken from COMET MI Report

- a) Due to the low number of cases the measure **'60% of all breach proceedings to be resolved within 25 working days of the relevant failure to comply'** is a better indicator of consistent performance – our performance in February was 52% (this represents a slight improvement on last month).
- b) **Nuneaton** - 58% of cases were resolved within 25 days which is an improvement. Attendance was again up this month to 68% at first hearing, only 42% were dealt with at the first hearing. Of the cases disposed of in February that were over 25 days old 58% were due to a warrant, 42% due to late listings or adjournments.
- c) **Rugby** - 58% resolved within 25 working days. Non-attendance was up to 41% in February and only 39% of cases were dealt with at first hearing a huge reduction from 65% from the previous month.
- d) **Leamington** - 45% of cases were resolved within 25 days, down on last month. 55% of first hearings were not attended, only 28% of cases were dealt with at first hearing. 71% of cases disposed of over 25 days were on warrant. 29% (6 cases) disposed of over 25 days were due to late listing or adjournments.

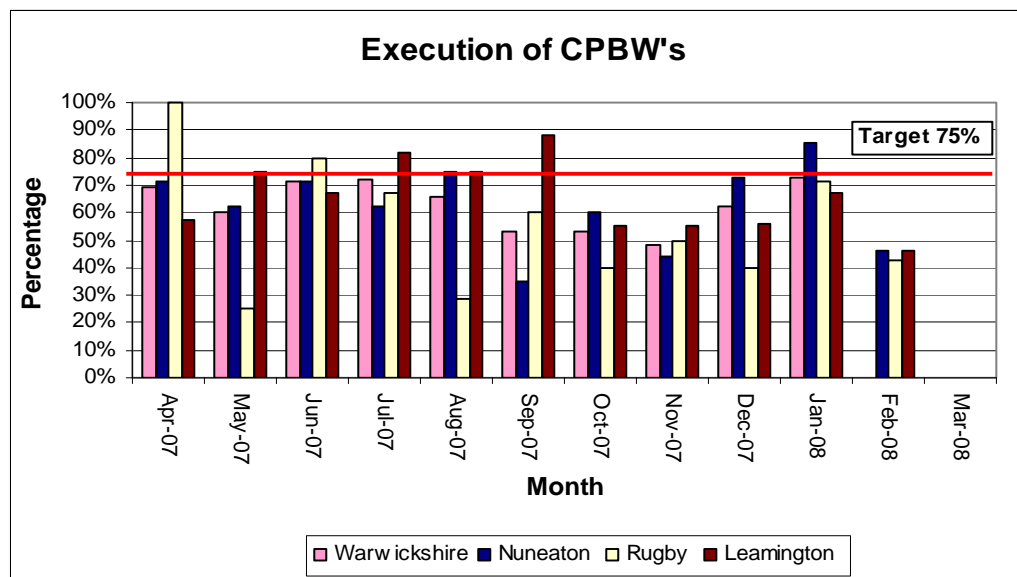


**Community Penalties – Execute 75% of CPBW's within 20 working days for adults and 10 working days for youths**

	Apr 07	May 07	Jun 07	Jul 06	Aug 07	Sept 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08	YTD (07/08)
Warwickshire	69%	60%	71%	72%	66%	53%	53%	48%	62%	73%	50%		62%
Nuneaton	71%	62%	71%	62%	75%	35%	60%	44%	73%	85%	46%		64%
Rugby	100%	25%	80%	67%	29%	60%	40%	50%	40%	71%	43%		48%
Leamington	57%	75%	67%	82%	75%	88%	55%	55%	56%	67%	46%		67%

Data taken from COMET MI Report

- a) A warrant enforcement campaign is being carried out commencing on Monday 11th February to Thursday 28th March. A pro-active approach will take place Monday to Thursday of each week during the evenings, tying in with the current court sitting pattern to execute as many outstanding warrants as possible.



Data taken from COMET

IN MONTH OF ISSUE – Percentage of Community penalty breach warrants within 20 working days for adults and 10 working days for youths												
	Apr 07	May 07	Jun 07	Jul 06	Aug 07	Sept 07	Oct 07	Nov 07	Dec 07	Jan 08	Feb 08	Mar 08
Adult	70% (20)	83% (29)	82%	67%	76% (28)	66% (24)	70% (18)	63% (19)	66% (20)	82% (34)		
Youths	100% (1)	0% (0)	-	0%	0%	67% (2)	100% (1)	75% (3)	50% (1)	75% (4)		

Data taken from WMS

## Section 9 – 2007/08 Quarterly Summaries

<b>MEASURE</b>	<b>QUARTER 1</b>	<b>QUARTER 2</b>	<b>QUARTER 3</b>	<b>QUARTER 4</b>
OBTJ	2,848	3,353	2,506	
Sanction Detection's	2,649	3,012	2,201	
Sanction Detection rate	25.78%	28.76%	23.23%	
<b>Crown Court</b>				
Caseload	112	91	95	
Unsuccessful outcomes	15.18% (17)	3.3% (3)	10.53% (10)	
Guilty Plea rate	81.25% (91)	92.31% (84)	87.37% (83)	
Discontinuance Rate	9.82% (11)	3.3% (3)	7.37% (7)	
Ineffective Trials	8% (2)	0% (0)	4% (1)	
<b>Magistrates Court</b>				
Caseload	541	530	553	
Unsuccessful outcomes	14.23% (77)	11.32% (60)	16.64% (92)	
Guilty Plea rate	81.89% (443)	85.09% (451)	81.37% (450)	
Discontinuance Rate	11.46% (62)	8.68% (46)	12.3% (68)	
Ineffective Trials	12.86% (9)	13.33% (18)	14.53% (17)	
<b>Confidence</b>				
Confidence	39.1%	40.8%		
<b>PYO's<sup>1</sup></b>				
PYO's <sup>1</sup>	56 days	67 days	55 days	38 days
<b>Enforcement</b>				
Courts to notify police of the issue of a warrant				
90% within 1 day	96%	96%	92%	
100% 3 days	100%	99%	97%	
Number of outstanding, unexecuted warrants	137	162	144	
% of category A warrants executed within 14 days	75%	68%	66%	
% of category B warrants executed within 21days	72%	65%	70%	
% of category C warrants executed within 28 days	73%	67%	70%	
Fine Enforcement	180%	212%	118%	
Asset Recovery	5 orders £232,072.81	15 orders £112,716.41	9 orders £82,952.18	
Community Penalties	44 days	45 days	47 days	

<sup>1</sup> - please note that the quarterly data for PYO's is based on the calendar year, not financial year, therefore for PYO's only quarter 1 relates to January - March 2007.

## Section 10 - Glossary of Terms & Abbreviations

Term	Definition
Attrition Rate	Cases which do not result in a conviction or guilty plea.
Average Waiting Time	The average time, in weeks, starting from the date when a case is <b>committed</b> or <b>sent for trial</b> in magistrates' court until the date at which the trial starts (i.e. becomes effective) in Crown Court.
Bail warrant	A warrant for arrest where the person is eligible for bail.
Baseline	The reference point used as a basis for the comparison of subsequent performance. Usually the point in time when measurement of performance against the target began.
British Crime Survey (BCS)	The <b>BCS</b> measures the amount of crime in England and Wales by asking people about crimes they have experienced in the last year. It looks at people's attitudes to crime and the Criminal Justice System, including the police and the courts.
Caution	A <b>caution</b> can be given when there is sufficient evidence for a conviction and it is not considered to be in the public interest to institute criminal proceedings. For a <b>caution</b> to be issued there must be evidence of the offender's guilt sufficient to give a realistic prospect of conviction; the offender must admit the offence; and the offender must understand the significance of a caution and give informed consent to being cautioned.
Committal for Trial	A case which is committed by magistrates for trial in the Crown Court.
Community Order	The Community Order replaces all existing community sentences for adults. An order consists of one or more requirements, mainly dependent on the seriousness of the offending. This is due to The Criminal Justice Act 2003 which introduced changes to the sentencing structure for adults who commit offences on or after 4 April 2005: <ul style="list-style-type: none"> <li>• All existing community sentences (CPOs, DTTOs etc) have been replaced by the new Community Order with a range of 12 requirements.</li> <li>• For offences committed before 4 April 2005, pre CJA sentences apply.</li> <li>• For offenders already serving a sentence for an offence committed before 4 April 2005, the pre CJA measures apply.</li> </ul>
Community Penalty	The <b>Community Penalty</b> targets will include all community penalty breach cases, except: <ul style="list-style-type: none"> <li>• Cases whose second <b>unacceptable failure to comply</b> was prior to 1 April 2005; and</li> <li>• Crown Court orders which are not enforced by the Magistrates' Court.</li> <li>• For Youths, all Community Penalty cases should be included in the targets except for Attendance Centre Orders and Referral Orders.</li> </ul> <p>This means that all community penalty breach cases are included in the targets, regardless of: the risk status of the case, the age of the offender, whether the offender pleads guilty or not-guilty, whether the case is adjourned and heard later, whether a warrant was issued, and regardless of who executes any warrant issued.</p>
Community Penalty Breach Warrant	A <b>community penalty breach warrant</b> is a warrant issued by a magistrate for the arrest of an offender who has failed to comply with the conditions of a community penalty. <b>Community penalties</b> include <b>community rehabilitation orders</b> , <b>community punishment orders</b> and suspended sentence supervision orders.
Confiscation Order	Confiscation Order: An order made post <b>conviction</b> requiring a person to pay a sum of money to the State equivalent to the value of their proceeds of crime. This order can be made under either The Drug Trafficking Act 1994 (DTA), The Criminal Justice

	Act 1988 (as amended) (CJA) or The Proceeds of Crime Act 2002 (POCA).
Convicted Unsentenced	Defendants who have been convicted and remanded into custody pending sentencing.
Conviction	A <b>conviction</b> is each finding of guilt for every (notifiable) offence considered by a criminal court for each convicted person. A finding of guilt would include a plea of guilty.
Confidence Intervals	A <b>confidence interval</b> is a statistical way of expressing the margin for error of an estimate. For example, if a survey yields a figure of 40%, then that is only an estimate of the figure applicable to the whole population and there must be some range of error. To say that a figure of 40% is accurate to $\pm 4\%$ within 95% confidence limits means that we can be 95% certain that the true figure lies between 36% and 44%. This is particularly relevant to <b>BCS</b> data.
Conversion Rate	<p>The conversion rate is the rate at which <b>sanction detections</b> are converted into <b>offences brought to justice</b>. The rate being measured is the ratio of sanction detections to <b>OBTJ</b> over the same twelve-month period. The conversion rate is important as we want to prevent cases from falling out of the system post-charge. To maximise offences brought to justice it is necessary to increase the likelihood of a sanction detection resulting in OBTJ. Therefore, as part of the OBTJ target setting process, LCJBs have been asked to <u>increase</u> the rate at which sanction detections are converted into OBTJ.</p> <p>The conversion rate is expressed as a percentage and is calculated as follows: (Number of OBTJ / Number of sanction detections) * 100. It is possible to have a conversion rate greater than 100% as one sanction detection can result in more than one OBTJ. This is because sanction detections are measured in crimes whereas OBTJ are measured in offences. One crime can lead to several offenders charged and <b>convicted</b>, each offender being convicted of more than one offence. For example in Area A, a single SD is recorded for the crime, but each of three offenders is charged with committing an offence, which results in 3 convictions, thus giving an OBTJ conversion ratio of 300%. Alternatively one crime can lead to one SD but several offences for a single offender. For example in Area B, a single SD is recorded for a crime and one defendant is charged and convicted of several offences associated with the one crime.</p>
CPO	<b>Community Punishment Orders</b> are a community sentence for offenders aged 16 years+, who have committed an offence punishable by imprisonment. The Order requires offenders to perform unpaid work in the community, from a minimum of 40 hours, to a maximum of 240.
CPRO	<b>Community Punishment and Rehabilitation Orders</b> are similar to CPOs. Offenders perform unpaid work (40 hours minimum to 100 maximum) under the supervision of a probation officer for between 12 months and 3 years.
Cracked trial (Discontinuance)	A trial which fails to go ahead on the listed date because the prosecution end the case. This type of cracked trial constitutes a non-result.
Cracked trial (Guilty Pleas)	A trial which fails to go ahead on the listed date because the defendant has made a late guilty plea or has pleaded guilty to an alternative new charge or has been bound over. This type of cracked trial constitutes a result.
CRO	<b>Community Rehabilitation Orders</b> are a community sentence for offenders aged 16 years+ with a pattern of offending which could be dealt with by being in regular contact with the Probation Service. Orders range from six months to three years. Offenders attend regular meetings with a probation officer, initially once a week, tapering off towards the end of the order if progress is adequate.
Discontinuance Rate	The proportion of defendants' cases which are dropped prior to trial compared to the total of defendants' cases for the month.

Effective Trial	An effective trial is a trial which goes ahead as planned on the listed date. In the Crown Court this occurs when the jury is sworn in.
Fine Payment Rate Indicator	The value of fines that are collected within a given time period, expressed as a percentage of total fines imposed over the same time period.
Fixed Penalty Notice (FPN)	<b>FPNs</b> , including the <b>Penalty Notices for Disorder (PND)</b> scheme, have been introduced as a means of dealing with low-level, anti-social and nuisance offending, which does not require a court hearing. Once a penalty notice has been issued, the recipient must either pay the amount shown on the notice or request a court hearing. This must be done within 21 days of the date of issue. Payment of the penalty by the recipient discharges their liability to conviction of the offence for which the notice is issued. Payment involves no admission of guilt and removes both the liability to conviction and a record of criminal conviction.
Formal warning for possession of cannabis	A <b>formal (street) warning</b> for the possession of cannabis is given when a police officer has evidence that a person has committed the offence and that the evidence is such that, if the offender were prosecuted for the offence, there would be a realistic prospect of conviction. Furthermore, the offender must admit they committed the offence. The officer must be satisfied that it would not be in the public interest to prosecute the offender.
FTA Warrant	<b>Failure To Appear Bench Warrants</b> are issued following the failure of the defendant to appear before a Magistrates' or Crown Court.
FTA Warrants; Received, Executed and Withdrawn	<b>Received:</b> Police have received warrant from the Courts. <b>Executed:</b> Police have carried out the warrant on the defendant (arrested them or served them with another notice to appear in court at a later date) <b>Withdrawn:</b> Warrant has been withdrawn by the courts.
Guilty Plea Rate	The number of guilty pleas entered before a jury is sworn in expressed as a percentage of the total number of defendants dealt with by the courts.
Ineffective Trial	On the trial date, expected progress is not made due to action or inaction by one or more of the prosecution, the defence or the court and a further listing for trial is required..
Licence	If an offender is released from prison under <b>licence</b> , they are placed under the care of the Probation Service. Certain conditions are attached to the release. Breach of these conditions will result in the offender being returned to prison.
Monthly performance	Performance data measured in monthly blocks e.g. the number of convictions in January 2004.
Most Similar Force (MSF) (or Most Similar Area (MSA))	For each police force, it is possible to draw up a list of other forces that are similar to that force in terms of factors such as population density, unemployment level etc. These <b>Most Similar Forces</b> can then be used as a basis for comparison. These groups of <b>MSFs</b> are unique for each area. <b>Most Similar Areas (MSAs)</b> is an interchangeable term but is defined by LCJB areas rather than police forces.
No-bail warrant	A warrant for an arrest where the person is not eligible for bail.
Non-Sanction Detection (administrative detection)	Where the guilt of a person is clear but for one (or more) of the reasons listed below, a sanction detection is not possible or appropriate. <ul style="list-style-type: none"> <li>• Offender, victim or essential witness is dead or too ill to continue.</li> <li>• Victim refuses or is unable to give evidence.</li> <li>• Offender is under the age of criminal responsibility.</li> <li>• Police or CPS decides that no useful purpose would be served in proceeding.</li> <li>• The time limit of six months for commencing prosecution has been exceeded.</li> </ul>

OBTJ	Offences Brought to Justice. These are successful outcomes to the investigation of an offence and comprise 5 categories: <ul style="list-style-type: none"> <li>• Convictions</li> <li>• Cautions</li> <li>• Fixed Penalty Notices (FPNs)</li> <li>• Offences taken into consideration (TICs)</li> <li>• Formal warnings</li> </ul>
Outstanding Cases	At a point in time, the number of cases in the Crown Court which have not yet reached a completion.
Outstanding collectable balance rate	Magistrates' Courts have a target to reduce the Outstanding Balance Rate (OBR) for all collectable orders to 50% for 2005/06 for orders made under POCA.  The OBR measures all orders made under POCA to ensure that both new and old POCA orders are being enforced. The OBR is measured using the following fields from JARD: Total Amount Outstanding Including Interest x 100, divided by the Original Order Amount (including variations made).
PCD (Pre-Charge Decision) Case	A case where the police have consulted the CPS for pre-charge decision advice under the Charging Scheme.
POCA confiscation order	A <b>confiscation order</b> made under The Proceeds of Crime Act 2002 (POCA) where the offence or any of the offences for which the defendant has been convicted began on or after 24 March 2003.
PTPM Target	Prosecution Team Performance Management target (as opposed to LCJB target).
PYO	A <b>Persistent Young Offender</b> is a young person aged 10 to 17 who has been sentenced by any criminal court in the UK on three or more separate occasions for one or more recordable offences, and within three years of the last sentencing occasion is subsequently arrested or has an information laid against them for a further recordable offence.
Quarterly performance	Performance data measured in 3-monthly blocks. Thus the rolling quarterly performance to June 2004 would consist of aggregate performance over the 3-month period from April 2004 to June 2004.
Remand Receptions	The number of defendants received into custody, either awaiting trial ( <b>Untried</b> ) or awaiting sentence ( <b>Convicted Unsentenced</b> ).
Remand Populations	The number of prisoners held on remand, either awaiting trial ( <b>Untried</b> population) or awaiting sentence (the <b>Convicted Unsentenced</b> population).
Resolution/resolved	A <b>Community Penalty</b> breach is <b>resolved</b> when: <ul style="list-style-type: none"> <li>• A judicial decision is made in court on all outstanding matters (such as original matters and breach proceedings). An adjournment does not mean the case is resolved; or</li> <li>• The case is withdrawn (The court approves an application from the Offender Manager to withdraw the case).</li> </ul>
Rolling annual performance / rolling twelve-monthly performance	Performance data measured in 12-monthly totals. Thus the rolling annual performance to June 2004 would consist of aggregate performance over the 12-month period from July 2003 to June 2004. Notice that in comparing rolling annual performance to July 2004 with rolling annual performance to June 2004, one is effectively comparing the month of July 2004 with the month of July 2003 because the other 11 months are the same in both periods.
Rolling annual monthly average	Monthly performance figure which is an average of the last twelve monthly figures.
Sanction Detection	There are several methods of counting a crime as detected. <b>Sanction Detections</b> are recorded offences that were detected where an offender has...

	<ul style="list-style-type: none"> <li>• been charged</li> <li>• been reported for summons</li> <li>• been cautioned (including reprimands and final warnings)</li> <li>• been given a formal warning for possession of cannabis</li> <li>• been issued with a fixed penalty notice for certain offences (disorder, minor retail theft and minor criminal damage)</li> <li>• asked for an offence to be taken into consideration at court (regardless of whether the offence was previously recorded).</li> </ul> <p>Alternatively, if the police decide to take no further action the detection is classified as a <b>non-sanction detection</b>.</p>
Sanction Detection rate	The number of <b>sanction detections</b> expressed as a percentage of the number of recorded crimes occurring over a 12 month period.
Sent for Trial	A case which is sent by magistrates for trial in the Crown Court.
TIC	An offence may be <b>taken into consideration (TIC)</b> by a court when deciding on sentence and compensation awards. It is an alternative to charging an offender with a substantial number of offences. The offender must admit their guilt before the court can take the offence(s) into consideration.
Trajectory	The projected performance required to achieve a target from the <b>baseline</b> starting point.
Trend lines (3-point, 6-point and 12-point)	The expected future performance if the trend of performance in the previous 3, 6 and 12 months is continued.
Unacceptable failure to comply	This defines the beginning of breach proceedings, and can consist of unacceptable absences and/or unacceptable behaviour while on community penalty. For adults, breach proceedings generally begin after two unacceptable failures to comply. For youths, breach proceedings generally begin after three unacceptable failures to comply. However, breach proceedings could be initiated sooner, e.g. for violent behaviour while serving a community sentence. It is the Offender Manager's responsibility to determine the relevant unacceptable failure to comply and instigate breach proceedings.
Untried	A defendant who has been remanded into custody, awaiting trial.
Vacated Trial	A vacated trial is a trial where prior to the trial date a request to postpone the trial date is made. A further listing may or may not be required, and the court time may or may not be filled with another case, depending on how far in advance the vacation occurs. This differs from an <b>ineffective trial</b> which is a postponement that occurs on the day of the trial itself, often leaving no time to fill the vacant slot.
WAVES	The Witness and Victim Experience Survey (WAVES) is a quarterly survey that examines victims' and witnesses' experiences of the Criminal Justice System at the LCJB level. It asks individuals who were victims and witnesses in certain cases (i.e. violence against the person, robbery, burglary, theft and handling stolen goods and criminal damage) which resulted in a charge about their experiences at each stage of the criminal justice process (from reporting to the police to giving evidence in court) and about their satisfaction with the Criminal Justice System.
Year-to-date performance	Performance data measured from the start of the reporting year (April) to the most recent available month.